

BOARD OF EDUCATION SD NO. 40 (NEW WESTMINSTER) OPERATIONS POLICY AND PLANNING COMMITTEE AGENDA

Tuesday, February 9, 2021 6:15 pm Via Webex Livestream

The New Westminster School District recognizes and acknowledges the Qayqayt First Nation, as well as all Coast Salish peoples on whose traditional and unceded territories we live, we learn, we play and we do our work.

| | we live, we learn, we play and we do our work. | | | | | | | | |
|----|--|---|---------|-------|--|--|--|--|--|
| | | | | Pages | | | | | |
| 1. | Appr | oval of Agenda | 6:15 PM | | | | | | |
| | Recommendation: THAT the agenda for the February 9, 2021 Operations Policy and Planning Committee meeting be adopted as distributed. | | | | | | | | |
| 2. | Com | ment & Question Period from Visitors | 6:20 PM | | | | | | |
| 3. | Repo | orts from Senior Management | | | | | | | |
| | a. | Capital Projects Update (D. Crowe) | 6:30 PM | | | | | | |
| | i. Richard McBride Elementary School Replacement Project | | | | | | | | |
| | b. | Operations Update | 6:40 PM | | | | | | |
| | | i. Facilities Report February 2021 (B. Ketcham) | | 7 | | | | | |
| | | ii.TIS Verbal Update (M. Naser) | | | | | | | |
| | C. | 2020-2021 Amended Budget Update (B. Ketcham) | 6:55 PM | 9 | | | | | |
| | d. | 2021-2022 Preliminary Budget Process (B. Ketcham) | 7:15 PM | 17 | | | | | |
| | e. | Continuing Education Update (S. Inniss) | 7:25 PM | 18 | | | | | |
| | f. | COVID-19 Update (K. Hachlaf) | 7:35 PM | 25 | | | | | |

| | g. | Neighbourhood Learning Centre - Wellness Centre Update (M. Naser) | 7:45 PM | 29 |
|----|------|---|---------|----|
| | h. | 2021-2022 District Calendar (M. Naser) | 7:55 PM | 31 |
| 4. | Gene | eral Announcements | 8:05 PM | |
| | | Shirt Day, February 24. Please wear your Pink Shirts at the uary 23 Board meetings. | | |
| 5. | New | Business | | |
| | a. | BCPSEA Report Out (Trustee Russell) | 8:10 PM | |
| 6. | Ques | stion Period (15 Minutes) | 8:20 PM | |
| | Ques | stions to the Chair on matters that arose during the meeting. | | |
| 7. | Adjo | urnment | 8:35 PM | |



| Project | Double come on the state of a spiriting | | | | Project Dashboo Green: As plan prrective Action Being Ta executive Attention Requ | ned iken | |
|-------------|---|------|------|----------|--|-------------|--|
| Date | February 9, 2021 | Year | 2021 | Scope | | Budget | |
| Prepared By | Karen Hearn | | | Schedule | | Issues | |

Project Status

Brief paragraph describing the status of the project, milestones achieved and not reached. Major upcoming milestones.

Project is in the construction stage.

Since the January report the following major milestones were achieved:

- Majority of metal decking has been installed.
- Phase 2 steel Installation nearing completion.
- Foundation wall at level 3 completed.

Upcoming major milestones

- Steel stud installation to start before the end of the month.
- Mechanical and electrical rough-in to begin earlier than scheduled.
- Preparation for roofing

Project Scope

Changes to the original scope or key assumptions which may have a material impact on schedule, budget, or project outcome.

1. Increase of building size to accommodate siting on the property. The school portion of the building is 3,765 m2. Total space for the Child Care is 435 m2 with the Childcare funding being provided from the Ministry of Children and Family Development and the City of New Westminster.

Project Schedule

Highlight any important changes or risks to the project timelines.

The previously planned opening of the new school for September 2021 is no longer viable. The General Contractor has identified the potential for opening December 2021 or January 2022 though they are aiming to meet December 2021 with demolition of the existing school and full completion of the project changed from June to September 2022. The General Contractor has identified they are working to advance the schedule for an earlier completion if possible. COVID-19 creates additional caution as the availability of supplies and trades is being impacted by the pandemic. Currently, the impact of the pandemic has been beneficial rather than detrimental to the project.

The table below provides further detail regarding the project schedule.



| Task | Completed by | Status Feb.9/2021 |
|--|------------------------------------|-------------------|
| Phase one – new school | | |
| Excavation, shoring, micro piling, formwork for foundation | Last week August 2020 | Complete |
| Slab on grade | Mid-September 2020 | Complete |
| Steel structure including decking | 1 st week of March 2021 | As planned |
| Roof | 2 nd week April 2021 | As planned |
| Exterior windows and exterior building envelope | Last week August 2021 | As planned |
| Interior finishes | 2 nd week December 2021 | As planned |
| Occupancy | Mid December 2021 | As planned |
| Phase two – demolition & completion of landscaping | | |
| Demolition | Mid-April 2022 | As planned |
| Completion of Landscaping | End of August 2022 | As planned |
| | | |

Project Budget

Changes to overall budget and approx. % over or under budget.

The project budget has been revised based upon the bid price. The revised project budget is \$34,984,643. Earlier in the project Change Orders were exceeding expectation for the point in the project. Work with the General Contractor and consultants has resulted in cost savings. The quantity and dollar value of subsequent Change Orders has been modest.

At this time, the project is projected to be within the revised project budget of \$34,984,643.

Major Risks

Comments provided for September, October, November 2020, and January 2021 regarding Risks are included in red italics. No new comments as of February 2021.

As identified in the Funding Agreement:

- 1. Unexpected Soil & Ground Conditions while there have been unexpected soil & ground conditions to date these have not resulted in significant impact to the project. For the Phase 1 (new school) portion of the project this risk is decreasing. The main water line serving the school was hit by an excavator on November 4th causing a shut down of water service to the School. The service was restored in less than 1.5 hours.
- 2. Hazmat A small amount of abandoned asbestos containing underground pipe was discovered and removal and remediation completed at a cost of less than \$3,500.
- 3. Additional City Requirements With the Building Permit in place this risk is decreased. There were some additional requirements.
- 4. Post Completion Audit
- 5. Escalation With the contract in place this risk has been eliminated.

Additional major risks include:

Safety – construction vehicle access as well as construction site strategies to minimize danger to students and community. With classes underway the Site Superintendent and School Principal have been working together to ensure deliveries of materials do not impact arrivals and departures of students and to ensure parents are not providing drop off via car on Archer Street. A potential issue of ice build-up on Archer Street near the storm drain was identified by the School Principal and the General Contractor agreed to make changes to their water discharge to eliminate the risk.



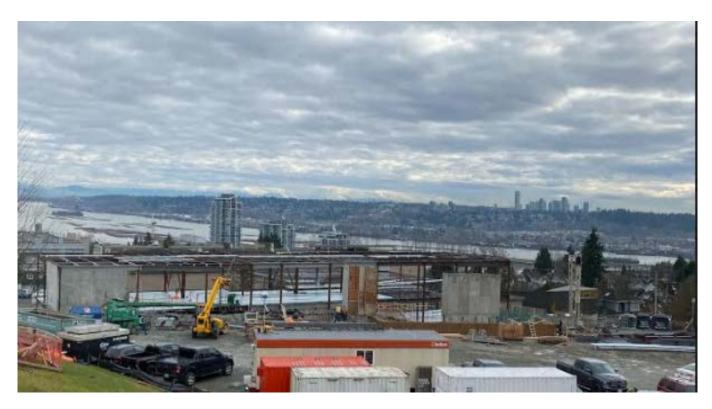
- Neighbours concerns regarding construction disruption To date there have been few complaints and no substantive concerns.
- Quality ensuring competent contractor, design team, project manager The General Contractor and consultants
 have been responsive in a timely manner and providing quality service including detailed field reviews by
 consultants and the project manager.
- Timing of approvals ensuring adequate time in the project schedule for approvals balanced with timely response While the approval to award the tender and receipt of permits from the City was slower than anticipated these milestones have been achieved.
- COVID-19 and impact on availability and timing for supply deliveries and availability of trades personnel The General Contractor is anticipating long lead time items and ordering/stock piling in advance as able.

A Risk Management Plan for the project has been prepared and reviewed with the Steering Committee. The committee regularly review the risks and strategies in place to manage the risks.

Issues

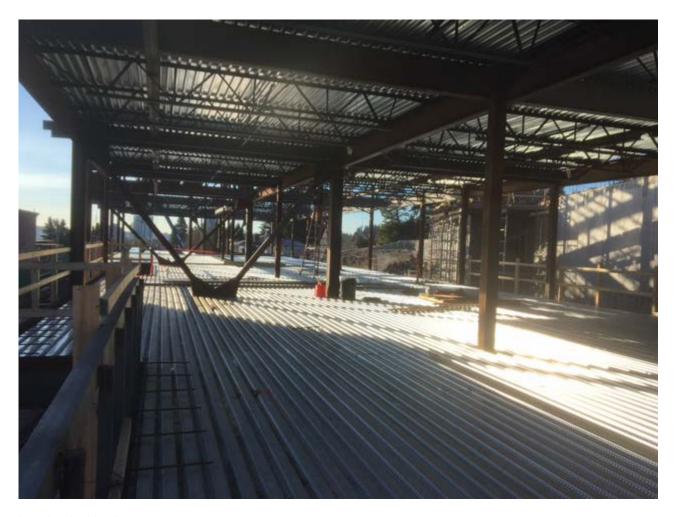
Significant issues or risks that should be brought to the attention of the Project Committee. These include issues being managed by the project team and issues which need to be escalated for Executive intervention.

There are no significant issues at this time. The work completed over the Winter Break addressed the drainage issues at the north east corner of the existing playground area where the play structure was located prior to relocation last summer.



View from corner of School Street & Devoy Street





Level 2 decking in progress



Operations Update *February 9*, 2021

Capital Projects, Operations and Planning

Queen Elizabeth PDR

The second draft of the Queen Elizabeth Elementary school's PDR has been completed and reviewed by the Ministry of Education. The PDR and supplemental schedules have been sent to the District's quantity surveyor to evaluate the budget for the project.

All Sites:

The installation of the outside learning centers is stalled as the metal roofs were damaged during transit and will be replaced the first week of February. The outdoor furniture for these spaces has been ordered and are arrived. They will be installed once the roof has been placed on the structure.

All permits for the plumbing of the wash cart at Qayqayt Elementary, to support the portables on site, have been received. Work will commence in February. This is funded through the COVID-19 grants received as they represent additional hand washing stations.

A hot water pipe joint in the wall of the new NWSS malfunctioned causing some water to leak in the home economics classrooms during after school hours. Graham Builders repaired the leak quickly and the rooms were reopened by noon the following day.

IT and Maintenance have moved into the new building. Carpentry, plumping, electrical, and grounds will be moving in the first week of February.

VOIP system to be completed at Qayqayt once internet connections are established.

Based on the consultations held by the Associate Superintendent with various stakeholders, a design of the new Neighbourhood Learning Centre at NWSS has been approved in principle. Work is underway to evaluate how the renovations will be carried out.

Finance

Work continues over the amended budget which is due February 28, 2021.

Research over a new system to support facilities rentals is being carried out by the Assistant Secretary Treasurer in collaboration with the facilities department to create a more user-friendly system. This work is being undertaken in conjunction with an overall review of rental rates across the district.

The finance team will be working on the issuance of T4's which are due to be handed out to employees by the end of the month.

Capital planning

Ministry & Other Submissions: February/March 2021

| Submitted to: | Description | Date |
|-----------------------|--|-------------------|
| Ministry of Education | COVID-19 expenditures | February 8, 2021 |
| Ministry of Education | Enrolment Estimate Collection for 2021/22, 2022/23, and 2023/24 School Years | February 12, 2021 |
| Ministry of Education | Student Data Collection (1701) February | February 19, 2021 |
| Ministry of Education | Amended Annual Budget | February 28, 2021 |
| Ministry of Education | Child Care Rapid Renovation Fund Applications | March 12, 2021 |



| OPERATIONS POLICY AND PLANNING COMMITTEE | |
|--|--|
| February 9, 2021 | |
| Bettina Ketcham, Secretary-Treasurer | |
| Requiring Action Yes No For Information | |
| 2020-2021 Amended Budget Update | |
| | Bettina Ketcham, Secretary-Treasurer Requiring Action Yes No For Information |

Background:

The Amended Budget (Due February 28, 2021) provides districts an opportunity to revisit their budgets and make adjustments to assumptions and circumstances which have changed. This is especially true for the current year as a result of the pandemic and the impacts it has had to operations.

Work has been completed to reassess department and school budgets for various changes in assumptions which may have taken place since the original preliminary budget was passed in May. Some fine tuning is still occurring, however this report generally captures the overall direction and expectations for where the District will likely end up as at June 30, 2021. Approval for the amended budget will be sought at the February 23 Board meeting in time for the end of February budget submission. Again, please note that there may be modifications between what is shared in this report and the final submission.

Included in this backgrounder is a summary document noting the changes being made to the Amended Operating Budget. At the February board meeting, the budget document that is to be submitted will be brought forward with any noted changes highlighted.

The board will recall that in the preliminary budget, that an operating deficit of \$1.38M was approved whereby this amount would be funded by the operating surplus reserve. There were a number of conservative assumptions included in this estimate. The following offers some highlights for noted adjustments to the amended budget:

Revenue

Total revenue adjustments were a positive increase of \$891,000

Most notably, the District had to significantly quell expectations surrounding international
education. In the spring, there were two (2) adjustments – the first pertained to enrolment
whereby it was originally anticipated the district would not be able to support the number of
fee paying learners we previously had supported. Enrolment estimates were reduced to
130 from 228 students due to anticipated capacity at the new NWSS. The Second
adjustment came to further reduce enrolment down to 88 based on border closures as a



result of the COVID-19 pandemic. In the current year, we have landed (as of January 15) at about 110 FTE. This is net of some outflow of students who have selected to return home and were ineligible for refunds based on district policies. The increase overall is approximately \$445,000 in additional revenue that was not anticipated in May 2020.

- The other main revenue increase pertains to the grant recalculation as a result of the 1701 September enrolment capture. As previously reported, the increase seen here was largely a result of an increase due to special needs funding which offset a decline in enrolment in favor our a handful of students choosing DL or home schooling options. Also, the District had a boost in the salary differential supplement of approximately \$250,000 over previous estimates.
- Pressures surrounding other revenue streams were factored into account largely in the spring and there continues to be some downward pressure.

Expenses

The net expense related adjustments amounted to a savings of \$491,000

- There were approximately \$247K in commitments from the 2019-20 year that were unsettled as at June 30, 2020 which had to be incorporated in to the current year budget. The majority of the expenses pertained to the emergency provisions supplies approved by the board as a result of the surplus investments from the year prior. The other large commitment under services pertained to technology investments which happened at the end of the year and were undelivered by year end.
- There was also a reduction to wages by approximately \$357,000. With the startup of the K-8 online program which was launched due to a demand created by the pandemic, the District reallocated staffing resources which were funded by COVID-19-related relief funds. Furthermore, there was a reduction in TTOC costs anticipated as more budget was added during the preliminary budget to factor in to account higher absence rates. The increase in absences is not a trend we have seen come to fruition and we are thus able to lower expected costs associated with substitute salary amounts. Finally, there was an offsetting adjustment to take in to account P/VP and exempt staff wage adjustments as approved by BCPSEA.
- In working with departments, staff were able to identify certain supplies and services that were unlikely going to be utilized for example, ProD and travel funds. Note: no adjustments were made for school supplies. The current year savings identified is approximately \$426,000. These adjustments are considered one-time only in the current environment and is it anticipated these budgets be returned to their normal levels for 2021-22.
- Given the Board's current work on anti-racism, a placeholder has been put in the amended budget for \$45,000 and a review of the proposal will be shared at the February 23 Board meeting.

It should be highlighted that as a result of COVID-19, both the provincial and federal governments have provided funding supports in the amount of \$488,410 and \$2,705,256, respectively which has certainly assisted in implementing the various health and safety measures and provided relief for cost pressures that would otherwise been thrusted upon districts to expend within the operating grant. Please refer to Special Purpose Fund Section below for discussion.



Surplus Reserves

From the 2019-20 financial statements the Board reported \$3,978,341 in Accumulated Operating Surplus and the following internal restrictions were noted (note 16):

| Internally re | estricted: |
|---------------|------------|
|---------------|------------|

| School Surplus | 28,832 | 27,183 |
|---|-----------|-----------|
| Recap and Power Local Grants | 2,635 | - |
| Surplus Applied to 2020-2021 Budget | 1,381,970 | - |
| Surplus Applied to 2019-2020 Budget | - | 425,495 |
| District Initiative Program – Fine Arts | - | 180,000 |
| District Initiative Program – Innovation Grants | - | 17,184 |
| Commitments Outstanding | 328,074 | 269,524 |
| Board Internally Restricted – Covid Emerging Issues | 1,736,830 | |
| Board Internally Restricted | 500,000 | 500,000 |
| Total Internally Restricted | 3,978,341 | 1,419,386 |

Unrestricted Operating Surplus - 3,520,703

Originally, the \$1.38M passed during the preliminary budget was to be funded out of these reserves, however, based on the above adjustments, the District will be able to balance the current year budget with the current year funding.

The Board had also internally restricted amounts for COVID-19 emerging issues which was in recognition of the fact that there was a tremendous amount of uncertainty with not only funding but the level of expense being incurred such as replacement costs, cleaning costs etc. At the time the preliminary budget was passed, no announcements had been made over provincial or federal funding relief. Given the current position of the board based on this amended budget, it is recommended that the Board remove its internal restriction over COVID-19-related items. In doing so, between the removal of the COVID-19 restricted amount and the 2020-21 budget amount of \$1.38M we have freed up approximately \$3.1M to unrestricted operating surplus.

Staff would caution, however, that the Board should continue to be guarded against unforeseen circumstances especially in this pandemic year. Furthermore, any spending of amounts should be aligned to the strategic plan. We have seen many initiatives coming forward with respect to a number of priorities including:

- Anti-racism
- Climate action
- Supports for our NLC sites at NWSS
- Mental Health
- Any contributions related to site acquisition/replacements
- Technology refreshes

With these priorities in mind, they will help to shape the preliminary budget process for the 2021-22 school year where these can be resourced accordingly. It is not recommended at this point in time to make any substantive changes in advance of the Ministry's upcoming announcement for the preliminary budget for the 2021-22 school year.



SPECIAL PURPOSE FUNDS

Included in the attachment is budget to actual comparison up to January 31. No areas of concern have been noted. Of highlight are the COVID-19 related funding balances from both the provincial and federal government.

On the provincial COVID-19 funding amounts, the majority of the expenditures remaining pertain to custodial staffing costs. We have advised the union of and filled a 1.0 FTE additional position effective January 13 to June 30 to support our health and safety measures. The other area of expenditure which will be utilized this month is the completion of the wash-carts at Qayqayt Elementary to support he cluster of portables on site. All other allocations for masks, cleaning supplies and technology have been fully expended.

On the Federal COVID-19 funding amounts, we have nearly completed all the outside learning spaces complete with purchased furniture (benches and tables), and schools have spent 90% of their COVID-19 supply allocation. The sensor faucets are currently being installed at sites and the purchase of these supplies are reflected in the amounts spent. Also supported are the salaries costs for the DL teachers, priority TTOCs and other support costs needed during the pandemic. Finally, a bulk of the spending will pertain to technology related purchases. Work is being executed to evaluate devices for purchase and an RFP will be issued shortly.

Closing remarks:

The above represents the present standing of the budget based on work performed to date. From time to time additional information gets presented which may shift some assumptions. Any changes in assumptions between now and the final amended budget approval at the end of the month will be shared accordingly. At the month end February board meeting, the Ministry-submitted budget document will be shared for approval.

Budget 2020-21 update

| | | | Commitments | | Service and | | | 1 |
|---|-------------|------------|-------------|-------------|-------------|-------------|-----------------|-----|
| | 2020-21 | Revenue | from 19-20 | Wage | Supplies | Anti-Racism | 2020-21 | ĺ |
| | Preliminary | Adjustment | year | adjustments | adjustments | Consulting | Amended | |
| OPERATING GRANT MINISTRY OF EDUCAT | 62,811,196 | 342,669 | | • | | | 63,153,865 | Α |
| OTHER MINISTRY OF EDUCATION GRANTS | 2,651,940 | 291,970 | | | | | 2,943,910 | В |
| PROVINCIAL GRANTS OTHER | 162,000 | - 43,212 | | | | | 118,788 | C |
| SUMMER SCHOOL FEES | 36,190 | - 35,250 | | | | | 940 | |
| CONTINUING EDUCATION | 42,000 | - 10,000 | | | | | 32,000 | |
| OFFSHORE TUITION FEES | 1,280,200 | 445,100 | | | | | 1,725,300 | D |
| MISCELLANEOUS REVENUE | 169,825 | - 74,000 | | | | | 95,825 | E |
| COMMUNITY USE OF FACILITIES | 170,000 | - 6,273 | | | | | 163,727 | F |
| INTEREST ON SHORT TERM INVESTMENT | 250,000 | - 20,000 | | | | | 230,000 | F |
| APPROPRIATED SURPLUS | | | | | | | - | _ |
| Total Revenue | 67,573,351 | 891,004 | 0 | 0 | 0 | 0 | 68,464,355 | |
| | | | | | | | - | |
| STAFF SALARIES (INCLUDING BENEFITS) | 62,209,165 | 0 | - 701 | -356,841 | 0 | 0 | - 61,851,623 | G |
| SERVICES | 1,732,822 | | 112,316 | | - 51,009 | 45,000 | 1,839,129 | Н |
| LEGAL COSTS | 115,000 | | | | - 65,000 | | 50,000 | - 1 |
| STUDENT TRANSPORTATION | 137,998 | | - 7,302 | | - 55,689 | | 75,007 | J |
| PROFESSIONAL DEVELOPMENT & TRAVEL | 558,110 | | - | | - 107,649 | | 450,461 | K |
| RENTALS & LEASES | 233,400 | | - | | 6,000 | | 239,400 | |
| DUES & FEES | 83,900 | | - | | - 2,000 | | 81,900 | |
| INSURANCE | 111,000 | | - | | 12,526 | | 123,526 | |
| SUPPLIES | 1,639,797 | | 35,093 | | - 115,327 | | 1,559,563 | K |
| UTILITIES | 494,500 | | - 2,000 | | 35,000 | | 527,500 | |
| GAS - HEAT | 247,000 | | - | | 10,000 | | 257,000 | |
| CARBON TAX EXP | 50,000 | | - | | - | | 50,000 | |
| WATER & SEWAGE | 270,606 | | - | | - | | 270,606 | |
| GARBAGE & RECYCLE | 89,400 | | - | | 5,000 | | 94,400 | |
| FURNITURE & EQUIPMENT REPLACEMENT | 326,358 | | 101,789 | | - 95,030 | | 333,117 | L |
| COMPUTER & EQUIPMENT REPLACEMENT | 656,275 | | 7,848 | | - 3,000 | | 661,123 | |
| Total Expense | 68,955,331 | 0 | | -356,841 | -426,178 | 45,000 | 68,464,355 | _ |
| | | | | | | | - | |
| Effects on Surplus Reserve | -1,381,980 | 891,004 | -247,043 | 356,841 | 426,178 | -45,000 | 0 | • |
| Opening Accumulated Surplus (from financial Statements) | 3,978,341 | | | | | | 3,978,341 | |
| | | | | | | | | |
| Internally restricted balances: | | | | | | | | |
| 2020-21 school year operations | 1,381,980 | | | | | | - | |
| COVID 19 surplus restriction | 1,736,830 | | | | | | - | |
| Board internally restricted | 500,000 | | | | | | 500,000 | |
| School surplus | 28,832 | | | | | | included | |
| RCAP/POWER grant | 2,635 | | | | | | included | |
| Commitments 2019/20 | 328,074 | | | | | _ | included | - |
| Total restricted surplus balances | 3,978,351 | | | | | | 500,000 | |
| | | | | | | | | |

Notes

G

- A Operating grants were recalculated based on 1701 data. As previously reported, the increase is largely attributed to the increase in salary differential supplement which increased by over \$280,000
- B

 The increase relates to an adjustment for the early career mentorship fund of \$150,000 and an adjustment made to graduated adult funding. The graduated adult participation this year has been higher than expected for what we can assume to be partly attributed to the pandemic where upgrading of courses may have taken place.
- The most significant change is reprents the reduction for the careers (ITA/TRAIN) programs which have had less students engage in workplace arrangements and thus funding. The estimated revenues have decreased by about \$50,000 for the current year to \$50,000. The remaining revenue of \$62,000 is from Fraser Health Authority to support the Child & Youth Focused Use Prevention & Health Promotion Program which pays for the salary of the support worker within our district.
- As per the backgrounder, the estimated revenues in May 2020 assumed a significant reduction to enrolment due to lack of space in the new highschool and COVID 19. In the year, we have confrimed that we will be able to accommodate more international fee paying students than originally planned (this will benefit 2021-22) and the opening of international borders which have allowed us to bring in 110 FTE v. the 88 originally planned in the preliminary budget. The revenue increases are reflective of this change.
- The most significant reduction pertains to cafeteria revenue. In a typical year, this is approximately \$130,000, however, due to COVID, the cafeteria sales have dwindled significantly.
- F Interest income and rental income were significantly adjusted in the preliminary budget assuming regular levels prior to the pandemic would not be sustained. Nominal adjustments have been made to align to current expectations
- As we typically do annually, staff salaries are reviewed and adjusted. Beyond typical salary adjustments related to specific employees in the position, there were some changes here to highlight. Mostly notably, 2 offsetting adjustments the first pertains to the P/VP and exempt staff salary adjustment to catch members of these groups up to the recommended BCPSEA approved salary grids. Secondly, due to the launch of the K-8 online program, some staffing costs were redirected and ultimately funded out of the COVID funding received federally. We also noted a reduction in TTOC and casual replacement costs which were in part difficult to fill and in part due to a reduction in absences seen in the earlier part of the school year. Adjustments to benefits would have also followed.
- The net adjustment (outside of the proposed anti-racism cosulting fee) was \$61.3K increase. Two offsetting adjustments can be noted. Commitments lingering from the 2019-20 year which predominantly were comprised of technology related investments not yet received by June 30 make up the majority of the \$112K additional expense in the current year. This was offset by expected savings from Xerox devices for which a new contract was entered in to the current year as well as savings anticipated due to implementation of the new VoIP phone systems across the district.
 - The anti-racism proposal is approximately \$45,000 and a presentation will be made to the board of Education at the February Board meeting. If the board chooses to accept the proposal and move ahead with this service, the budget is inclusive of this amount. If it chooses not to go ahead, the \$45,000 will fall to the bottom line at year end to form part of any surplus the district accumulates.

- Due to legal costs varying year over year, the district does put aside a sizable budget related to legal expenses. However, in the current year, there haven't been many issues that have gone to our legal counsel. As such, the district is able to remove a substantial amount allocated to this budget line item for this year. This will be reversed in the subsequent year and annually these amounts will be evaluated and adjusted accordingly.
- In the current year, we had some students with special needs opt out of taking the bus services offered due to COVID. As such, we were able to reduce the number of buses utilized in the current year from 2 down to 1. This also included an adjustment to the bus attendant as only one was required. In a normal state, we can anticipate costs to resume to their previous levels.
- In working with departments, it has been recognized that Pro-D and supplies budgeted would not be fully utilized in the current environment. These represent one-time adjustments which are expected to revert back to previous levels in the next budget cycle.
- In the preliminary budget, there was amounts set aside to purchase furniture and equipment as a result of growing enrolment. As the year progressed, it was quite evident that there would be some students not returning to face to face instruction. Given this change, we were able pause on furniture and equipment purchases as we were able to utilize existing equipment/furniture.

Expenses (Jan 31) excluding

| Name of Grant | Open | ing Surplus | Re | covery | Expected Funding | commitments | Bud | get Remaining | Budget Remaining % |
|--------------------------------------|------|-------------|-------|--------|-------------------------|-----------------|-----|---------------|--------------------|
| ANNUAL CAPITAL GRANT | \$ | - | \$ | - | \$ 235,872 | \$ 235,872 | \$ | - | 0% |
| CLASSROOM ENH FND - OVERHEAD | \$ | - | \$ | - | \$ 373,060 | \$ 218,483 | \$ | 154,577 | 41% |
| CLASSROOM ENH FUND - REMEDIES | \$ | 38,737 | -\$ 3 | 38,737 | \$ 113,220 | \$ 25,227 | \$ | 87,993 | 58% |
| CLASSROOM ENH FUND - STAFFING | \$ | - | \$ | - | \$ 5,645,804 | \$ 2,688,962 | \$ | 2,956,842 | 52% |
| COMMUINITY LINKS | \$ | - | | | \$ 1,550,170 | \$ 717,285 | \$ | 832,885 | 54% |
| DISTRICT CAPACITY BUILDING | \$ | - | \$ | - | \$ 4,725 | \$ - | \$ | 4,725 | 100% |
| FRENCH | \$ | 21,049 | \$ | - | \$ 141,940 | \$ 85,850 | \$ | 77,139 | 47% |
| INDUSTRIAL TRADE AUTHORITY | \$ | - | \$ | - | \$ 46,200 | \$ 2,648 | \$ | 43,552 | 94% |
| LEARNING IMPROVEMENT FUND | \$ | - | \$ | - | \$ 227,646 | \$ 127,947 | \$ | 99,699 | 44% |
| MENTAL HEALTH IN SCHOOLS | \$ | 4,290 | \$ | - | \$ 52,000 | \$ 24,980 | \$ | 31,310 | 56% |
| READY SET LEARN | \$ | 21,305 | \$ | - | \$ 19,892 | \$ 3,348 | \$ | 37,849 | 92% |
| SAFE RETURN TO CLASS (FED) | \$ | - | \$ | - | \$ 2,705,256 | \$ 1,124,220 | \$ | 1,581,036 | 58% |
| SAFE RETURN TO SCHOOLS (PROV.) | \$ | - | \$ | - | \$ 488,210 | \$ 295,898 | \$ | 192,312 | 39% |
| SPECIAL EDUCATION EQUIPMENT | \$ | 20,899 | \$ | - | \$ - | \$ 3,863 | \$ | 17,036 | 82% |
| STRONG START PGM | \$ | - | \$ | - | \$ 96,000 | \$ 43,787 | \$ | 52,213 | 54% |
| UNITED WAY | \$ | 15,258 | \$ | - | \$ 75,000 | \$ 53,622 | \$ | 36,636 | 41% |
| Total | \$ | 121,539 | -\$ 3 | 38,737 | \$ 11,774,995 | \$ 5,651,993 | \$ | 6,205,803 | |

New West Schools

Budget Process: 2021-2022

| Date | Location | Time | Event | Attendees | Goal | | | | | | |
|--|--|----------|---|------------------------------------|--|--|--|--|--|--|--|
| 15-Dec-20 | Online | 7:00 PM | Regular Open Board Meeting | Board | Approval of the 2021/22 budget process | | | | | | |
| | Winter Break - December 21 - January 1 | | | | | | | | | | |
| 09-Feb-21 | Online | 6:15 PM | Operations Policy & Planning Committee | Committee Members | Review ThoughtExchange process planned for March 2021 | | | | | | |
| | 3 -Year Enrolment Projections to MOE - February 15 | | | | | | | | | | |
| 23-Feb-21 Online 7:00 PM Regular Open Board Meeting Board Approval of the Amended Budget for | | | | | | | | | | | |
| 01-Mar-21 | N/A | N/A | Thought Exchange engagement process | N/A | Collect community and stakeholder feedback (March 1 - 12) | | | | | | |
| | | | | Trustees, Staff, PVP/Stakeholders/ | | | | | | | |
| TBD | TBD | 6:00 PM | Talking Tables Dinner Meeting | Students | Facilitated Discussion Dinner Meeting | | | | | | |
| TBD | TBD | 9:00 AM | Collect student feedback | | | | | | | | |
| | | | Ministry Funding Announce | ement - March 13 | | | | | | | |
| | | | Spring Break - Ma | arch 15-26 | | | | | | | |
| 06-Apr-21 | SBO | 5:00 PM | Board In-Service - BUDGET | Trustees | | | | | | | |
| 13-Apr-21 | Online | 6:15 PM | Operations Policy & Planning Committee | Committee Members | Estimated Structural Surplus/Deficit | | | | | | |
| 13-Apr-21 | Online | 7:00 PM | Operations Policy & Planning Committee | Committee Members | Public and student engagement results and stakeholder submission presentations | | | | | | |
| 04-May-21 | SBO | 5:00 PM | Board In-Service - BUDGET (if required) | Trustees | | | | | | | |
| 11-May-21 | TBD | 6:15 PM | Operations Policy & Planning Committee | Committee Members | Superintendent's recommendations | | | | | | |
| 11-May-21 | TBD | Post Ops | Regular Open Board Meeting - SPECIAL | Board | Complete 1st and 2nd reading of budget bylaw | | | | | | |
| | Staffing Processes Commences - May 17 | | | | | | | | | | |
| 20-May-21 | TBD | 4:30 PM | District Leadership Team | Staff, PVP | Superintendent's Recommendations Review | | | | | | |
| 25-May-21 | TBD | 7:00 PM | Regular Open Board Meeting | Board | Complete 3rd reading of budget bylaw | | | | | | |
| | | | Ministry Submission De | adline - June 30 | | | | | | | |

Continuing Education Update to January 2021

Stephen Inniss February 9, 2021



Adult Learning Centre





Our Journey



Current Offerings

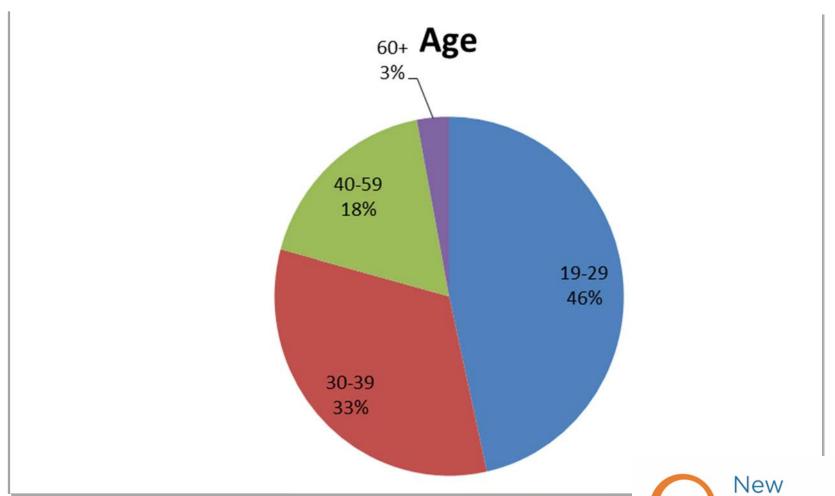
- LITERACY OR NUMERACY COURSES (66%)
- GRADE 11 OR 12 COURSES FOR SCHOOL GRADUATION OR TO QUALIFY FOR POST-SECONDARY PROGRAMS (33%)

STUDENT GOAL: IMPROVED PERSONAL AND PROFESSIONAL LIFE



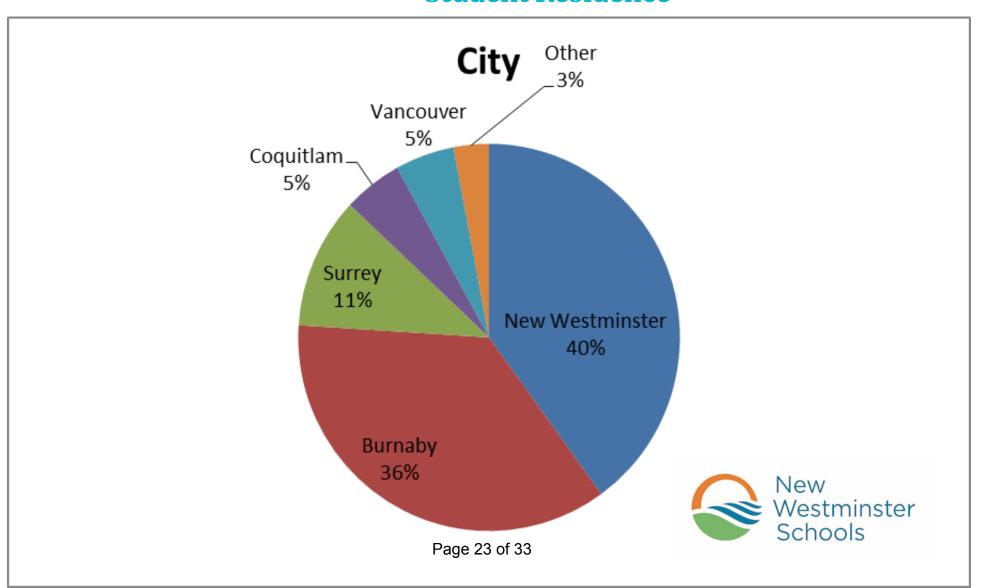
Adult Learning Centre

Student Age Distribution



Adult Learning Centre

Student Residence



Adult Learning Centre Basic Statistics – Change from Last Year

| | Students | | | | | |
|--------------------------|------------------|---------------------|--|--|--|--|
| | Sep- Jan 2019/20 | Sep - Jan 2020/2021 | | | | |
| Late Afternoon & Evening | 380 | 334 | | | | |
| Morning & Afternoon | 510 | - | | | | |
| | 890 | 334 | | | | |



COVID-19 Update

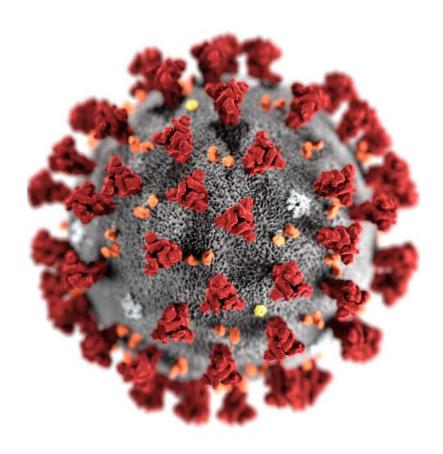
Karim Hachlaf February 9, 2021



Fraser Health Early Notification



Public Health Guidance for Schools



- ✓ STRENGTHENED MASK GUIDELINES
- ✓ ENHANCEMENTS FOR PHYSICAL EDUCATION AND MUSIC CLASSES
- ✓ ADDITIONAL SAFETY
 PROTOCOLS REGARDING
 STAFF-ONLY SPACES AND
 GATHERINGS
- ✓ NEW K-12 HEALTH CHECK APP

New Westminster Schools: COVID-19 Notifications for 2021

| *Early Notification — Not Exposed Letter (new Fraser Health reporting as at Dec.5, 2020) | Date sent to community |
|---|------------------------|
| Fraser River Middle (1) | Feb.1 |
| Herbert Spencer (1) | Jan.29 |
| Hume Park Home Learners (1) | Jan.18 |
| Glenbrook Middle (1) | Jan.8 |
| Queensborough Middle (1) | Jan.12 |

| *Early Notification — Exposed Letter (new Fraser Health reporting as at Dec.5, 2020) | Date sent to community |
|--|------------------------|
| NWSS (1) | Feb.3 |

| Self-Monitor Letter | Date sent to community |
|-----------------------------|------------------------|
| Hume Park Home Learners (1) | Jan.18 |
| Glenbrook Middle (1) | Jan.8 |
| Queensborough Middle (1) | Jan.12 |
| NWSS (1) | Feb.3 |



| Supplement to: | OPERATIONS POLICY AND PLANNING COMMITTEE | |
|----------------|--|---|
| Date: | February 9, 2021 | |
| Submitted by: | Maryam Naser, Associate Superintendent | |
| Item: | Requiring Action Yes No For Information | _ |
| Subject: | Neighbourhood Learning Centre – Wellness Centre Update | |

Background:

This Backgrounder is submitted as a follow-up to the Backgrounder provided to the Board of Education on November 24, 2020. To investigate opportunities to access funding to complete construction on the Wellness Centre we are able to provide the following update:

- 1. Integrated Child and Youth Supports Centre (Maple Ridge): At this time, no funds have been received and the District is awaiting further announcements from the ministries involved as to the details of funding. School District staff were able to confirm that the funding is targeted for use to add additional staffing. District resources have been used to create and furnish the future home of the support centre. The vision for this centre is to provide interagency wrap-around services for school aged children thereby removing waitlists and barriers of location. As previously reported to the Board, community partners delivering mental health and wellness supports have made human resource commitments to support the Wellness Centre.
- At a recent meeting between the Board Chair, the Superintendent and Minister Whiteside, the vision of the Wellness Centre was shared for further discussion. While no financial support has been offered at this time, our District team will continue to call upon provincial and municipal decision makers to canvas their support for this important resource in our community.

Unchanged from the last update, our greatest challenge continues to be securing funding to finish the space. Based on funding received by other school districts, it seems that securing capital to finish spaces such as our Neighbourhood Learning Centre (NLC) is somewhat unconventional. Rather, government funds tend to be directed to providing human resources such as counselors and other service providers rather than for the purpose of creating spaces.

Focused consultations with our community partners (Cameray, Child, Youth Mental Health and Fraser Health) indicate that they are willing to support this initiative through staffing and programming. While we may benefit from canvasing support for future funding to increase the levels of service, at this time, we have sufficient commitments from community partners to move forward with our vision once the space is complete.



Staff are continuing to explore potential grant funds to support the completion of the Wellness Centre however, this has not proven successful to date. The Board's assistance in this undertaking would be welcomed and appreciated. Another opportunity may be to investigate potential fund raising and sponsorship opportunities. With the Board's support for such endeavors, staff can begin to reach out to potential contributors and report back on any prospects. While there is no request of the Board at this time, the Board may wish to consider the finishing of the NLC space as part of their discussion on budget priorities later this spring.



2021-2022 School Calendar DRAFT

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| 2021-2022 School Calendar KEY | | | | | |
|---|------------------------|--|--|--|--|
| Statutory Holiday | | | | | |
| Opening Partial Day | | | | | |
| Non-Instructional Day Administrative Day | (NI Day) | | | | |
| Administrative Day | | | | | |
| School Vacation | | | | | |
| Days of Instruction | | | | | |
| Summer Vacation | | | | | |
| 2021 | | | | | |
| Tuesday, September 7 | - Opening Partial Day | | | | |
| Monday, September 27 | - NI Day | | | | |
| Monday, October 11 | - Thanksgiving Day | | | | |
| Friday, October 22 | - Provincial Pro-D Day | | | | |
| Thursday, November 11 | - Remembrance Day | | | | |
| Friday, November 12 | - NI Day | | | | |
| December 20, 2021 - | - Winter Break | | | | |
| January 3 , 2022 | | | | | |
| <u>2022</u> | | | | | |
| Tuesday, January 4 | - Schools reopen | | | | |
| Monday, February 21 | - Family Day | | | | |
| Tuesday, February 22 | - NI Day | | | | |
| March 14 – 25 | - Spring Break | | | | |
| Monday, March 28 | - Schools reopen | | | | |
| Thursday, April 14 | - NI Day | | | | |
| Friday, April 15 | - Good Friday | | | | |
| Monday, April 18 | - Easter Monday | | | | |
| Friday, May 20 | - NI Day | | | | |
| Monday, May 23 | - Victoria Day | | | | |
| Wednesday, June 29 | - Last day - students | | | | |
| Thursday, June 30 | - Administrative Day | | | | |

DRAFT

Proposed School Calendar

August 2022 - July 2023

| August 2022 | | | | | | | | |
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| October 2022 | | | | | | | | | |
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| Nov | November 2022 | | | | | | | |
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| Dec | December 2022 | | | | | | | | | |
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| February 2023 7 | | | | | | | | | |
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| Mai | March 2023 | | | | | | | | | |
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| Apı | April 2023 | | | | | | | | | |
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| I | July 2023 12 | | | | | | | | | | |
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| | 30 | 31 | | | | | | | | | |

<u>KEY</u>

- = Stat Holiday
 - = School Vacation
- = Administrative Day
 - = Days of Instruction
 - = Summer Break

DRAFT

Proposed School Calendar

August 2023 - July 2024

| Aug | August 2023 | | | | | | | | | | |
|-----|-------------|----|----|----|----|----|--|--|--|--|--|
| S | М | Т | W | Th | F | Sa | | | | | |
| | | 1 | 2 | 3 | 4 | 5 | | | | | |
| 6 | 7 | 8 | 9 | 10 | 11 | 12 | | | | | |
| 13 | 14 | 15 | 16 | 17 | 18 | 19 | | | | | |
| 20 | 21 | 22 | 23 | 24 | 25 | 26 | | | | | |
| 27 | 28 | 29 | 30 | 31 | | | | | | | |
| | | | | | | | | | | | |

| Sep | September 2023 | | | | | | | | | |
|-----|----------------|----|----|----|----|----|--|--|--|--|
| S | М | Т | W | Th | F | Sa | | | | |
| | | | | | 1 | 2 | | | | |
| 3 | 4 | 5 | 6 | 7 | 8 | 9 | | | | |
| 10 | 11 | 12 | 13 | 14 | 15 | 16 | | | | |
| 17 | 18 | 19 | 20 | 21 | 22 | 23 | | | | |
| 24 | 25 | 26 | 27 | 28 | 29 | 30 | | | | |
| | | | | | | | | | | |

| Oct | October 2023 | | | | | | | | | | |
|-----|--------------|----|----|----|----|----|--|--|--|--|--|
| S | М | Т | W | Th | F | Sa | | | | | |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | | | | | |
| 8 | 9 | 10 | 11 | 12 | 13 | 14 | | | | | |
| 15 | 16 | 17 | 18 | 19 | 20 | 21 | | | | | |
| 22 | 23 | 24 | 25 | 26 | 27 | 28 | | | | | |
| 29 | 30 | 31 | | | | | | | | | |
| | | | | | | | | | | | |

| Nov | November 2023 | | | | | | | | | |
|-----|---------------|----|----|----|----|----|--|--|--|--|
| S | М | Т | W | Th | F | Sa | | | | |
| | | | 1 | 2 | 3 | 4 | | | | |
| 5 | 6 | 7 | 8 | 9 | 10 | 11 | | | | |
| 12 | 13 | 14 | 15 | 16 | 17 | 18 | | | | |
| 19 | 20 | 21 | 22 | 23 | 24 | 25 | | | | |
| 26 | 27 | 28 | 29 | 30 | | | | | | |
| | | | | | | | | | | |

| December 2023 | | | | | | | |
|---------------|----|----|----|----|----|----|--|
| S | М | Т | W | Th | F | Sa | |
| | | | | | 1 | 2 | |
| 3 | 4 | 5 | 6 | 7 | 8 | 9 | |
| 10 | 11 | 12 | 13 | 14 | 15 | 16 | |
| 17 | 18 | 19 | 20 | 21 | 22 | 23 | |
| 24 | 25 | 26 | 27 | 28 | 29 | 30 | |
| 31 | | | | | | | |

| I | January 2024 | | | | | | | | |
|---|--------------|----|----|----|----|----|----|--|--|
| | S | М | Т | W | Th | F | Sa | | |
| 1 | | 1 | 2 | 3 | 4 | 5 | 6 | | |
| 1 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | | |
| | 14 | 15 | 16 | 17 | 18 | 19 | 20 | | |
| 1 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | | |
| 1 | 28 | 29 | 30 | 31 | | | | | |
| 1 | | | | | | | | | |

| February 2024 | | | | | | | |
|---------------|----|----|----|----|----|----|--|
| S | М | Т | W | Th | F | Sa | |
| | | | | 1 | 2 | 3 | |
| 4 | 5 | 6 | 7 | 8 | 9 | 10 | |
| 11 | 12 | 13 | 14 | 15 | 16 | 17 | |
| 18 | 19 | 20 | 21 | 22 | 23 | 24 | |
| 25 | 26 | 27 | 28 | 29 | | | |
| | | | | | | | |

| March 2024 | | | | | | | |
|------------|----|----|----|----|----|----|--|
| S | М | Т | W | Th | F | Sa | |
| | | | | | 1 | 2 | |
| 3 | 4 | 5 | 6 | 7 | 8 | 9 | |
| 10 | 11 | 12 | 13 | 14 | 15 | 16 | |
| 17 | 18 | 19 | 20 | 21 | 22 | 23 | |
| 24 | 25 | 26 | 27 | 28 | 29 | 30 | |
| 31 | | | | | | | |

| I | April 2024 | | | | | | | |
|---|------------|----|----|----|----|----|----|--|
| | S | М | Т | W | Th | F | Sa | |
| 1 | | 1 | 2 | 3 | 4 | 5 | 6 | |
| 1 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | |
| 1 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | |
| 1 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | |
| 1 | 28 | 29 | 30 | | | | | |
| | | | | | | | | |

| May 2024 | | | | | | | |
|----------|----|----|----|----|----|----|--|
| S | М | Т | W | Th | F | Sa | |
| | | | 1 | 2 | 3 | 4 | |
| 5 | 6 | 7 | 8 | 9 | 10 | 11 | |
| 12 | 13 | 14 | 15 | 16 | 17 | 18 | |
| 19 | 20 | 21 | 22 | 23 | 24 | 25 | |
| 26 | 27 | 28 | 29 | 30 | 31 | | |
| | | | | | | | |

| June 2024 | | | | | | | |
|-----------|----|----|----|----|----|----|--|
| S | М | Т | W | Th | F | Sa | |
| | | | | | | 1 | |
| 2 | 3 | 4 | 5 | 6 | 7 | 8 | |
| 9 | 10 | 11 | 12 | 13 | 14 | 15 | |
| 16 | 17 | 18 | 19 | 20 | 21 | 22 | |
| 23 | 24 | 25 | 26 | 27 | 28 | 29 | |
| 30 | | | | | | | |

| July 2024 | | | | | | | |
|-----------|----|----|----|----|----|----|--|
| S | М | Т | W | Th | F | Sa | |
| | 1 | 2 | 3 | 4 | 5 | 6 | |
| 7 | 8 | 9 | 10 | 11 | 12 | 13 | |
| 14 | 15 | 16 | 17 | 18 | 19 | 20 | |
| 21 | 22 | 23 | 24 | 25 | 26 | 27 | |
| 28 | 29 | 30 | 31 | | | | |
| | | | | | | | |

<u>KEY</u>

- = Stat Holiday
 - = School Vacation
- = Administrative Day
 - = Days of Instruction
 - = Summer Break