

# Long Range Facilities Plan

New Westminster School District (SD40)

New Westminster Schools recognizes and acknowledges the Qayqayt First Nation, as well as all Coast Salish peoples, on whose traditional and unceded territories we live, we learn, we play, and we do our work.



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## **CHAPTER 1 - BACKGROUND AND PURPOSE**

### **1.1 BACKGROUND**

### 1.1.1 Overview of School District

New Westminster Schools (SD40) is located in the City of New Westminster, centrally situated in the Metro Vancouver Regional District of British Columbia. The Census of Population for City of New Westminster on July 1, 2022, was 85,708. The total population growth for the District between 2016 Census and 2022 Census was 14,712 persons, or 20.7%.

Neighbouring communities are Burnaby to the north, Richmond to the west and Coquitlam to the east. Delta and Surrey are its neighbours to the south, across the Fraser River.

New Westminster Schools provides Kindergarten to Grade 12 education with approximately 7,258 school age domestic students in September 2022.<sup>1</sup> The student population in New Westminster is reflective of the city's demographics, with a full range of social and cultural backgrounds forming a diverse presence in our schools, including approximately:

- 310 students with Aboriginal ancestry with 300 students attending New Westminster Schools Indigenous Education Program;
- 1,437 English Language Learner (ELL) students;
- 991 French Immersion students; and
- 771 students with identified Special Needs.

New Westminster School District owns 15 facilities and properties<sup>2</sup> including:

- twelve (12) K-12 schools, including 8 elementary schools, 3 middle schools and one secondary school;
- the District Administration Building; former school (Hume Park) repurposed for distributed learning program; and
- Maintenance Facility

In addition to owned property, the District leases space at one location:

• Royal City Alternate Program (RCAP) and POWER Alternate Secondary Program occupy leased space within Columbia Square at 1065 Columbia Street<sup>3</sup>.

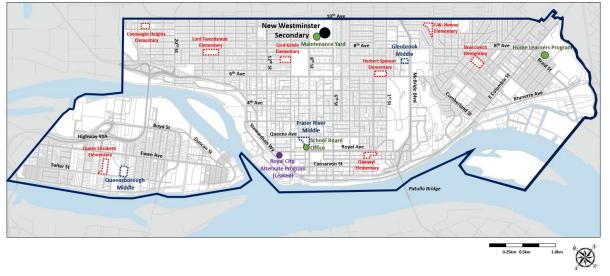
<sup>&</sup>lt;sup>1</sup> School Age domestic student headcount excludes 205 international fee-paying students and does not include 187 adult learners pursuing high school completion or other courses at Pearson Adult Learning Centre and on line.

<sup>&</sup>lt;sup>2</sup> New Westminster School District properties include a recent partial acquisition of site area for Queensborough Middle expansion and partial site expansion of Hume Park site for a future elementary school.

<sup>&</sup>lt;sup>3</sup> Columbia Square has recently been acquired by a developer and future development could trigger relocation of RCAP/POWER alternate programs.



### 1.1.2 District Map



### **1.2 PURPOSE**

### 1.2.1 Purpose of the Long Range Facilities Plan

The Long Range Facilities Plan (LRFP) places the need for capital projects in a district-wide context and plays a key role in the submission of capital project requests by a British Columbia school district as it forms the basis of capital investment decisions by the Ministry of Education and Child Care.

LRFP's take into consideration:

- educational program requirements and trends;
- current and 15-year projections in enrolment, and community demographics;
- operating capacities, utilization and condition of existing facilities, including temporary accommodation and/or rental facilities;
- current and anticipated changes in land use;
- future trends or anticipated new initiatives, including both those of the school district and the government; and
- transportation of students.

The LRFP also provides a district-wide framework for key local decisions in optimizing facility assets such as catchment area configurations, locations for District programs, surplus District facilities, addressing areas of the District with high enrolment, and maintenance priorities. The LRFP outlines concrete plans for a ten-year planning horizon with more general considerations for the longer term.

New Westminster Schools LRFP was first adopted in 2019 and a refresh was completed by our consulting team in 2021. The 2021 update involved gathering and analysis of data, meetings with SD40 and City of New Westminster staff, and development of a new Long Range Facilities Plan, based on new information on district growth and facilities needs.



The LRFP provides guidance to the Board of Education on establishing capital investment priorities for the District's annual Five-Year Capital Plan submission to the Province. The purpose of an annual Five-Year Capital Plan is detailed in the following section.

### 1.2.2 2023 Review of Long Range Facilities Plan

Upon adoption of the Long Range Facilities Plan in 2021, the Board of Education noted the importance of maintaining and updating the plan on an ongoing basis. In Fall 2022, District staff approached our consulting team to undertake a review and refresh to the LRFP and develop a revised facilities expansion strategy in response to high enrolment growth and a growing space shortfall across the District.

### 1.2.3 Purpose of an Annual Five-Year Capital Plan

Annual Five-Year Capital Plan submissions from Boards of Education are required by the Ministry of Education and Child Care to determine which priority capital projects may receive funding from the Ministry's Capital Plan for the following fiscal year. The capital plan submissions also provide the Ministry with important insight into future year capital priorities, which can be used for longer term government planning and the determination of potential future capital funding requirements for the public education system.

The Five-Year Capital Plan, submitted annually by SD40 to the Ministry of Education and Child Care (MECC), contains a list of major capital projects proposed to be implemented over a five-year period starting in the next Provincial fiscal year:

- Seismic Mitigation Program (SMP)
- School Expansion Program (EXP)
- School Replacement Program (REP)
- Rural Districts Program (RDP)

As well as minor capital projects proposed to be implemented in the next Provincial fiscal year:

- School Enhancement Program (SEP)
- Carbon Neutral Capital Program (CNCP)
- Building Envelope Program (BEP)
- Bus Acquisition Program (BUS)
- Playground Equipment Program (PEP)

Each Board of Education is expected to have an LRFP in place for its school district when the Five-Year Capital Plan is submitted, that outlines management strategies for its inventory of capital assets in support of educational programming goals. The LRFP does not need to be submitted annually as part of a Five-Year Capital Plan, although the LRFP may need to be periodically updated and the Ministry may request pertinent sections to inform its capital plan review process.



### 1.2.4 Progress on Capital Projects

Since the Board of Education adopted its LRFP in June 2019, design and construction has commenced or has been completed on several major projects, including:

- New Westminster Secondary Seismic Replacement (completed 2021 expanded 2,025 capacity)
- Lord Tweedsmuir Elementary Seismic Upgrade (completed 2020)
- Skwo:wech (formerly Richard McBride) Elementary Seismic Replacement at expanded capacity (95 seat expansion under construction completed 2022)
- Queen Elizabeth Elementary Expansion (303 seat expansion under construction projected to be completed in 2025)

As of June 2023, the following major projects are currently in business case development:

- Qayqayt Elementary interior alteration (93 additional seats projected to be completed in 2024)
- Fraser River Middle interior alteration (100 additional seats projected to be completed in 2024)
- New Fraser River Elementary (565 seat capacity school projected to be completed in 2027)
- Site acquisition for new Fraser River Community Middle School (projected to be acquired in 2024)



## **CHAPTER 2 - VISION AND GUIDING PRINCIPLES**

### **2.1 STRATEGIC PLAN**

New Westminster Schools' Five-Year Strategic Plan ("Our Learning Journey" 2019-2024) provides a roadmap for learning and engagement that is grounded in the collective wisdom of students, staff, parents and school communities. The plan is built around four key directions: our commitment to transform student learning, build meaningful relationships, ensure full participation in learning and lead into the future.

The following section is a snapshot of the foundation of the Strategic Plan for New Westminster Schools; its Vision, Mission and Values.

### 2.2 VISION, MISSION, VALUES

### VISION

A place where students love to learn.

### MISSION

To enable each student to learn in a safe, engaging and inclusive environment.

### VALUES

Collaboration	Engagement	Equity
Purposeful, cooperative relationships to achieve shared goals and consider each other in our decisions and actions	Meaningful, purposeful, and relevant learning	Fair treatment and the removal of barriers to learning, achievement, and the pursuit of excellence for all
Inclusion	Innovation	Integrity
Learning where all people are welcomed, respected, and supported	Curiosity, inquiry, and creativity	Ethical, principled, and honest our in our words and actions



## **CHAPTER 3 - EDUCATIONAL CONSIDERATIONS**

### **3.1 GRADE CONFIGURATION**

New Westminster Schools includes elementary, middle and secondary schools.

The existing grade configuration for elementary schools has been Kindergarten to Grade 5, with the exception of Queen Elizabeth Elementary in Queensborough on Lulu Island, where the configuration is Kindergarten to Grade 4.

The existing grade configuration for middle schools has been Grades 6 to 8, with the exception of Queensborough Middle, also serving the Queensborough neighbourhood, where the configuration is Grades 5 to 8.

New Westminster Secondary is the only secondary school in the District accommodating Grades 9 to 12.

Strategic Recommendations 3.1 – Grade Configuration

• Allow flexibility to provide grade configuration options for unique circumstances or to locate programs to support specific student needs.

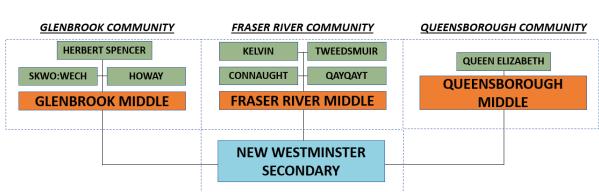


## **3.2 CURRENT FAMILIES OF SCHOOLS**

### 3.2.1 Families of Schools

New Westminster Schools is organized with families of elementary schools within three middle school "communities of schools". Regular enrolment is predominantly neighbourhood catchment based. Regular enrolment from each family of elementary schools feeds a middle school. Glenbrook Middle has three elementary schools, Fraser River Middle has four elementary schools and Queensborough Middle only has one elementary school within the middle school communities.

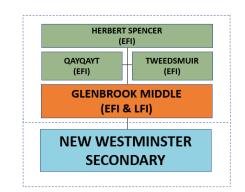
All three middle schools feed New Westminster Secondary.



### NEW WESTMINSTER SCHOOL DISTRICT CURRENT FAMILIES OF SCHOOLS

### 3.2.2 French Immersion Family of Schools

There is currently one family of schools for French Immersion students. Early French Immersion (K to Grade 5) is provided at École Herbert Spencer, École Qayqayt and École Tweedsmuir Elementary Schools. At the Middle School level (Grades 6-8), both Early French Immersion (EFI) and Late French Immersion (LFI) students attend École Glenbrook Middle School. All Secondary French Immersion students attend New Westminster Secondary School.



### NEW WESTMINSTER SCHOOL DISTRICT CURRENT FRENCH IMMERSION FAMILY OF SCHOOLS



## **3.3 K-12 EDUCATIONAL PROGRAMS**

Reviewing the District's education and special programs is important for identifying the need for existing facilities and to identify the need for future expansions and or site acquisitions. In addition to the core curriculum for K-12, New Westminster Schools offers a variety of K-12 District Programs in its District facilities. These programs include: Early and Late French Immersion, Montessori, Indigenous Education, International Baccalaureate, Home Learners, New Westminster Online Learning, Apprenticeship Programs, and Alternate Programs.

### 3.3.1 Regular Core Curriculum Program

British Columbia's Core Curriculum is regarded as one of the best education systems in the world. At the heart of the curriculum are literacy and numeracy foundations, essential learning, and three core competencies: communication, thinking, and personal and social. The curriculum develops literacy and numeracy skills through applications in all curricular areas and places greater emphasis on the deeper understanding of concepts than on the memorization of isolated facts and information.

For students to receive the Dogwood Diploma upon completion of Grade 12, they must meet the requirements stated in the Ministry of Education and Child Care's BC Graduation Program Policy Guide, which includes a large course selection available to secondary school students.

Student placement in the regular elementary program is based on neighbourhood school catchment boundaries (refer to Section 5.3.2 for map of school catchment boundaries).

### 3.3.2 French Immersion Programs

French Immersion is a popular District Program Option or Program of Choice. In 2022-2023, approximately 14.2% of the total District enrolment (991 French Immersion students) attended French Immersion programs. The French Immersion draw at the elementary level is based on a program catchment system (Refer to 5.3.3 French Immersion Catchment Map). French Immersion programs have the District as its catchment for Middle and Secondary school levels, with all French Immersion students attending École Glenbrook Middle from Grades 6 to 8 and New Westminster Secondary for Grades 9 to 12.

1. Early French Immersion

Early French Immersion (EFI) begins in Kindergarten and continues to Grade 12. All instruction is in French for the first four years and English Language Arts is introduced in Grade 4. Most students enter Early French Immersion in Kindergarten, with some joining in Grade 1 if space permits.

In 2022-2023, the Early French Immersion program currently accommodated 357 students at École Herbert Spencer Elementary, École Qayqayt Elementary and École Lord Tweedsmuir Elementary. Enrolment is limited to one Kindergarten entry class at each French Immersion school annually.

Early French Immersion students attend École Glenbrook Middle school from Grades 6 to 8. In 2022-2023, École Glenbrook Middle School accommodated 221 Early French Immersion students.



### 2. Late French Immersion

Late French Immersion (LFI) is a choice program offered to District students in Grades 6 to 7. Located at École Glenbrook Middle, the LFI program accommodates students who wish to begin French Immersion at an older age in middle school. The students in the program are able to 'catch up and join' the Early French Immersion cohort in Grade 8 and continue French Immersion to Grade 12. In 2022-2023, École Glenbrook Middle accommodated 94 Late French Immersion students.

### 3. Secondary French Immersion

The Secondary French Immersion program consists of students that completed the French Immersion programs in middle school. Upon graduation from the French Immersion program in Grade 12, students should be able to participate easily in French conversations, take post-secondary courses with French as the language of instruction and accept employment with French as the language of work.

French Immersion students who graduate from secondary school receive both the **Dogwood Diploma** and the **Diploma De Fin D'etudes Secondaire En Colombie Britannique** French Immersion students must meet the requirements as stated in the Ministry of Education and Child Care's Graduation Program Guidelines and French Program Guidelines.

This program is currently offered at New Westminster Secondary. In September 2022, the District had 319 Grade 9 to 12 French Immersion students.

The Late French Immersion program and, in some cases, Early French Immersion programs are in schools with in-catchment enrolment pressures. In order to address growth pressure, the District may consider a comprehensive boundary and program reviews in conjunction with future capital projects, that takes into consideration available space and program location options.

The Secondary French Immersion program at New Westminster Secondary is well located to serve both the east and west sides of the City, although enrolment is projected to exceed capacity by 2023 and continue to grow to 2037.

### 3.3.3 Montessori Program

Montessori is a District Program Option or Program of Choice, currently located at Connaught Heights Elementary and Skwo:wech Elementary. The District is comprised of two Montessori program catchment areas (refer to section 5.3.4 for the current catchment map)<sup>4</sup>. Montessori students that graduate to middle school attend the regular program at their community middle school.

Montessori education is an approach to educating children that was first developed in the early 1900s by Dr. Maria Montessori, the first female doctor in Italy. She believed that children should choose developmentally appropriate activities in a stimulating environment of carefully selected and developed

<sup>&</sup>lt;sup>4</sup> In 2022-2023, approximately 6.4% of the total District elementary school population (209 Montessori students) attended the Montessori program.



materials. Montessori education features multi-age classrooms, a special set of educational materials, student chosen work in long time blocks, and individual and small group instruction in both academic and social skills. Research shows advantages for students in Montessori Programs on a variety of achievement measures and on social-emotional measures that indicate a sense of community, justice and fairness.

Enrolment in the Montessori Program is limited to one Kindergarten class at each Montessori school annually. Families who wish to have their child enrolled in the Montessori Program must enter the annual Montessori Program Draw. Students may enter Montessori in either Kindergarten, Grade 1, 2, 3 or 4. Typically, most students are placed in Kindergarten through the draw process. Limited spaces are available in the other grades. Children with older siblings in Montessori are given priority for entering the program. Sibling priority only applies if the siblings will be in the same school during the same school year.

### 3.3.4 Indigenous Education Program

The Indigenous Education Program is designed to support the academic and social success of all Indigenous students in New Westminster Schools. New Westminster's urban Indigenous population has remained fairly constant over the last decade and consists of Indigenous families of First Nations, Métis and Inuit ancestries from all over North America.

In September 2022, the District had 310 school age students identified to have Indigenous ancestry. The total number of Indigenous students is equivalent to approximately 4.45% of the total enrolment in New Westminster Schools. It is also noted that 300 students with Indigenous ancestry in the District (96.77%) participated in the Indigenous Education Program.

### 3.3.5 International Baccalaureate (IB)

New Westminster Secondary school hosts the International Baccalaureate (IB) Diploma Programme. The IB Diploma Programme is an academically challenging and balanced programme of education that prepares students for success at university and life beyond.

The IB Diploma Programme is open to any Grade 11 and 12 student who applies and qualifies for the program. In the 2022-23 school year, there were 111 students attending the IB Diploma Program.

### 3.3.6 Home Learners Program

The Home Learners Program (HLP) is a teacher-led distributed learning program for Kindergarten to Grade 9 that provides options for families who prefer to have students educated in the home, with some more limited in-person opportunities worked in. The HLP focuses on a three-way partnership between teachers, parents, and children, while respecting individual learning styles and family goals. The program encourages hands-on and active daily involvement of parents in their child's learning.

Home Learners Program is based out of the former Hume Park Elementary site at 521 Fader Street. Enrolment for HLP was 116 students in September 2022.



### 3.3.7 New Westminster Online Learning

New Westminster Online (NWO) Learning has been recognized by the Ministry as a Provincial Online School (POL) and provides full credit courses that follow BC provincial learning outcomes. NWO enables students to set an independent learning schedule, provided they are making regular progress and on target to complete their course within a 4-to-5-month time frame. Students have the opportunity to access their teacher for support both online and in-person. In September 2022 New Westminster Online had 218 Grades 9 to 12 students registered in virtual programs, plus 104 graduated adults completing online courses.

New Westminster Online has fully been located in New Westminster Secondary School after the replacement building opened in 2021, eliminating the need for leased commercial space for this purpose.

### 3.3.8 Apprenticeship Programs

New Westminster Schools offers Apprenticeship Programs for Grade 11 and 12 students in partnership with the Industry Training Authority – British Columbia's crown corporation for the post-secondary path of apprenticeship.

Based out of New Westminster Secondary, students enrolled in Apprenticeship Programs earn their first year of technical training while in secondary school for dual credit.

### 3.3.9 Alternate Programs

- SIGMA Program located at New Westminster Secondary, the SIGMA program provides flexible programming and smaller class sizes and is available to students ages 16 to 18. The SIGMA program had 70 students registered in September 2022 in grades 9 to 12. This LRFP includes SIGMA program's headcount in New Westminster Secondary's total domestic headcount, capacity utilization tables, projections and graphics.
- POWER Alternate Secondary School located in a leased commercial space in downtown New Westminster, the POWER program provides students ages 16 to 18 the opportunities to incorporate academic and work experiences, individualized support and instruction, as well as recreational and artistic experiences into their education. In September 2022 there was 39 students enrolled in the POWER Program.
- 3. Royal City Alternate Program (RCAP) located in a leased commercial space in downtown New Westminster shared with the POWER program, provides students ages 13 to 16 an opportunity to transition to regular or alternate high school programs with social and emotional support inside and outside of the classroom. In September 2022 there was 16 students enrolled in RCAP.

The POWER Alternate Secondary School and Royal City Alternate Program (RCAP) are located in leased property at Columbia Square that has recently been acquired by a developer. This may trigger future relocation of these programs.



Section 5 of this plan includes strategic recommendations for optimizing utilization of school assets including accommodation of Alternate Programs on existing and future District owned sites.

Strategic Recommendations 3.3 – K-12 Educational Programs

• Review locations and long-term accommodation requirements of District Choice Programs and Alternate Programs.

## **3.4 PEARSON ADULT LEARNING CENTRE**

Located within New Westminster Secondary, the Pearson Adult Learning Centre (PALC) provides continuing education opportunities for adults.

The Pearson Adult Learning Centre is open year-round and on weeknights, providing support for high school graduation and courses for post-secondary institutions. Semesters begin in September and February of each year with classes twice a week and completed in five months.

The goal of PALC is to provide a warm, friendly environment to help our hard-working learners improve not only their academic skills and obtain a high school graduation diploma for post-secondary studies or employment, but also to gain relationships with others within the community.

In September 2022, Pearson Adult Learning Centre had 290 adults enrolled in Grades 10 to 12 completion programs plus 230 graduated adults completing other courses.



## **CHAPTER 4 - IMPACT OF GROWTH ON SCHOOLS**

Reviewing historic and projected population growth plays a key role for identifying which areas of the District may expect significant enrolment pressures necessitating future expansions or site acquisitions.

This section of the Long Range Facilities Plan considers factors that influence population growth and its impact on New Westminster Schools. These factors include local and regional government land use plans and policies that guide growth, active development applications, and both historic housing and population growth.

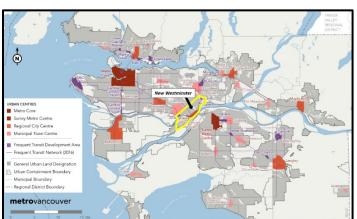
## 4.1 LAND USE DEVELOPMENT PLANS AND ACTIVITY

### 4.1.1 Metro Vancouver Regional Growth Strategy (Metro 2050)

The Metro Vancouver Board adopted an update to their Regional Growth Strategy on February 25, 2023, following formal acceptance from 21 municipalities, TransLink and adjacent regional districts. Metro 2050 provides direction for how the region will accommodate the estimated one million people over the next 30 years, requiring approximately 500,000 additional housing units and close to 500,000 additional jobs.

Metro 2050 intends for growth to be located within existing urban containment boundaries with higher density development directed to Urban Centres and Frequent Transit Development Areas (FTDAs). Urban Centres and FTDAs are intended to accommodate a mix of land uses, including high and medium density housing. Affordable housing choices are also to be provided in Urban Centres and FTDAs. 40% of new dwelling units are intended to be in Urban Centres, and 28% of new dwelling units will be in FTDAS. The updated Regional Growth Strategy does not include any boundary changes to the regions Urban Centre or FTDAs.

The City of New Westminster includes one Urban Centre (New Westminster Downtown), and three FTDAs (22<sup>nd</sup> Street Station, Sapperton Station, and Braid Station):







Metro Vancouver's Regional Growth Strategy estimates that the population of New Westminster will reach 110,320 by 2050<sup>5</sup>.

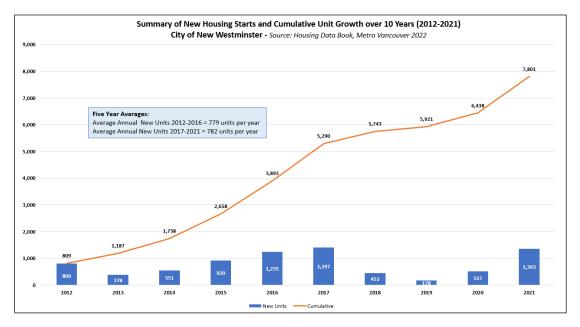
### 4.1.2 City of New Westminster Official Community Plan

The City of New Westminster adopted the latest Official Community Plan (OCP) in 2017, and most recently updated in 2020. The OCP indicates that the City will grow by approximately 36,000 new residents to approximately 104,000 people by 2041. Approximately 12,500 new housing units are estimated to be added between 2021 and 2041 (City of New Westminster OCP).

The City of New Westminster estimates that 19% of new housing units will be absorbed in Queensborough, and an additional 43% will be built in Downtown New Westminster. Both Queensborough and Downtown New Westminster are subject to Area Plans. Outside of these Area Plans, the remaining 38% of future long-term housing units will be focused in the City's three Frequent Transit Development Areas: 22<sup>nd</sup> Street Station, Sapperton Station and Braid Station; and will also include any other new housing redevelopment in existing neighbourhoods.

### 4.1.3 Historical Residential Development

Between 2012-2016 an average of 779 new housing units were added to the City each year. The five-year average remained relatively level, increasing slightly to 782 new housing units per year between 2017-2021. Over the past 10 years, a total of 7,801 housing units were added to the City of New Westminster. The following table includes the annual and cumulative number of housing starts in the City of New Westminster over the past 10 years.

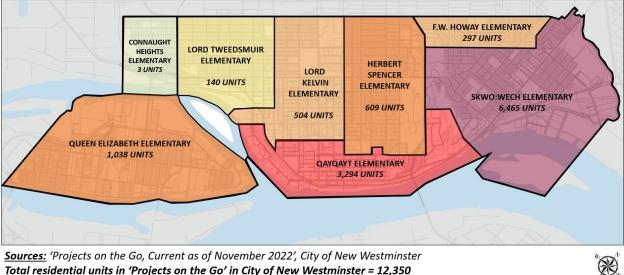


<sup>&</sup>lt;sup>5</sup> New Westminster's population is projected to increase by 28,170 between 2020 and 2050. Dwelling units are estimated to increase from 37,630 in 2020 to 52,070 by 2050 and the number of jobs is projected to increase from 36,660 in 2020 to 49,210 by 2050. Metro Vancouver monitors residential unit growth, job growth and population in all 21 of the region's municipalities.



### 4.1.4 Active & Recently Approved Residential Development Applications

The following "heat map" illustrates the number of residential units 'on-the-go' in the City of New Westminster as of November 2022, categorized by elementary school catchment. This is a snapshot of projects that were under review by City of New Westminster or approved within the past 12 months, illustrating where current growth pressures exist.



Sources: 'Projects on the Go, Current as of November 2022', City of New Westminster Total residential units in 'Projects on the Go' in City of New Westminster = 12,350 Includes projects that are currently under review, and projects that have been approved or had final inspection within the last year

The actual timing of occupancy of residential units may depend upon market conditions and approval of applications by the City of New Westminster<sup>6</sup>.

New local government policy initiatives and updates to existing policy initiatives, including the City of New Westminster's Inclusionary Housing Policy for Multi-unit Strata Residential and Mixed-Use Residential Developments<sup>7</sup>, and the City's Family-Friendly Housing Policy<sup>8</sup> are expected to encourage migration of younger families to the City, resulting in an increased student yield from new residential units.

Strategic Recommendations 4.1 – Land Use Development Plans and Activit
--

Continue to closely monitor recently approved, ongoing, and future residential development applications in the City of New Westminster.

<sup>&</sup>lt;sup>6</sup> Most of the active and recently approved residential units are in Qaygayt Elementary catchment (27%), which includes most of Downtown New Westminster and Skwo:wech Elementary catchment (52%), which includes the Sapperton Station and Braid Station FTDAs. 78% of new residential units in the Skwo:wech Elementary catchment are anticipated as part of the Sapperton Green Transit-Oriented Mixed-Use Community, which may have a longer time frame for completion.

<sup>&</sup>lt;sup>7</sup> Inclusionary Housing Policy for Multi-unit Strata Residential and Mixed-Use Residential Developments (City of New Westminster, 2019: https://www.newwestcity.ca/database/files/library/Inclusionary Housing Policy March 29 2021(1).pdf)

<sup>&</sup>lt;sup>8</sup> Applies to all development applications with 10 or more proposed residential units (City of New Westminster, 2016: https://www.newwestcity.ca/database/files/library/Family\_Friendly\_Housing\_Policy\_(July\_2016).pdf)

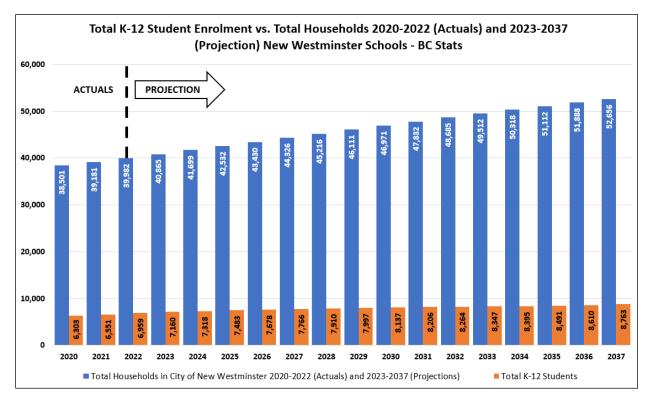


• Collaborate with Metro Vancouver and City of New Westminster on determining the timing and impact of land use development plans and policy initiatives on school-age population growth in the District.

## 4.2 SCHOOL DISTRICT DEMOGRAPHICS

### 4.2.1 Household Growth

The following table illustrates household growth in the District as compared to the total K-12 enrolment in New Westminster Schools. The ratio of students to households is projected to remain level at approximately 17% with slight fluctuations between 2023 and 2037. An average of 844 new households are projected to be added to the City of New Westminster annually over the next 15 years, which will compensate for the City's maturing population.



### 4.2.2 School Age Population

A total of 7,800 school-age children resided in New Westminster in 2022. Of these, 3,575 were 5-10 years old, 1,795 were 11 to 13 years old and 2,250 were 14 to 17 years old. (Source: Historic Youth Population Data for New Westminster School District - Baragar Systems Demographics Dynamics 2022).

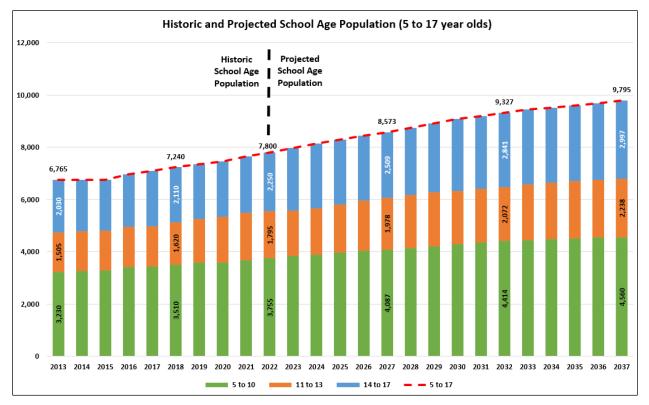


Between 2013 and 2022, the school age population of New Westminster grew by 1,035 or 15.3%. The five-year average school age population growth increased from 66 children per year between 2013 and 2017 to 112 children per year between 2018 and 2022.

School age population growth rate is projected to accelerate, reaching a five-year average increase of 121 students per year from 2023 to 2027. Beyond 2027, the five-year average is projected to decline slightly to an average annual increase of 116 children per year from 2028 to 2032 and to an average annual increase of 83 children from 2033 to 2037.

The following graphic illustrates the historic and projected school age population in the New Westminster School District by age cohorts corresponding to the District's elementary, middle and secondary schools.

The total school age population for the District is projected to grow by 1,995 persons between 2022 and 2037. It should be noted that not all school age children residing in New Westminster attend SD40 schools. Participation of school age population in New Westminster Schools is summarized in Section 4.2.3 below.





### 4.2.3 Participation of School Age

Overall, 7,130 K-12 students attended SD40 schools in September 2022. This was equivalent to 91.4% of the resident school-age children residing in the District<sup>9</sup>. This meant approximately 670 resident school-age children or 8.6 percent of the resident school-age population did not attend SD40 schools and may have attended elsewhere, such as home school, independent schools, or other school districts.

The percentage of resident school-age children attending SD40 schools has been a fairly stable average of approximately 88% over the past 10 years and the participation rate is projected to remain relatively level into the future. Between 90% and 93% of school-age population is projected to attend SD40 schools between 2023 and 2037.

School Age Population (Ages 5 to 17) vs. Total K-12 Enrolment Projections 12,000 ACTUALS PROJECTION 9,795 9,605 10,000 9,202 8,925 8,653 8.451 8.368 91.1% 7,645 7,845 90.1% 8,000 90.9% 6.975 6,765 92.8% 6,738 6,102 5,980 88.1% 6,000 87.5% 88.4% 4,000 2,000 0 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 2036 2037 Age 5 to 17 Population K-12 Enrolment

The following table illustrates the projected participation of school-age population in New Westminster Schools remaining relatively level with minor fluctuations over the 25 year timeframe of the projection.

Participation estimates in the above table are based on the ratio of enrolment in SD40 schools (including any net gain or loss of enrolment with other districts) to school age youth population projections for the District.

The K-12 enrolment projections were created using Baragar Systems Demographics Dynamics 2022 software including local knowledge on residential growth while the age 5 -17 projection is based on estimates by BC Stats.

<sup>&</sup>lt;sup>9</sup> The total K-12 enrolment includes any net enrolment gain or loss with adjoining school districts. For this reason, the ratio of enrolment to school age population in this report is only an approximation of "resident" school age population participation in New Westminster K-12 schools. The ratio between the two projections is not a constant as it is based on two different sources.



## **CHAPTER 5 – CAPACITY/UTILIZATION**

## 5.1 CAPACITY

### 5.1.1 Definition of Operating Capacity

Operating Capacity is defined as the number of students a school building can accommodate based on the total number of classroom spaces as determined by criteria laid out by the Ministry of Education and Child Care (MECC).

Gymnasiums, libraries, offices, basic resource rooms, Neighbourhood Learning Centres and StrongStart Centres and portable classrooms are not counted as part of operating capacity, but more permanent modular classrooms are included in the operating capacity of schools where they are located<sup>10</sup>.

Classrooms that are being leased to child care providers or other community partners are counted as part of the schools operating capacity, as those community uses were intended as temporary leases of available classroom space to accommodate the students that the school was designed for. Any reduction of operating capacity for accommodating a permanence of community uses requires Ministry support.

The operating capacity for schools is calculated based on the MECC Area Standards last updated in 2012 using the following formula used for the design estimate of operating capacity of each elementary school:

**Operating Capacity** = (19 x number of Kindergarten classrooms) + (21 x number of Grade 1-3 classrooms) + (25 x number of Grade 4-5 classrooms)

The total operating capacity for all New Westminster Schools is currently 6,263 seats.

It should be noted that actual class sizes are subject to class size and composition regulations for accommodating students in the District, including consideration of students with special needs.

<sup>&</sup>lt;sup>10</sup> SD40 currently has 9 modular classrooms that were added to elementary schools to accommodate full-day Kindergarten implementation in 2011-12. These units are included in operating capacity for schools.



### 5.1.2 Provincial School Site Area Standards

The MECC Area Standards, last updated in 2012 prescribes school site area standards for elementary, middle, and secondary schools based on the maximum nominal capacity of the school.

The table below illustrates a site area shortfall at 11 of 12 school sites in New Westminster. The severe overall site area shortfall<sup>11</sup> for all New Westminster Schools support new school site acquisitions or site expansions to accommodate projected growth.

SCHOOL SITE	Site	Area	Approved Nominal	Area Sta	andards	Current Site Area Surplus/ (Shortfall)			
	Ha Ac		Capacity	На	Ac	На	Ac		
Queensborough Middle	1.59	3.94	375	2.25	5.56	(0.66)	(1.62)		
Queen Elizabeth Elementary	1.75	4.323	655	3.10	7.70	(1.35)	(3.38)		
New Westminster Secondary	6.76	16.71	2,025	7.70	19.00	(0.94)	(2.29)		
Fraser River Middle	1.34	3.31	500	2.80	6.92	(1.46)	(3.61)		
Connaught Heights Elementary	0.89	2.20	170	1.50	3.70	(0.61)	(1.50)		
Lord Tweedsmuir Elementary	2.00	4.95	460	2.50	6.18	(0.50)	(1.23)		
Lord Kelvin Elementary	1.31	3.23	460	2.50	6.18	(1.19)	(2.95)		
Qayqayt Elementary	1.30	3.21	550	2.80	6.92	(1.50)	(3.71)		
Glenbrook Middle	0.58	1.42	575	3.15	7.78	(2.57)	(6.36)		
Herbert Spencer Elementary	1.22	3.01	450	2.50	6.17	(1.28)	(3.16)		
FW Howay Elementary	1.69	4.18	190	1.50	3.70	0.19	0.48		
Skwo:wech Elementary	1.87	4.63	505	2.70	6.67	(0.83)	(2.04)		
Hume Park	0.28	0.70							
TOTAL	22.58	55.813	6,915	35.00	86.48	(12.70)	(31.37)		

Site Size & Area Standards Analysis (Including approved project capacities highlighted in green)

Existing school sites in New Westminster are significantly below the Provincial School Site Area Standards and most are not suitable for major additions or placement of additional portables, illustrating New Westminster Schools urgent need for a combination of site expansions and new site acquisitions to accommodate projected enrolment growth [See Chapter 7 – Capital Expansion Strategy].

<sup>&</sup>lt;sup>11</sup> The "Approved Nominal Capacity" shown in this table includes approved capital project expansions. The original site area for New Westminster Secondary has been deducted 4.5 acres for the area occupied by Massey Theatre, that has been transferred to the City of New Westminster in 2022. Fraser River Middle site includes Fraser River Middle School, the Board Office, and a daycare portable. A future Fraser River Elementary has been proposed within the Fraser River Middle site, which would result in further intensification of the undersized middle school site.



### 5.1.3 Childcare Provisions

On February 8, 2022, the Provincial Government announced the transition of accountability for child care from the Ministry of Children and Family Development to the Ministry of Education and Child Care (MECC). The transition came into effect in April 2022 with the intent of improving the Provincial Government's understanding of regional child care needs, and leading to an increased provision of child care on school grounds.

The School District will consider new opportunities to partner with child care and early learning providers and public sector agencies. The District will also identify opportunities to receive funding to create new permanent child care space when completing major capital projects. Dedicated-use childcare programs currently located on board-owned property conflicts with the District's ability to prioritize the utilization of space to support K-12 in-catchment regular program enrolment. Where required, the School District may consider opportunities to relocate a childcare program to other Board-owned property in order to accommodate enrolment growth at a school.

Any proposed new childcare spaces or changes to existing childcare spaces on Board property would have to adhere to District Policy 24 – Child Care, and Ministerial Orders pursuant to the School Act.

Strategic Recommendations – 5.1.3 – Child Care

- Continue to manage available space based on existing practice, to support before and after school child care and community uses in schools where practical; and
- Where space is not available within schools for child care facilities, the District should support initiatives by community partners in the provision of childcare, early learning and before and after school programming across communities.

New Westminster Schools received New Spaces Funding in 2022 for the relocation of two child care facilities from classrooms at Fraser River Middle and Qayqayt Elementary to new childcare spaces to be located at Howay Elementary and Lord Tweedsmuir Elementary, ahead of the 2024 school year.

The Ministry of Education and Child Care announced their support for New Westminster Schools to proceed to planning (business case) stage for funding of interior renovations to convert the childcare spaces at both Fraser River Middle and Qayqayt Elementary into classrooms.

These child care moves and interior renovations will reclaim a total of 8 classrooms for instructional use, resulting in 4 additional classrooms at both Fraser River Middle and Qayqayt Elementary, equivalent to a nominal capacity increase of 100 spaces at each site, while providing a long term commitment to child care spaces at Howay Elementary and Lord Tweedsmuir Elementary.

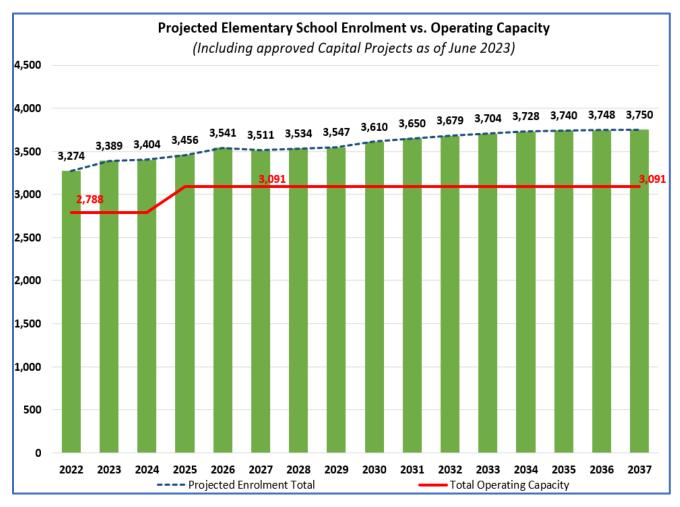


## 5.2 PROJECTED DISTRICT ENROLMENT AND UTILIZATION

### 5.2.1 Projected Elementary School Enrolment and Capacity Utilization

By 2037, based on current enrolment trends (not including international students) and if there are no changes to school capacity other than those resulting from approved capital projects as of June 2023, the District's total elementary space shortfall will increase to 659.

The elementary-level enrolment and capacity utilization projections take into account approved capital projects that yield a change in operating capacity, including a 95 seat addition/seismic replacement to Skwo:wech Elementary (completed in 2022), and a 303 seat addition to Queen Elizabeth Elementary (scheduled for completion in 2025), and does not include capital projects currently in business case development [refer to Subsection 1.2.4 for list of projects currently in business case development].





The following table summarizes the projected enrolment and capacity utilization of all eight elementary schools in the District based on approved Capital Projects as of June 2023<sup>12</sup> only. The combined long term space shortfall would support 2 new elementary schools for the District.

Projected Elementary School Enrolment vs. Operating Capacity																				
		Nominal	Operating	September							Enrolment Projections									
SCHOOLS	FCI	Capacity	Capacity	2022 Actual	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	
Herbert Spencer Elementary	0.16	100 K/400E	457	503	491	492	484	483	460	462	463	456	456	450	446	444	443	443	443	
			% Utilization	110%	107%	108%	106%	106%	101%	101%	101%	100%	100%	98%	98%	97%	97%	97%	97%	
Current	t Interna	tional Stude	nts (not included):	2				1					-		1					
F.W. Howay Elementary	0.22	40K/150E	174	113	128	125	128	130	125	122	118	120	122	128	130	136	137	140	143	
Current	t Interna	tional Stude	% Utilization	65% 0	74%	72%	74%	75%	72%	70%	68%	69%	70%	74%	75%	78%	79%	80%	82%	
Skwo:wech Elementary         0.01         80K/425E         460			427	435	423	443	447	456	470	477	499	515	531	543	554	561	569	577		
			% Utilization	93%	95%	92%	96%	97%	99%	102%	104%	108%	112%	115%	118%	120%	122%	124%	125%	
Current	t Interna	tional Stude	nts (not included):	0									1							
Connaught Heights Elementary	0.20	20K/125E	132	152	160	151	151	148	145	139	140	143	146	147	148	148	148	148	148	
			% Utilization	115%	121%	114%	114%	112%	110%	105%	106%	108%	111%	111%	112%	112%	112%	112%	112%	
Current	t Interna	tional Stude	nts (not included):	1			1	1	1	1	1	1	1	1	1	1	1			
Lord Tweedsmu ir Elementary	0.31	80K/325E	370	392	393	402	392	395	384	367	361	367	378	378	379	379	380	381	382	
			% Utilization	106%	106%	109%	106%	107%	104%	99%	98%	99%	102%	102%	102%	102%	103%	103%	103%	
Current	t Interna	tional Stude	nts (not included):	0																
Lord Kelvin Elementary	0.07	60K/400E	419	584	612	604	628	662	660	675	663	680	668	659	658	658	659	658	657	
C			% Utilization nts (not included):	139% 3	146%	144%	150%	158%	158%	161%	158%	162%	159%	157%	157%	157%	157%	157%	157%	
Qayqayt Elementary	0.05	100 K/450E	502	615	647	657	663	681	672	660	680	694	702	711	718	724	730	735	738	
			% Utilization	123%	129%	131%	111%	114%	113%	111%	114%	117%	118%	119%	121%	122%	123%	124%	124%	
Current	t Interna	tional Stude	nts (not included):	0																
Queen Elizabeth Elementary	0.36	80K/225E	274*	488	523	550	567	595	609	639	645	651	663	675	682	685	682	674	662	
Current	t Interna	tional Stude	Ntilization % Utilization nts (not included):	178% 0	191%	201%	98%	103%	106%	111%	112%	113%	115%	117%	118%	119%	118%	117%	115%	
		ng Capacity	2,788	2,788	2,788	2,788	3,091	3,091	3,091	3,091	3,091	3,091	3,091	3,091	3,091	3,091	3,091	3,091	3,091	
1	Total all E	le mentary S	chools	Actual	2022	2024	2025	2020	2027	2020		nent Proj		20.22	2022	202.0	2025	2020	2027	
			d Enrolment Total	2022 3,274	2023 3,389	2024 3,404	2025 3,456	2026 3,541	2027 3,511	2028 3,534	2029 3,547	2030 3,610	2031 3,650	2032 3,679	2033 3,704	2034 3,728	2035 3,740	2036 3,748	2037 3,750	
		Projected O	verall % Utilization	117%	122%	122%	112%	115%	114%	114%	115%	117%	118%	119%	120%	121%	121%	121%	121%	
То			s \ (Total Shortfall) onal Students (n ot included):	(486) 6	(601)	(616)	(365)	(450)	(420)	(443)	(456)	(519)	(559)	(588)	(613)	(637)	(649)	(657)	(659)	

\* Queen Elizabeth Elementary - approved expansion in 2025 to Nominal Capacity: 80K/550, Operating Capacity: 577

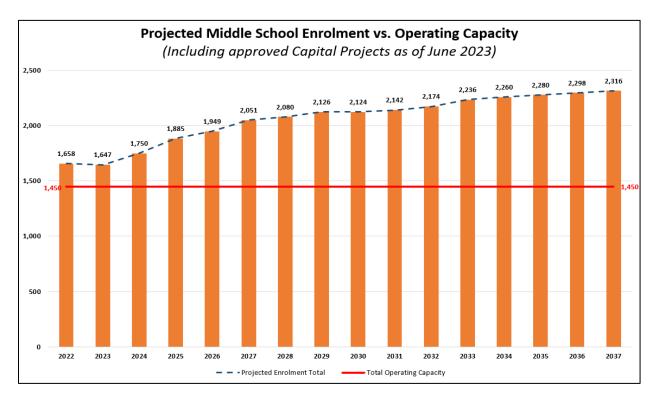
The following table summarizes the projected enrolment and capacity utilization for all three middle schools in the District, including Queensborough Middle, Fraser River Middle, and Glenbrook Middle. The combined long term space shortfall would support a new middle school for the District.

<sup>&</sup>lt;sup>12</sup> Operating Capacity includes the approved Skwo:wech (formerly Richard McBride) Elementary Seismic Replacement at expanded capacity (95 seat expansion under construction –completed in 2022), and Queen Elizabeth Elementary Expansion (303 seat expansion under construction – projected to be completed in 2025).



## 5.2.2 Projected Middle School Enrolment and Capacity Utilization

By 2037, based on current enrolment trends (not including international students) and if there are no changes to school capacity resulting from Capital Projects, the District's total middle school space shortfall will increase to 866.



#### Projected Middle School Enrolment vs. Operating Capacity

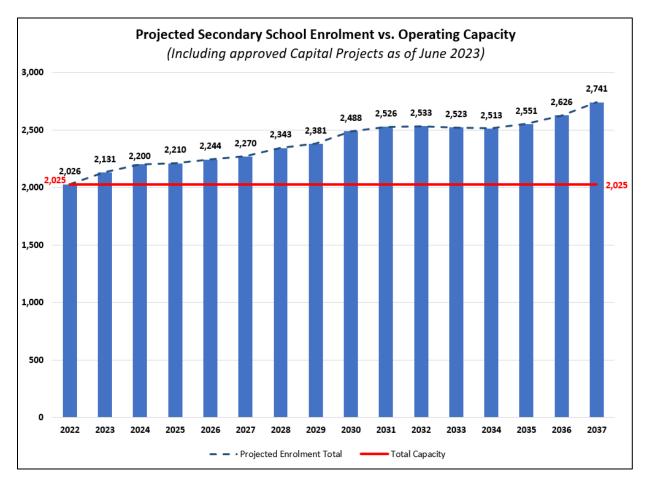
SCHOOLS	FCI	Nominal Capacity	Operating	September 2022				1	1			nent Proj							
		cupacity	cupucity	Actual	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Queensboroug h Middle	0.28	375	375	371	386	408	451	487	528	539	526	536	527	538	546	552	567	580	590
	% Utilization					109%	120%	130%	141%	144%	140%	143%	141%	143%	146%	147%	151%	155%	157%
Currei	nt Interna	ational Stu	udents (not	0															
Fraser River Middle	0.05	500	500	631	631	642	679	683	708	729	776	770	778	788	822	828	833	838	846
	Utilization	126%	126%	128%	136%	137%	142%	146%	155%	154%	156%	158%	164%	166%	167%	168%	169%		
Currei	nt Interna	ational Stu	udents (not	6															
Glenbrook Middle	0.26	575	575	656	630	700	755	779	815	812	824	818	837	848	868	880	880	880	880
		%	Utilization	114%	110%	104%	113%	116%	122%	121%	123%	122%	125%	127%	130%	131%	131%	131%	131%
Currei	nt Interna	ational Stu	udents (not	4															
Total Opera	ting Cap	acity	1,450	1,450	1,450	1,450	1,450	1,450	1,450	1,450	1,450	1,450	1,450	1,450	1,450	1,450	1,450	1,450	1,450
Total	all Midd	le Schools		Actual	Enrolment Projections														
10101	un maa			2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
	Proje	cted Enrol	ment Total	1,658	1,647	1,750	1,885	1,949	2,051	2,080	2,126	2,124	2,142	2,174	2,236	2,260	2,280	2,298	2,316
F	rojected	Overall %	Utilization	114%	114%	121%	130%	134%	141%	143%	147%	146%	148%	150%	154%	156%	157%	158%	160%
Т	otal Surp	lus \ <mark>(Tot</mark> a	al Shortfall)	(208)	(197)	(300)	(435)	(499)	(601)	(630)	(676)	(674)	(692)	(724)	(786)	(810)	(830)	(848)	(866)
Total Current International Students (not included):				10															



### 5.2.3 Projected Secondary School Enrolment and Capacity Utilization

The table below illustrates the Projected total domestic student enrolment attending New Westminster Secondary as compared with the school's capacity. The projection indicates that the operating capacity (2,025) of the secondary school was reached in 2022 and the schools space shortfall is projected to grow between 2023 and 2037.

Currently secondary students residing on Lulu Island in the Queensborough community rely on public and private transportation to attend New Westminster Secondary.



If there are no changes to school capacity resulting from capital projects, the District is projected to have a total secondary school space shortfall of 716 seats by 2037.

The actual and projected enrolment for New Westminster Secondary in this table does not include international students. The student enrolment includes the regular program and French Immersion program plus students enrolled in the SIGMA program which is based in the school.

The following table illustrates the projected total enrolment at New Westminster Secondary with the current capacity of the school.

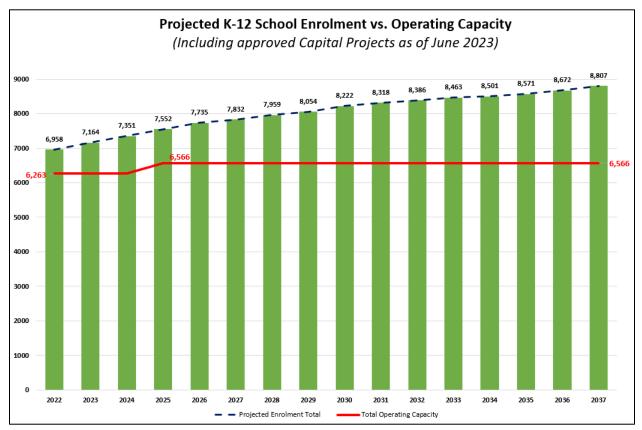


Projected Secondary	/ School Enrolment vs.	Operating Canacity
Projected Secondary	SCHOOL EINONNEIN VS.	Operating Capacity

SCHOOLS	FCI		Operating Capacity	September 2022	Enrolment Projections														
		Capacity		Actual	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
New Westminster Secondary	0.01	2,025	2,025	2,026	2,131	2,200	2,210	2,244	2,270	2,343	2,381	2,488	2,526	2,533	2,523	2,513	2,551	2,626	2,741
		%	Utilization	100%	105%	109%	109%	111%	112%	116%	118%	123%	125%	125%	125%	124%	126%	130%	135%
Current International Students (not included):																			

### 5.2.4 Projected Total K-12 Enrolment and Capacity Utilization

By 2037, based on current enrolment projections not including international students and if there are no changes to school capacities (additions, removals), other than those that have been approved as of June 2023, the total SD40 space shortfall will increase to 2,241 spaces by 2037.



These shortfalls take into account approved capital projects that yield a change in operating capacity, including a 95-seat addition/seismic replacement to Skwo:wech Elementary (completed in 2022), and a 303 seat addition to Queen Elizabeth Elementary (scheduled for completion in 2025) and do not include capital projects currently in business case development.

Chapter 7 of this plan includes a Capital Expansion Strategy to accommodate long term enrolment growth.



## **5.3 CATCHMENT AREA BOUNDARIES**

### 5.3.1 General

New Westminster Schools determines the boundaries for each school catchment area for all elementary schools within each school family that feed into a middle school. All middle schools in the District feed into New Westminster Secondary.

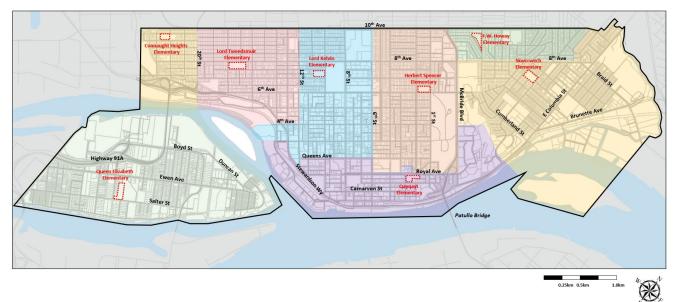
### 5.3.2 Regular Program

The District is currently divided into seven regular program catchment areas for Kindergarten to Grade 5 and one regular program catchment area for Kindergarten to Grade 4.

Queen Elizabeth Elementary is the only elementary school that is configured Kindergarten to Grade 4.

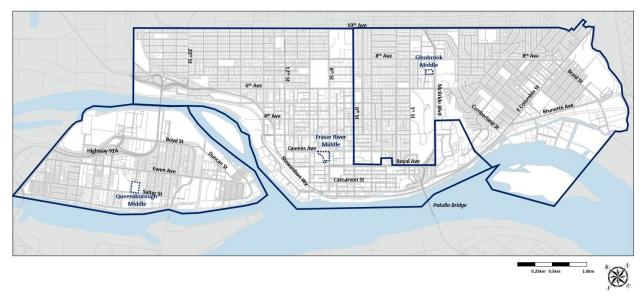
The following map illustrates the Elementary School neighbourhood catchments for regular programs for the eight elementary schools in the District.

### **Elementary School Regular Program Catchment Boundaries**



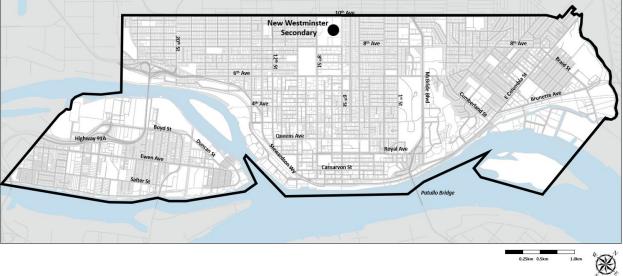


The District is currently divided into two regular program catchment areas for Grades 6 to 8 and one regular program catchment area for Grades 5 to 8 (Queensborough Middle accommodates Grade 5 students residing in the Queen Elizabeth Elementary catchment area).



### Middle School Regular Program Catchment Boundaries

The District is comprised of one catchment for Grades 9 to 12 served by New Westminster Secondary, which has recently been replaced with a new building with an expanded capacity.



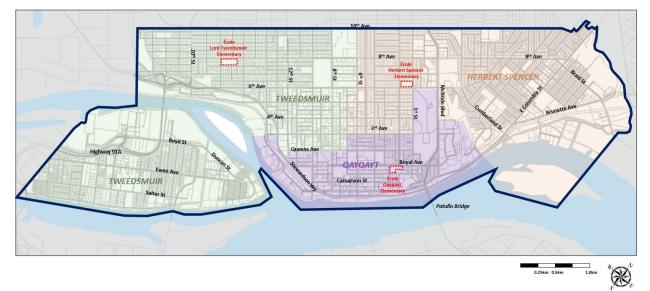
### Secondary School Catchment (District as Catchment)

0.25km 0.5km 1.0kr



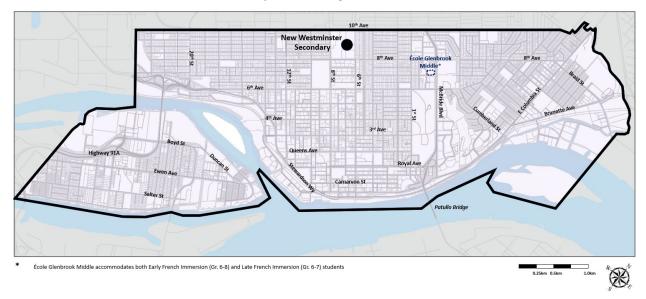
### 5.3.3 French Immersion Program

The District is currently divided into three Early French Immersion catchment areas for Kindergarten to Grade 5, including École Lord Tweedsmuir Elementary, École Herbert Spencer Elementary and École Qayqayt Elementary.



Early French Immersion Elementary School Program Catchment Boundaries

For Middle and Secondary School French Immersion programs, there is only one catchment area (District as catchment). Late French Immersion Grades 6 and 7 and Early French Immersion Grades 6 to 8 both are accommodated at École Glenbrook Middle, and Secondary Grade 9 to 12 French Immersion is accommodated at New Westminster Secondary.

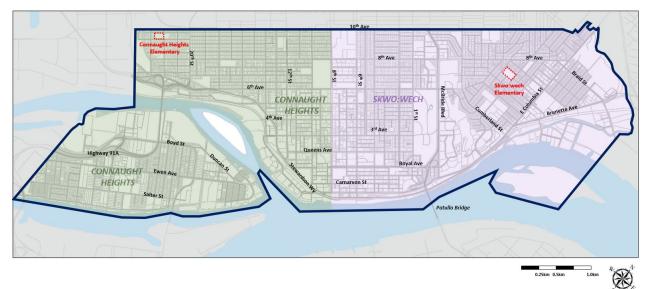


### All French Immersion Middle & Secondary School Programs (District as Catchment)



### 5.3.4 Montessori Program

The District is comprised of two Montessori catchment areas for Kindergarten to Grade 5. The catchment boundary between the two schools is 8<sup>th</sup> Street.



#### **Montessori Program Catchment Boundaries**

## 5.4 OPTIMIZING THE UTILIZATION OF SCHOOL ASSETS

The Long Range Facilities Plan for New Westminster Schools intends to provide a framework for aligning the use of school assets with future educational space needs while maximizing community and school opportunities. The strategies and alternatives will consider utilization of surplus capacity available for student accommodation with complementary uses within schools.

In the past, the District has leased surplus classrooms to childcare operators, but as schools become full or overcrowded, location considerations for those temporary uses become challenging. The Ministry of Education and Child Care and the School Act requires school districts to encourage childcare within schools, but space availability is an important consideration for the district for locating community uses. The District currently leases commercial space within Columbia Square at 1065 Columbia Street in Downtown New Westminster to accommodate the Royal City Alternate Program and POWER program.

The accommodation of suitable programs and community uses of space within schools by the District should be informed by the school community and stakeholders, with an understanding of the social, demographic and economic characteristics of local neighbourhoods.



Strategic Recommendations - 5.4 - Optimizing Utilization of School Assets

- A comprehensive School Catchment Program Location and Grade Configuration Review may be considered to align student accommodation with proposed expansions and new schools in the Glenbrook, Fraser River and Queensborough Community of Schools Regions.
- Where the District determines that there is a need for a comprehensive School Program Location or Grade Configuration Review, the District will undertake consultation and engagement with the public to provide feedback to the Board of Education before decisions are made.
- Explore options to replace leased spaces for program accommodation with more permanent, suitable and financially sustainable location solutions preferably on District-owned sites.
- Explore short-term and long-term strategies to maximize the utilization of existing facilities in areas of high enrolment growth which may include:
  - Increasing childcare on school grounds, prioritizing before and after school care for school age children only.
  - Sustainable Cohort Management, to accommodate projected school age population within operational capacities of schools.
  - Timetable modification for Middle and Secondary schools as a temporary measure, where overcrowding emerges and where adding portable classrooms is not an option due to site limitations.
  - Establishing a 3-year portable placement strategy to accommodate enrolment growth in consultation with City of New Westminster.

New Westminster Schools initiated a capacity review in 2022 to develop strategies to accommodate enrolment growth within existing facilities while supporting the short and mid-term capacity needs of students and their families. This review is directed by the following guiding principles approved by the Board of Education:

- Prioritize space in schools for regular, in-catchment K-12 enrolment while ensuring sufficient play and outdoor learning space.
- Consider relocating programs of choice, community partnerships (including infanttoddler child care) and non-instructional uses of space to school facilities where space permits.



## 5.5 TRANSPORTATION

New Westminster School District does not own a bus fleet and contracts out transportation services as needed for transporting students with special needs and for school field trips. The District conducted a survey on bussing and transportation mode needs for the secondary students in the Queensborough community, which is on Lulu Island. The survey indicated a strong need for improved transportation for secondary students residing in Queensborough. All secondary students from Queensborough require some form of transportation to attend New Westminster Secondary, including using TransLink, private vehicles by parent or student, carpools, bike or scooter.

There has been a growing need for improved transportation from Queensborough to New Westminster Secondary School, due to the geographical remoteness of the Queensborough community which is beyond reasonable walk limits, requiring secondary students to navigate over a busy and often congested highway bridge crossing on their way to school.

#### <u>Strategic Recommendations 5.5 – Transportation</u>

- Work closely with Coast Mountain Bus Company and TransLink to coordinate appropriate Transit bus routes and schedules for students attending New Westminster Secondary.
- Continue to support organized ride share programs for New Westminster Secondary students residing in the Queensborough community.
- Encourage community transportation safety improvements by City of New Westminster and other community partners promoting active transportation.

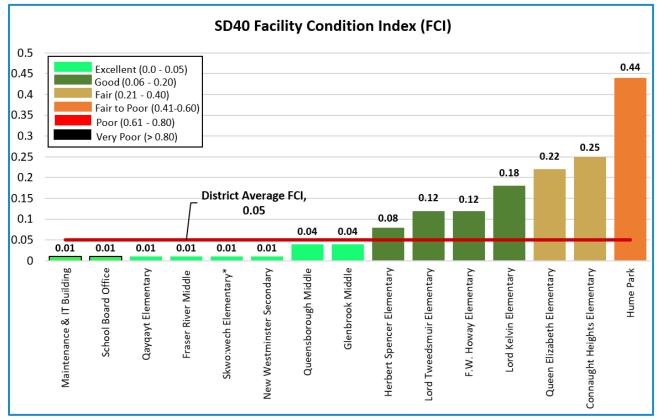


## **CHAPTER 6 – FACILITY CONDITION AND IMPROVEMENTS**

## 6.1 FACILITY CONDITION

### 6.1.1 Facility Condition Assessments

The most recent FCI of School District No. 40 (New Westminster) facilities, as updated by VFA Canada in 2023, are shown in the chart below, with District-owned facilities that are used for non-educational purposes outlined in black:



\* Skwo:wech Elementary is a new school, which replaced Richard McBride Elementary in 2022



The table below lists FCI values for each of New Westminster Schools facilities. The facilities are identified in six categories: excellent, good, fair, fair to poor, poor, and very poor. District-owned facilities that are used for non-educational purposes are provided in italics. The table below includes a description of each of the six categories:

FCI Category	New Westminster Schools Facilities
<ul> <li>Excellent (0-5%)</li> <li>Facilities will look clean and functional</li> <li>Facilities meet present and foreseeable future requirements</li> </ul>	<ul> <li>School Board Office (1%)</li> <li>Maintenance &amp; I.T. Building (1%)</li> <li>New Westminster Secondary (1%)</li> <li>Skwo:wech Elementary (1%)</li> <li>Fraser River Middle (1%)</li> <li>Qayqayt Elementary (1%)</li> <li>Glenbrook Middle (4%)</li> <li>Queensborough Middle (4%)</li> </ul>
<ul> <li><u>Good (6-20%)</u></li> <li>Facilities will look clean and functional</li> <li>Facilities meet all present requirements</li> <li>Limited and manageable component and equipment failure may occur</li> </ul>	<ul> <li>Herbert Spencer Elementary (8%)</li> <li>Lord Tweedsmuir Elementary (12%)</li> <li>F.W. Howay Elementary (12%)</li> <li>Lord Kelvin Elementary (18%)</li> </ul>
<ul> <li>Fair (21-40%)</li> <li>Facilities are beginning to show signs of wear</li> <li>Some building system components nearing the end of their normal life cycle</li> <li>More frequent component and equipment failure may occur</li> </ul>	<ul> <li>Queen Elizabeth Elementary (22%)</li> <li>Connaught Heights Elementary (25%)</li> </ul>
<ul> <li>Fair to Poor (41-60%)</li> <li>Facilities will look worn with apparent and increasing deterioration</li> <li>Immediate attention is required to some significant building systems</li> <li>Some significant building systems are at the end of their life cycle</li> <li>Potential frequent component and equipment failure may occur</li> </ul>	• Hume Park (44%)
<ul> <li>Poor (61-80%)</li> <li>Facilities will look worn with obvious deterioration</li> <li>Equipment failure in critical items more frequent. Occasional building shut down could occur</li> <li>Management risk is high</li> </ul>	• N/A
<ul> <li>Very Poor (&gt; 80%)</li> <li>Many significant building systems are at the end of or past their life cycle</li> </ul>	• N/A

Based on the facility condition assessments, 53% of the District's facilities (8 facilities) fall under the "Excellent" category, 26% (4 facilities) fall under the "Good Condition" category, 31% (2 facilities) fall under the "Fair Condition" category, and 7% (only Hume Park) falls under the "Fair to Poor Condition" category.



The District does not have any buildings that fall under the "Poor Condition" or "Very Poor Condition" categories. Overall, these results are significantly better than average for school districts within the Province.

#### Strategic Recommendation 6.1.1 – Improve Facility Condition Ratings

• Strive to maintain all schools in Good/Fair condition with a target FCI of 0.3 or lower

#### 6.1.2 Seismic Condition

In 2004, the Ministry of Education and Child Care launched the School Seismic Mitigation Program (SMP) to identify schools that may have structural risks associated with a seismic event. A partnership was developed with the Association of Professional Engineers and Geoscientists of BC (EGBC) as well as leading post-educational research facilities to evaluate schools for seismic safety based on the latest research from major earthquakes around the globe.

Since 2004, these experts have developed new guidelines and new assessment tools to conduct a comprehensive reassessment leading to a more accurate picture of seismic safety risks in British Columbia schools. Risk categories have been established to determine the various levels of seismic risks in schools.

#### Seismic Risk Ratings

Engineers calculate seismic risk ratings based on the risk of damage from earthquake to a building. This calculation is the foundation for making decisions about how to mitigate risk and making specific locations safer. The structural risk ratings used for BC schools are as follows:

#### <u>High 1 (H1)</u>

• Most vulnerable structure; at highest risk of widespread damage or structural failure; not reparable after event. Structural and non-structural seismic upgrades required.

<u>High 2 (H2)</u>

• Vulnerable structure; at high risk of widespread damage or structural failure; likely not reparable after event. Structural and non-structural seismic upgrades required.

<u>High 3 (H3)</u>

• Isolated failure to building elements such as walls are expected; building likely not reparable after event. Structural and non-structural seismic upgrades required.

#### <u>Medium (M)</u>

• Isolated damage to building elements is expected; non-structural elements (such as bookshelves, lighting) are at risk of failure. Non-structural upgrades required. Building to be upgraded or replaced within the Capital Plan when it has reached the end of its useful life.

<u>Low (L)</u>

• Least vulnerable structure. Would experience isolated damage and would probably be reparable after an event. Non-structural upgrades may be required.

The latest seismic risk assessments, based on the Seismic Retrofit Guidelines, 3<sup>rd</sup> Edition (SRG-3) were completed in April 2016. The assessment identified New Westminster Secondary, three elementary schools, and Hume Park Learning Centre to have at least one block with a high seismic risk rating.



Since the 2016 Assessments, seismic upgrade projects have been completed at F.W. Howay Elementary (completed 2017), New Westminster Secondary (completed 2020), Lord Tweedsmuir Elementary (completed 2022), and Skwo:wech Elementary (completed 2022).

The seismic upgrading of Hume Park Learning Centre is the only remaining high seismic risk project in the 2023-2024 Five-Year Capital Plan. There are currently one high seismic risk facility (H2), two medium seismic risk facilities (M) and one low seismic risk facility (L) in the District as illustrated in the table below, showing the remaining seismic risk of facilities in the District as of June 2023:

Seismic Risk Rating	New Westminster Schools Facilities
High 1 (H1)	3 projects completed / risks resolved
High 2 (H2)	1 project completed / risks resolved
High 2 (H2)	Hume Park Learning Centre (Home Learners Program)
High 3 (H3)	N/A
Medium (M)	Connaught Heights Elementary
	Lord Kelvin Elementary
Low (L)	Queen Elizabeth Elementary

#### Strategic Recommendation 6.1.2 – Reduce Seismic Risk

• Strive to reduce seismic risk at schools when completing school expansions, ongoing maintenance, and minor capital improvements.

### 6.1.3 Portables and Modular Classrooms

Portable classrooms are movable classrooms that must be distinguished from purpose-built "modular classrooms" which are considered more permanent structures. Modular classrooms are included as part of a school's operating capacity while portable classrooms are not.

#### Portable Classrooms

As of Fall 2022, there are a total of 42 portable classrooms in the District, with the location and current use as follows:

Board Office: 1 (office) • Connaught Heights Elementary: 3 (2 used as classrooms, 1 used for full-day child care) Fraser River Middle: 4 (used as 4 classrooms with washrooms) • Glenbrook Middle: 2 (used as classrooms) Herbert Spencer Elementary: 1 (used as *classroom*) Hume Park: 2 (1 used as classroom, 1 used for full-day child care) • Lord Kelvin Elementary: 8 (8 classrooms) 1 (used as itinerants/resource room) • Lord Tweedsmuir Elementary: • Queen Elizabeth Elementary: 8 (used as 8 classrooms) • Queensborough Middle: 6 (2 used as classrooms, 1 used for full-day child care, 3 used for before-and after-school care) 6 (used as 6 classrooms) • Qayqayt Elementary:



2

In advance of Fall 2023, the District will be placing additional portable classrooms at the following locations:

- Queen Elizabeth Elementary: 2 (to be used as classrooms) •
- Lord Tweedsmuir Elementary: 1 (to be used as classrooms)
- Fraser River Middle: 1 (to be used as classrooms) •

The school District also owns 5 'washcar' portables that provide outdoor accessible washrooms with no classroom space. Washcar portables are located at Queen Elizabeth Elementary (2), Queensborough Middle (2) and Qayqayt Elementary (1).

#### **Modular Classrooms**

There are a total of 9 modular classrooms in the District that were originally acquired when full day kindergarten was introduced by the Province in 2011. These modular classrooms are more permanent structures with built-in washrooms and classroom space. These modular classrooms are not considered 'portables' and are required by the Province to be included as part of the schools operating capacity.<sup>13</sup>

•

Modular classrooms are located at the following elementary schools:

1

- F.W. Howay Elementary:
- Herbert Spencer Elementary: 3
- Lord Kelvin Elementary: 1

Strategic Recommendations 6.1.3 – Reduce the Need for Portables

- Explore options to reduce the need for portables, by way of enrolment management, school • expansions and alignment of enrolment with capacity.
- Consider the possibility of extended day or timetable modifications for Middle and Secondary schools as a temporary measure, where overcrowding emerges, and portable location is not an option due to site limitations.

Lord Tweedsmuir Elementary: Queen Elizabeth Elementary: 2 ٠

<sup>&</sup>lt;sup>13</sup> Modular classrooms have a nominal capacity of 20 and operating capacity of 19 per classroom unit. Modular classrooms were originally intended to assist the District implement Full Day Kindergarten in 2011.



## 6.2 PROVINCIAL FUNDING FOR CAPITAL IMPROVEMENTS

## 6.2.1 Annual Facility Grant

The Annual Facility Grant (AFG) is a Ministry of Education and Child Care combined operating and capital funding mechanism to school districts in recognition of the need for cyclical renewal and replacement of critical facility components over and above regular maintenance to extend the life of these capital assets and prevent any premature deterioration.

The amount of a Board of Education's AFG is calculated by the Ministry of Education and Child Care using a formula based on student enrolment and average age of facilities, with an adjustment made for unique geographic factors. A Board of Education may expend its AFG for the purpose of:

- upgrading or replacing existing building components throughout the expected economic life of an existing capital asset;
- enhancing the service potential of an existing capital asset or a component of an existing capital asset by correcting deficiencies in design or construction, and unsafe conditions;
- significantly lowering the associated operating costs of an existing capital asset; or
- extending the life of an existing capital asset or a component of an existing capital asset beyond its original life expectancy.

## 6.2.2 School Enhancement Program (SEP)

The School Enhancement Program (SEP) provides capital funding to school districts for capital projects that improve the safety, facility condition, operational efficiency and functionality of existing schools, in an effort to extend their useful life.

SEP project proposals that are eligible<sup>14</sup> for funding are roofing upgrades (replacement or repair), exterior wall systems upgrade (cladding, insulations, windows, building envelope), interior construction upgrades (interior accessibility, flooring, wall partitions), HVAC upgrades (heating and air conditioning), electrical upgrades (power supplies, distribution systems, fire protection systems) and plumbing upgrades (washrooms, water fountains, re-piping).

#### Strategic Recommendation 6.2.1 & 6.2.2 – Reduce Deferred Maintenance

• Advocate for additional government funding in the forms of the Annual Facilities Grant and School Enhancement Program to reduce any deferred maintenance and extend the useful life of schools.

<sup>&</sup>lt;sup>14</sup> Eligible projects for SEP funding must be valued at more than \$100,000, but not exceeding \$2 million. To qualify for the \$100,000 threshold a number of smaller projects for various schools may be grouped to form a single SEP project. Projects over \$2 million may be identified by the district to be phased over a number of years- BC Ministry of Education and Child Care Capital Plan Submission Instructions 2024-25. These rules are subject to annual review of capital plan submission instructions by the Province.



- Advocate for additional government funding for HVAC system upgrades and replacements to support the improvement of ventilation in school district facilities.
- Identify physical accessibility barriers to and within district facilities and advocate for government funding to improve physical accessibility through building upgrades or capital improvements.

## 6.2.3 Carbon Neutral Capital Program (CNCP)

CNCP is an annual Provincial program that provides capital funding specifically for energy efficiency projects that lower a school district's carbon emissions. Available funds are based on the bank of carbon offsets collected annually by the Province from the District.

When selecting priorities for CNCP funding, a school district should consider the measurable short-term and long-term emission reductions and operational cost savings. CNCP projects should also be coordinated with other capital program needs in the District.

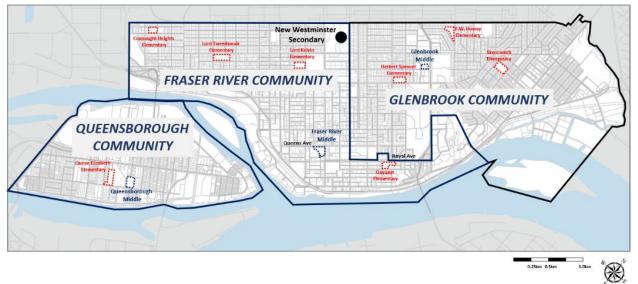
#### Strategic Recommendation 6.2.3 – Support Carbon Neutrality

- Advocate for additional government funding in the form of the Carbon Neutral Capital Program, with innovative projects to achieve carbon neutrality.
- Identify opportunities to improve energy efficiency, climate resiliency and sustainability of all facilities through capital improvements.



## **CHAPTER 7 – COMMUNITIES OF SCHOOLS REGIONS**

To effectively analyze the current capacity and enrolment pressures at New Westminster Schools' facilities and implement the recommended capital expansion strategy, the District has been separated into three (3) middle school "Communities of Schools<sup>15</sup>" including families of elementary schools that feed into Queensborough Middle, Fraser River Middle and Glenbrook Middle as illustrated below. At the secondary school level, all three communities feed into New Westminster Secondary which is reviewed in Section 7.4 of this plan.



<sup>&</sup>lt;sup>15</sup> Schools have been categorized into communities based on current school catchments and the District's geography. This section of the Long Range Facilities Plan develops facilities planning projections and strategies organized by three Communities of Schools regions.



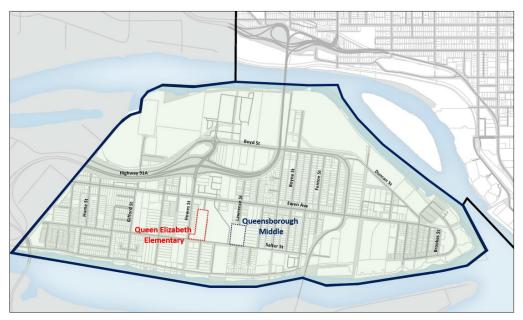
## 7.1 QUEENSBOROUGH COMMUNITY

The Queensborough Middle School Community (Queensborough Community) is located on Lulu Island and includes the City of New Westminster's Queensborough Community Plan Area.

The Queensborough Community includes one elementary school: **Queen Elizabeth Elementary** and one middle school: **Queensborough Middle**. Grade 9-12 students residing in the Queensborough Community require transportation to attend New Westminster Secondary.

#### **Queensborough Community of Schools Catchment**

[Queen Elizabeth Elementary (K-4) and Queensborough Middle (Gr. 5-8)]



## 7.1.1 Elementary School Space Utilization Considerations: Queensborough Community

- > There is one elementary school in the Queensborough Community: **Queen Elizabeth Elementary**.
- The grade configuration for Queen Elizabeth Elementary was changed temporarily from K-5 to K-4 in 2016 to accommodate the rapid elementary school age growth in Queensborough community that resulted in the capacity shortfall at Queen Elizabeth Elementary. This temporary grade reconfiguration was an exception to New Westminster School District's grade configuration which generally is organized with Kindergarten to grade 5 at elementary schools, grades 6 to 8 at middle schools and grades 9 to 12 at secondary schools.
- The District moved the grade 5 elementary grade temporarily to Queensborough Middle with the intention to bring back to Queen Elizabeth Elementary after the school expansion is completed.
- Enrolment at both Queen Elizabeth Elementary and Queensborough Middle are projected to continue to grow over the next 15 years due to construction of new residential units in the Queensborough Neighbourhood.

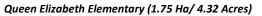


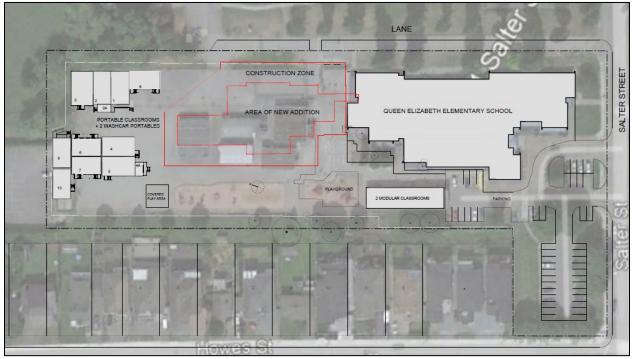
- New Westminster Schools completed a Capital Project Funding Agreement in 2021 to expand Queen Elizabeth Elementary from current operating capacity of 274 to 577, target completion in the 2025/2026 School Year.
- Enrolment at Queen Elizabeth Elementary is currently above capacity and projected to remain overcapacity until project completion.
- There are currently 8 portables located at Queen Elizabeth Elementary being used as classrooms, with two more portables anticipated by September 2023, making 10 portables on site.
- Following project completion, enrolment at Queen Elizabeth Elementary is projected to steadily increase, and exceed its expanded capacity by 2026.

The following table illustrates the total K-4 enrolment at Queen Elizabeth Elementary vs. the operating capacity of the school, with the expansion from 274 to 577 operating capacity after 2025:

				Queensbo	rough	Comm	unity o	of Scho	ols - E	ement	ary Sc	hools A	Analysi	s					
SCHOOLS	FCI	Nominal	Operating	September 2022							Enrolm	ent Proj	ections						
		Capacity	Capacity	Actual	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Queen													662						
		9	<b>6</b> Utilization	178%	191%	201%	98%	103%	106%	111%	112%	113%	115%	117%	118%	119%	118%	117%	115%
	Project	ted Surplus	\ (Shortfall)	214	(249)	(276)	10	(18)	(32)	(62)	(68)	(74)	(86)	(98)	(105)	(108)	(105)	(97)	(85)
Curr	ent Inte	rnational St	udents (not included):	0															

<sup>\*</sup> Queen Elizabeth Elementary - approved expansion in 2025 to Nominal Capacity: 80K/550, Operating Capacity: 577







## 7.1.2 Middle School Space Utilization Considerations: Queensborough Community

- > There is one middle school in the Queensborough Community: Queensborough Middle.
- Queensborough Middle is currently operating as a Grade 5 to 8 middle school which is inconsistent with the grade configuration of middle schools in the rest of the District.
- Since 2016 Grade 5 students have been temporarily located at Queensborough Middle from Queen Elizabeth Elementary, to accommodate the rapid growth in elementary school age students.
- Enrolment at Queensborough Middle is projected to surpass capacity in 2023 and continue to steadily increase to 2037 if the current Grade 5 to 8 configuration is continued. Queensborough Middle School is projected to be significantly over capacity by 2025.
- Moving the grade 5 cohort back to Queen Elizabeth Elementary would avoid long term overcrowding at the Queensborough Middle.
- There are currently 6 portables located at Queensborough Middle, 2 being used as classrooms, 1 as full-day child care, and 3 for before- and after-school child care.

The following table illustrates the total enrolment at Queensborough Middle vs. the operating capacity of the school with the current Grade 5 to 8 grade configuration. The table indicates a growing seat shortfall.

				Q	ueensb	orough	Commu	unity of	Schools	- Midd	le Scho	ols Anal	ysis						
SCHOOLS	FCI		Operating	September 2022							Enroin	nent Proje	ections						
	Capacity         Capacity         Capacity         Capacity         Actual         2023         2024         2025         2026         2027         2028         2029         2030         2031         2032         2033         2034         2035         2036         2037																		
Queensborough Middle	0.28	375	375	371	386	408	451	487	528	539	526	536	527	538	546	552	567	580	590
		%	Utilization	99%	103%	109%	120%	130%	141%	144%	140%	143%	141%	143%	146%	147%	151%	155%	157%
	Projecte	ed Surplus \	(Shortfall)	4	(11)	(33)	(76)	(112)	(153)	(164)	(151)	(161)	(152)	(163)	(171)	(177)	(192)	(205)	(215)
Current Interna	tional St	udents (not	included):	0															

Queensborough Middle (1.59 Ha/ 3.94 Acres)





## 7.1.3 Secondary School Space Utilization Considerations: Queensborough Community

- There are currently no secondary schools located in Queensborough and students from this community continue to rely on public and private transportation to attend New Westminster Secondary.
- The secondary school age population (ages 14 to 17) residing in Queensborough is projected to increase steadily from 489 in 2022 to 727 in 2037.
- The growing secondary school age population in Queensborough would support expanding to Queensborough Middle with a secondary wing, with a possible grade configuration and programming review.
- Without a future expansion to add a secondary wing to Queensborough Middle, secondary student growth from the Queensborough community will continue to place significant pressure upon New Westminster Secondary, which is projected to be significantly overcrowded in the long term.

## 7.1.4 Space Utilization & Expansion Strategy: Queensborough Community

#### 1. Grade and Program Configuration and Expansion Scenarios

The following grade configuration and expansion alternatives should be considered for Queensborough community of schools, consistent with Section 7.1:

#### Scenario #1 – Status Quo with Use of Portable Classrooms

Continue the Grade 5 to 8 configuration of Queensborough Middle and Kindergarten to Grade 4 configuration for Queen Elizabeth Elementary after completion of the approved 325 seat addition to Queen Elizabeth, with no middle or secondary school expansions for Queensborough community.

#### Scenario #2 – Combination of School Additions and New Schools with current grade configuration at Queen Elizabeth Elementary (K-4) and Queensborough Middle (Gr. 5-8)

- Continue the Grade 5 to 8 configuration of Queensborough Middle and Kindergarten to Grade 4 configuration at Queen Elizabeth Elementary after completion of the approved 325 seat addition to Queen Elizabeth.
- Expand Queensborough Middle with 10 classrooms to accommodate projected enrolment for the current grades 5-8 middle school configuration.
- Pursue site expansion and future addition to Queensborough Middle to accommodate Grades 6 to 12 middle-secondary grades configuration, including a new 25-classroom (625 capacity) secondary wing for grades 9 to 12.
- Scenario #3 Combination of School Additions and New Schools with grade configuration changes at Queen Elizabeth Elementary (K-5) and Queensborough Middle (Gr. 6-8) beginning in 2025



- Pursue an amendment to the approved 13-classroom expansion to Queen Elizabeth Elementary to include a 3<sup>rd</sup> storey with 8 additional classrooms making a 21-classroom addition. This addition will accommodate the projected enrolment of the schools original Kindergarten to Grade 5 elementary school configuration that it needs to revert to upon completion of the addition in 2025.
- Expand Queensborough middle with a 5-classroom addition to accommodate projected grade 6 to 8 enrolment that is projected to be over the school's capacity after 2027.
- Pursue site expansion and future addition to Queensborough Middle to accommodate Grades 6 to 12 middle-secondary grades configuration, including a new 25-classroom, (625 capacity) secondary wing for grades 9 to 12.

#### 2. <u>Preferred Expansion Strategy for Queensborough Community of Schools</u>

This LRFP supports both Scenario 2 or Scenario 3 which ensure that secondary enrolment is accommodated locally in the Queensborough community. However, Scenario 3 is the recommended expansion strategy in Section 7.1.

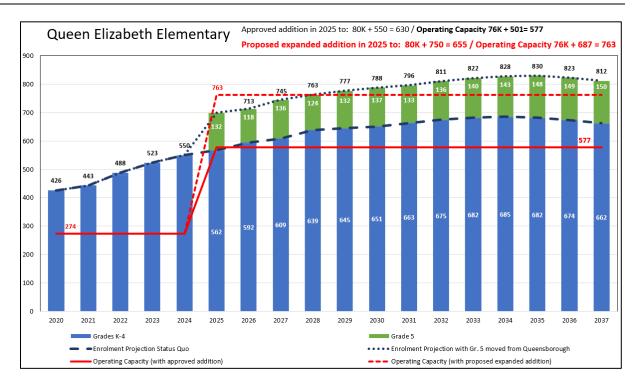
Scenario 1 is not preferred as it would not create local accommodation for secondary students residing in Queensborough, and there would be a continued need to transport students to New Westminster Secondary where the existing space shortfall is projected to increase.

#### 1) Elementary School Expansion:

This plan supports amending the approved expansion of Queen Elizabeth Elementary to include a 3<sup>rd</sup> storey with 8 additional classrooms (resulting in a 21-classroom expansion). Upon completion of the expanded addition, Grade 5 students should be relocated from Queensborough Middle back to Queen Elizabeth Elementary, resulting in a grade K to 5 elementary grade configuration that is consistent with the grade configuration for the rest of New Westminster School District.

The table below illustrates projected enrolment at Queen Elizabeth Elementary with and without Grade 5 students relocated from Queensborough Middle in 2025. The table also demonstrates that an expanded addition is required to facilitate the proposed grade configuration changes.





#### 2) Middle and Secondary School Expansion:

This plan supports an expansion to Queensborough Middle as a high priority project in the District's Five-Year Capital Plan including a secondary school wing to accommodate the rapidly growing number of grades 9 to 12 secondary school students living in Queensborough and currently attending New Westminster Secondary.

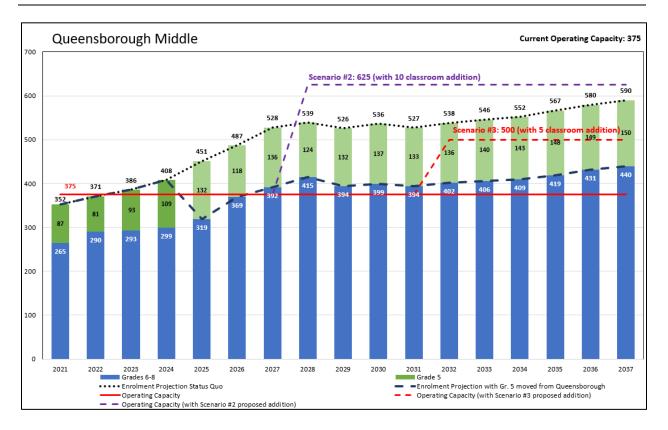
The table below illustrates projected enrolment at Queensborough Middle with and without grade 5 relocated to Queen Elizabeth Elementary in 2025:

- The purple dotted line shows Scenario #2 with increased operating capacity for Queensborough Middle from 375 to 625 (10 classroom addition) in 2028, which would be needed if there was no elementary grade reconfiguration and grade 5 remains at Queensborough Middle.
- The red dotted line illustrates Scenario #3 with increased operating capacity for Queensborough Middle from 375 to 500 (5 classroom addition) in 2032. This smaller addition will be needed if grade 5 is relocated to Queen Elizabeth Elementary in 2025.

The School District should also pursue the expansion and future addition to Queensborough Middle to accommodate Grades 6 to 12 middle-secondary grades configuration, including a new 25-classroom (625 capacity) secondary wing for grades 9 to 12 that will be needed by 2032.<sup>16</sup>

<sup>&</sup>lt;sup>16</sup> Youth population data in Queensborough Middle School catchment indicates that there was 450 children 14-17 years of age residing within the catchment in July 2022. Approximately 80% of this school age cohort or 360 grade 9 to 12 students residing in Queensborough attended New Westminster Secondary in September 2022. The 14-17 age population cohort is projected to grow to 720 by 2032 and grade 9 to 12 enrolment from this catchment is





#### 3) Site Acquisition:

This plan supports site expansion of Queensborough Middle School and recommends including the site expansion in the Eligible School Site Proposal (ESSP) and Five-Year Capital Plan until fully acquired.

New Westminster School District included a site expansion for Queensborough Middle School in its Eligible School Site Proposal (ESSP) and Five-Year Capital Plan submissions.

In 2021-22 the District partially acquired the eligible site expansion area, including the purchase of two parcels located adjacent to Queensborough Middle.

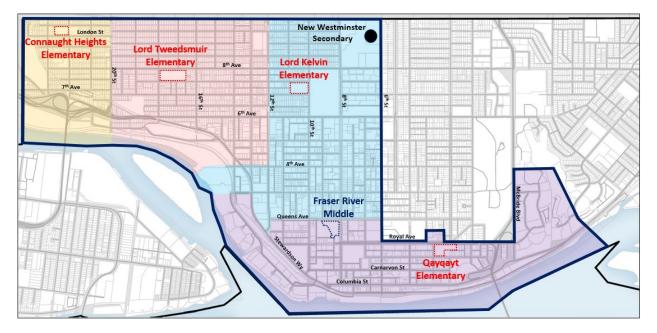
Further property acquisition is recommended to fully complete the eligible expansion area for Queensborough Middle. It is essential that this be a high priority in the immediate future, as the remaining area that is required for the eligible site expansion could be lost to future residential development.

projected to reach 580 by 2032 with full residential build out of the community (Source: Youth Population, projections, and Enrolment Data for Queensborough catchment, using Baragar Systems licensed software for SD40 including: 2022 Geoschool and 2022 Demographics Dynamics).



## 7.2 FRASER RIVER COMMUNITY

The Fraser River Middle School Community (Fraser River Community) includes the 22<sup>nd</sup> Street Station Frequent Transit Development Area and Downtown Community Plan Area. The Fraser River Community includes four (4) elementary schools: **Connaught Heights, Lord Tweedsmuir, Lord Kelvin** and **Qayqayt.** There is one (1) middle school in the Fraser River Community: **Fraser River Middle**. There is also one secondary school in the Fraser River Community: **New Westminster Secondary**, which serves the entire District.



# 7.2.1 Elementary School Space Utilization Considerations: Fraser River Community

- Currently, there are four (4) elementary schools in the Fraser River Community, including Connaught Heights, Lord Tweedsmuir, Lord Kelvin and Qayqayt.
  - Enrolment at Connaught Heights is projected to remain relatively level and enrolment is above capacity. The school's projection is based on current Land Use Bylaw limits of the City of New Westminster, which will change after the City of New Westminster completes a comprehensive development plan for 22<sup>nd</sup> Station Frequent Transit Corridor, possibly resulting in long-term urban densification and enrolment growth from neighbourhoods near the Skytrain Station within the school's catchment.
  - Connaught Heights currently has 3 portables on site, including one portable partially on the school's playfield. The school site is undersized and is not suitable for facility expansion or for locating additional portables to accommodate growth (see image on the following page).
  - Enrolment at **Lord Tweedsmuir** is projected to remain relatively level with a space shortfall of 10 to 20 seats for the next 15 years. Currently two classrooms are occupied by childcare.



- Enrolment at **Lord Kelvin** is significantly over-capacity by approximately 165 seats and the school enrolment is projected to grow steadily over the next ten years.
- Enrolment at **Qayqayt** is significantly over-capacity by 113 seats in the current school year and this space shortfall is projected to increase to over 236 seats by 2037.
- The Fraser River Community includes the Downtown Community Plan Area and approximately 40% of active and recently approved residential development applications (5,007 units).
- The City of New Westminster Official Community Plan anticipates that 43% of the City's population growth will be located in the Downtown Community Plan Area.
- > Qayqayt Elementary is located in the Downtown Community Plan Area.
- The 22<sup>nd</sup> Street Frequent Transit Development Area is located in the catchment of Connaught Heights Elementary.
- There is a growing space shortfall in this group of elementary schools in Fraser River Community that would support a new K-5 elementary school with a nominal capacity of 80K + 525 to address projected space shortfall and long-term enrolment growth in the Fraser River Community.
- The following table summarizes the projected enrolment and capacity utilization of the Fraser River Community of Elementary Schools, including Connaught Heights Elementary, Lord Tweedsmuir Elementary, Lord Kelvin Elementary and Qayqayt Elementary.

Fraser River Community of Schools - Elementary Schools Analysis

				Fraser F	liver C	Jininui	ILY OF S	SCHOOL	s - cien	lentary	SCHOO	is And	ysis						
SCHOOLS	FCI	Nominal	Operating Capacity	September 2022							Enrolm	ent Proj	ections						
		Capacity	Capacity	Actual	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Connaught Heights Elementary	0.20	20K/125E	132	152	160	151	151	148	145	139	140	143	146	147	148	148	148	148	148
		%	Utilization	115%	<b>121%</b>	114%	114%	112%	<b>110%</b>	105%	<b>106%</b>	<b>108%</b>	111%	111%	<b>112%</b>	112%	112%	<b>112%</b>	<b>112%</b>
Current Inte	ernational St	udents (not	t included):	1															
Lord Tweedsmuir Elementary	0.31	80K/325E	370	392	393	402	392	395	384	367	361	367	378	378	379	379	380	381	382
	% Utilizat Current International Students (not include				<b>106%</b>	109%	<b>106%</b>	107%	104%	<del>9</del> 9%	98%	99%	102%	102%	<b>102%</b>	102%	<b>103%</b>	103%	103%
Current Inte	ernational St	udents (not	t included):	0															
Lord Kelvin Elementary	0.07	60K/400E	419	584	612	604	628	662	660	675	663	680	668	659	658	658	659	658	657
		%	Utilization	139%	146%	144%	150%	158%	158%	161%	158%	<b>162%</b>	<b>159%</b>	157%	157%	157%	157%	157%	157%
Current Inte	ernational St	udents (not	t included):	3															
Qayqayt Elementary	0.05	100K/450E	502	615	647	657	663	681	672	660	680	694	702	711	718	724	730	735	738
		%	Utilization	<b>123%</b>	<b>129%</b>	<b>131%</b>	132%	<b>136%</b>	134%	1 <b>3</b> 1%	135%	<b>138%</b>	<b>140%</b>	142%	143%	144%	145%	146%	147%
Current Inte	ernational St	udents (not	t included):	0															
Тс	otal Operati	ng Capacity	1,423	1,423	1,423	1,423	1,423	1,423	1,423	1,423	1,423	1,423	1,423	1,423	1,423	1,423	1,423	1,423	1,423
	Proj	ected Enrol	ment Total	1,743	1,812	1,814	1,834	1,886	1,861	1,841	1,844	1,884	1,894	1,895	1,903	1,909	1,917	1,922	1,925
	Projecte	d Overall %	Utilization	122%	127%	127%	129%	133%	<b>131%</b>	<b>129%</b>	<b>130%</b>	1 <b>32</b> %	133%	133%	134%	<b>134%</b>	135%	135%	135%
	Total Su	rplus \ <mark>(Tot</mark> a	al Shortfall)	(320)	(389)	(391)	(411)	(463)	(438)	(418)	(421)	(461)	(471)	(472)	(480)	(486)	(494)	(499)	(502)
Total C	urrent Inter	national Stu	udents (not included):	4															

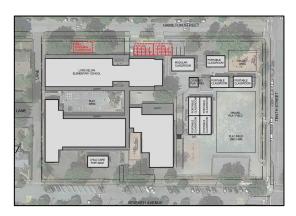


Site Plans of all four elementary schools located in the Fraser River Community are included below.



Connaught Heights Elementary (0.89 Ha/ 2.20 Acres)

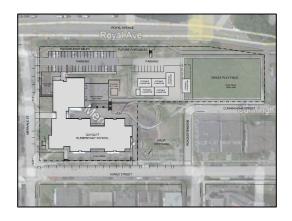
Lord Kelvin Elementary (1.31 Ha/ 3.23 Acres)



#### Lord Tweedsmuir Elementary (2.00 Ha/ 4.95 Acres)



Qayqayt Elementary (1.30 Ha/3.21 Acres)





## 7.2.2 Middle School Space Utilization Considerations: Fraser River Community

- > There is one middle school in the Fraser River Community: **Fraser River Middle**.
- Fraser River Middle is currently operating as a Grade 6-8 middle school.
- Enrolment at Fraser River Middle is significantly over-capacity by 131 seats in the current year and this space shortfall is projected to increase to over 340 seats by 2037.



#### Fraser River Middle (1.34 Ha/ 3.31 Acres)



The following table illustrates the total enrolment at Fraser River Middle vs. the operating capacity of the school. The table shows a growing seat shortfall, indicating the need for a new middle school in the Fraser River Community.

				Frase	er Rive	r Comr	nunity	of Sch	ools - I	Middle	Schoo	ols Ana	lysis						
SCHOOLS	FCI		Operating	September 2022						I	Enrolm	ent Pro	jection	S					
		Capacity	Capacity	Actual	2023 2024 2025 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 2036 2037														
Fraser River Middle	0.05	500	500	631	631	642	679	683	708	729	776	770	778	788	822	828	833	838	846
		%	Utilization	126%	<b>126%</b>	<b>128%</b>	<b>136%</b>	137%	142%	<b>146%</b>	155%	154%	156%	158%	164%	166%	167%	168%	<b>169%</b>
Proje	cted S	urplus \	(Shortfall)	(131)	(131)	(142)	(179)	(183)	(208)	(229)	(276)	(270)	(278)	(288)	(322)	(328)	(333)	(338)	(346)
Current Int	ternati	onal Stu	dents (not	6															

Fraser River Middle Schools site is adjoining a park but is significantly below the site area standards for middle schools. There are 4 portables with washrooms located to the west of the school, which are currently used as classrooms, with one additional portable being added for the 2023/2024 School Year. The School Board office and 1 portable used as office space are also located on site.

### 7.2.3 Space Utilization & Expansion Strategy: Fraser River Community

#### 1. Elementary and Middle School Expansions

This LRFP supports a new 575 nominal capacity middle school<sup>17</sup> and a new 565 operating capacity (605 nominal capacity) elementary school in the Fraser River Community to accommodate enrolment growth in the District's Five-Year Capital Plan.

In March 2022, New Westminster Schools received support from the Ministry of Education and Child Care to prepare a Concept Plan for a new elementary school in the Fraser River Community.

The Concept Plan, submitted to the Ministry of Education and Child Care in October 2022 recommends construction of an 80K + 525 E = 605 nominal capacity elementary school with a purpose-built space for alternate education programs, including POWER and RCAP on site. If supported, occupancy of the new school is anticipated for the 2027-2028 School Year.

<sup>&</sup>lt;sup>17</sup> The nominal capacity for this school is calculated at 605. Section 5.2.2 of this plan illustrates the total combined projected middle school enrolment, capacity, and utilization for the District. Appendix A includes more detailed graphics for each school and combined tables for each level including elementary, middle and secondary for the District.



#### 2. Site Acquisitions

To address continued enrolment growth in the Fraser River Community, the District should:

- a) Pursue discussions with the City of New Westminster and the development community to determine the possibility, timing, and physical and financial viability for:
  - A suitable new school site sized to accommodate a future 575 operating capacity middle school. All three existing middle schools in New Westminster are below the recommended site area standards for schools and due to site limitations are not suitable for accommodating additions or portables to accommodate projected enrolment;
  - > A suitable site for an elementary school anticipated to be required beyond 2037; and,
  - A suitable site for accommodating permanent space for alternate programs including RCAP and POWER.
- b) A proposed Fraser River Community elementary school site should be included as an Eligible School Site in the Eligible School Site Proposal (ESSP) for the District to be considered as part of the District's expansion strategy and incorporated into the Five-Year Capital Plan.

In March 2023, New Westminster Schools received support from the Ministry of Education and Child Care to proceed with land acquisition for a new middle school in the Fraser River Community.

#### 3. <u>Catchment Boundaries, Program Location and Grade Configuration</u>

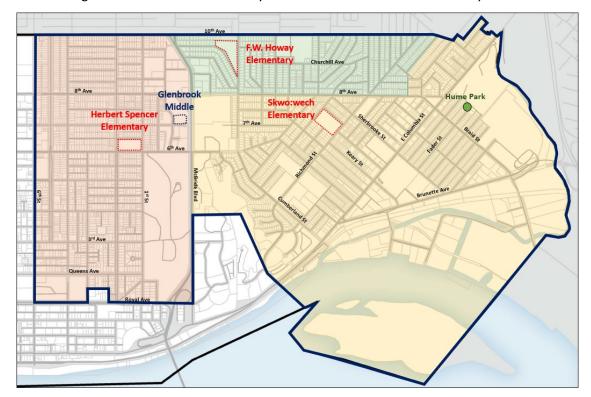
A Comprehensive School Catchment, Program Location and Grade Configuration Review may be considered to align student accommodation with approved and proposed new schools in the Fraser River Community.



## 7.3 GLENBROOK COMMUNITY

The Glenbrook Community includes the Sapperton Station and Braid Station Frequent Transit Development Areas.

The Glenbrook Community includes three (3) elementary schools: **Herbert Spencer**, **F.W. Howay**, and **Skwo:wech**. There is one (1) middle school in the Glenbrook Community: **Glenbrook Middle**. Grade 9-12 students residing in the Glenbrook Community attend New Westminster Secondary.



### 7.3.1 Elementary School Space Utilization: Glenbrook Community

- There are currently three (3) elementary schools in the Glenbrook Community, including Herbert Spencer, F.W. Howay, and Skwo:wech.
- The Glenbrook Community includes the Sapperton Station and Braid Station Frequent Transit Development Areas and approximately 52% of active and recently approved residential development applications (6,465 units).
- The Sapperton Station and Braid Station Frequent Transit Development Areas are both located in the catchment of Skwo:wech Elementary.
- The former Hume Park Elementary site is currently home to the Home Learners Program. The site is below recommended site area standards for an elementary school and is located in the catchment of Skwo:wech Elementary, near the future Sapperton Green Transit-Oriented Mixed-Use Community an area identified for future medium to high density development in the City of New Westminster Official Community Plan.



There is a growing space shortfall in this group of elementary schools that would support a future K-5 school. A site expansion for Hume Park should be sized for a nominal capacity of 80K + 475E to accommodate long term elementary student growth beyond 2037.

This growth will result from the medium to high density development of the Sapperton Green Transit-Oriented Mixed-Use Community in the northeast corner of the District, within Skwo:wech Elementary catchment.

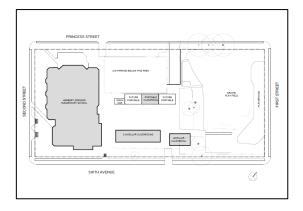
The following table summarizes the projected enrolment and capacity utilization of the Glenbrook Community of Elementary Schools, including Herbert Spencer Elementary, F.W. Howay Elementary, and Skwo:wech Elementary.

				Glenbr	ook Co	ommu	nity of	Schoo	ls - Ele	ementa	ary Sch	nools A	nalysi	S					
SCHOOLS	FCI		Operating	September 2022						E	nrolme	ent Pro	jectio	ns					
		Capacity	Capacity	Actual	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Herbert																			
Spencer	0.16	100K/400E	457	503	491	492	484	483	460	462	463	456	456	450	446	444	443	443	443
Elementary		0/	Utilization	122%	119%	120%	118%	118%	112%	112%	113%	111%	111%	109%	109%	108%	108%	108%	108%
Curre	nt Inter	national Stu			119%	120%	110%	110%	11270	11270	113%	111%	11170	109%	109%	108%	108%	108%	100%
curre	int interi		included):	2															
F.W. Howay Elementary	0.22	40K/150E	174	113	128	125	128	130	125	122	118	120	122	128	130	136	137	140	143
		%	Utilization	65%	74%	72%	74%	75%	72%	71%	68%	<b>69%</b>	71%	74%	75%	<b>79%</b>	<b>79%</b>	81%	83%
Curre	ent Interi	national Stu	idents (not included):	0															
Skwo:wech Elementary	0.01	80K/400E	460	427	435	423	443	447	456	470	477	499	515	531	543	554	561	569	577
		73	Utilization	93%	95%	92%	96%	97%	99%	102%	104%	108%	112%	115%	118%	120%	122%	124%	125%
Curre	ent Interi	national Stu	idents (not included):	0															
Total Op	Total Operating Capacity 1,091				1,091	1,091	1,091	1,091	1,091	1,091	1,091	1,091	1,091	1,091	1,091	1,091	1,091	1,091	1,091
	Proj	ected Enrol		1,054	1,040	1,055	1,060	1,041	1,054	1,058	1,075	1,093	1,109	1,119	1,134	1,141	1,152	1,163	
	Projecte	d Overall %	Utilization		97%	95%	97%	97%	95%	97%	97%	99%	100%	102%	103%	104%	105%	106%	107%
٦	Total Sur	plus \ <mark>(Tot</mark> a	I Shortfall)	48	37	51	36	31	50	37	33	16	(2)	(18)	(28)	(43)	(50)	(61)	(72)
Total Curre	ent Interi	national Stu	idents (not included):	2															

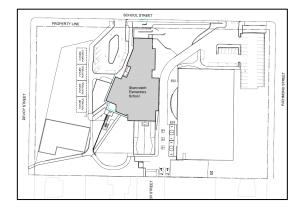


Site Plans of all three elementary schools, and the former Hume Park Elementary site are included below for the Glenbrook Community.

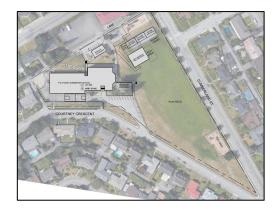
#### Herbert Spencer Elementary (1.22 Ha/ 3.01 Acres)



Skwo:wech Elementary (1.87 Ha/ 4.63 Acres)



#### F.W. Howay Elementary (1.69 Ha/ 4.18 Acres)



Hume Park (0.28 Ha/0.70 Acres)



## 7.3.2 Middle School Space Utilization Considerations: Glenbrook Community

- There is one middle school in the Glenbrook Community: Glenbrook Middle currently operating as a Grade 6-8 middle school.
- There is currently a 108-space shortfall at Glenbrook Middle, which is projected to grow to a shortfall of 308 seats by 2037.



The table below illustrates the total enrolment at Glenbrook Middle vs. the operating capacity of the school. The table shows a growing seat shortfall, indicating the need for a new middle school in the District.

				Glenb	orook (	Commu	unity o	f Scho	ols - M	iddle S	School	s Analy	/sis						
SCHOOLS	FCI	Nominal	Operating	September 2022						E	Enrolm	ent Pro	jection	s					
		Capacity	Capacity	Actual	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Glenbrook Middle	0.26	575	575	656	630	700	755	779	815	812	824	818	837	848	868	880	880	880	880
			% Utilization	114%	110%	122%	131%	135%	142%	141%	<b>143</b> %	142%	<b>146</b> %	147%	151%	153%	153%	153%	153%
	Proj	ected Surplu	s \ (Shortfall)	(81)	(55)	(125)	(180)	(204)	(240)	(237)	(249)	(243)	(262)	(273)	(293)	(305)	(305)	(305)	(305)
Current Inter	rnational	Students (n	ot included):	4															

- Glenbrook Middle Schools site is adjoining a park but is significantly below the site area standards for middle schools. There are currently two portable classrooms located beside the school, as illustrated in the image below, with the site property lines outlined in red.
- Glenbrook Middle is not suitable for on site facility expansion and does not have sufficient site area for locating additional portables to accommodate growth.



Glenbrook Middle (0.58 Ha/ 1.42 Acres)



## 7.3.3 Secondary Space Utilization Considerations: Glenbrook Community

- All secondary school students from the Glenbrook Community of Schools attend New Westminster Secondary in Grades 9 to 12.
- Enrolment at New Westminster Secondary is slightly above capacity and the shortfall is projected to steadily increase to 716 by 2037 [See 7.6.1].

## 7.3.4 Space Utilization & Expansion Strategy: Glenbrook Community

#### 1. Elementary School Expansions

This LRFP supports expanding the former Hume Park Elementary site to accommodate a new 80K + 475E capacity elementary school in the Glenbrook Community to accommodate enrolment long term growth beyond 2037.

#### 2. Site Acquisitions

To address long term enrolment growth from the Sapperton and Braid Frequent Transit Development Areas, the District should:

- a) pursue discussions with the City of New Westminster, the development community and the Province to determine the possibility, timing, and physical and financial viability to expand the Hume Park site to a size suitable for a K-5 elementary school with a nominal capacity of 80K + 475E; and
- b) include a proposed site expansion at Hume Park as an Eligible School Site in the Eligible School Site Proposal (ESSP) for the District, to be considered as part of the District's expansion strategy and incorporated into the Five-Year Capital Plan.

#### 3. Catchment Boundaries, Program Location and Grade Configuration

A comprehensive School Catchment, Program Location and Grade Configuration Review may be considered to align student accommodation with proposed expansions and new schools in the Glenbrook Community of Schools.

Projected space shortfall at Glenbrook Middle may be relieved by undergoing a Comprehensive School Catchment, Program Location and Grade Configuration review upon completion of the proposed new middle school in the Fraser River Community [See 7.4.4].



## 7.4 NEW WESTMINSTER SECONDARY – DISTRICT AS A COMMUNITY

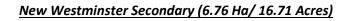
### 7.4.1 Secondary School Space Utilization Considerations

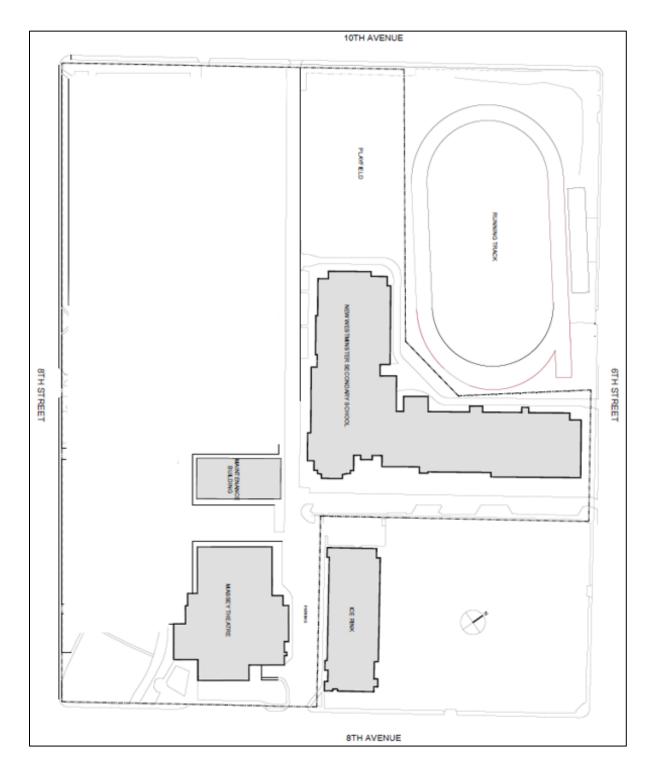
- All secondary students from New Westminster School District attend New Westminster Secondary in Grades 9 to 12.
- Enrolment at New Westminster Secondary is slightly above capacity and the shortfall is projected to steadily increase to 716 by 2037.
- The following table illustrates the total enrolment at New Westminster Secondary vs. the operating capacity of the school. The table shows enrolment is currently at operating capacity and projected to increase steadily over the next 15 years.

			P	rojected S	Secon	dary S	chool	Enrol	ment	vs. Op	eratin	g Cap	acity						
SCHOOLS	FCI		Operating	September 2022							Enrolm	ent Pro	jections	•					
		Capacity	Capacity	Actual	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
New Westminster Secondary	0.01	2,025	2,025	2,026	2,131	2,200	2,210	2,244	2,270	2,343	2,381	2,488	2,526	2,533	2,523	2,513	2,551	2,626	2,741
		%	Utilization	100%	105%	109%	109%	111%	112%	116%	118%	123%	125%	125%	125%	124%	126%	130%	135%
Current Internat	ional Stu	dents (no	t included):	177															

- New Westminster Secondary is not suitable for on site facility expansion and has insufficient site area for locating additional portables to accommodate growth.
- Secondary students residing in the rapidly growing Queensborough community on Lulu Island are required to travel across Queensborough Bridge (Highway 91A) to attend New Westminster Secondary on the mainland.









## 7.5.2 Space Utilization & Expansion Strategy: Secondary – District as a Community

#### 1. Secondary School Expansion

This LRFP supports a Secondary School Wing expansion to Queensborough Middle as a high priority project in the District's Five-Year Capital Plan with a new 625 capacity secondary school wing to accommodate the growing number of secondary school students in Queensborough locally and alleviate growth pressures on New Westminster Secondary.

#### 2. <u>Site Acquisitions</u>

To address continued enrolment growth at the Secondary level, the District should:

a) Pursue discussions with the City of New Westminster, the development community and the Ministry of Education and Child Care to determine the possibility, timing, and physical and financial viability for a suitable school site expansion of Queensborough Middle to accommodate a Secondary School Wing addition.

It is essential that this site expansion remains a high priority in the immediate future, as potential for a secondary site may be lost to residential development.

b) Include a proposed site expansion to Queensborough Middle School to accommodate a Secondary School Wing as an Eligible School Site in the Eligible School Site Proposal (ESSP) for the District.

The proposed secondary wing at Queensborough Middle should be considered as part of the District's expansion strategy and incorporated into the Five-Year Capital Plan.



## **CHAPTER 8 – CAPACITY EXPANSION SCENARIOS**

In 2023, the District developed a Capital Expansion Strategy for accommodating the projected space shortfall in New Westminster Schools.

As discussed in subsection 5.2 of this plan, if there are no changes to school capacity other than those resulting from approved capital projects as of June 2023, the District is projected to experience significant long term space shortfall at the elementary, middle, and secondary levels.

In developing the Capital Expansion Strategy, New Westminster Schools considered three scenarios for accommodating school enrolment growth in the District:

- 1. Status Quo with portables to accommodate growth;
- 2. Combination of school additions and new schools with current grade configuration at Queen Elizabeth Elementary (K-4) and Queensborough Middle (Gr. 5-8);
- 3. Combination of school additions and new schools with grade configuration changes to Queen Elizabeth Elementary (K-5) and Queensborough Middle (Gr. 6-8) beginning in 2025

All three scenarios are based on MECC Area Standards and do not consider timetable modifications as a temporary measure to accommodate Middle and Secondary school enrolment growth.

These scenarios are also based on existing school catchment and program locations and the District may consider initiating a comprehensive School Catchment Program and Grade Configuration Review as part of Scenarios 2 or 3 to align student accommodation with proposed school additions and new schools.



#### Scenario #1 – Status Quo with Use of Portable Classrooms

This strategy would see no future permanent additions or new schools other than the 13-classroom addition to Queen Elizabeth Elementary (targeted for completion in 2025), and Ministry-supported interior alterations to create 2-classrooms at Qayqayt Elementary and 2 classrooms at Fraser River Middle.

This strategy would require adding 47 portable classrooms to schools by 2037 to accommodate growth, which would cost approximately \$32.9 Million (2023\$) to purchase and locate. Scenario #1 would provide 1,311 new seats in portable classrooms, based on MECC Area Standards, and would have a significant long-term impact on the District's operating budget.

School	Project Description	Total Underway/ Proposed Seats to be	Total Portables to be on	Actual Portables on site			n	lumber	of Class	srooms	Added/I	Remove	d By Ye	ear (Incl	uding Po	ortables	)		
	- courption	Added/Removed	site	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Qayqayt Elementary (Ministry supported interior alteration)	4 classrooms	94			2	2													
Queen Elizabeth Elementary (addition underway)	13 classroom addition	303					13												
Queen Elizabeth Elementary (Portable removal)	Remove 5 portable classrooms	69	3	8				(5)											
Connaught Heights Elementary	3 portable classrooms	69	3	3															
Herbert Spencer Elementary	-	69	3	1	2														
Skwo:wech Elementary	classrooms	92	4		-		1	1		1		1							
Lord Tweedsmuir Elementary	classroom	23	1	1															
Elementary		230	10	8			1	1											
Elementary Fraser River Middle	10 portable classrooms 4	161	7	6											1				
(Ministry supported interior alteration)	-	100				4													
Fraser River Middle	10 portable classrooms	250	10	4						1	2			1	1		1		
Glenbrook Middle	12 portable classrooms	300	12	2		3	2	1	1		1				2				
Queensborough Middle	8 portable classrooms	200	8	6											1			1	
	classrooms	700	28		5	3		2		2	2	4	2				1	3	4
Total new seats	Additions	497	unoncione		2	6	12												
		oom Additions in E I/Underway Additi			2 47	6 142	13 306												
		ortables to be add			7	6	4	0	1	4	5	5	2	1	5	0	2	4	4
Cumulative Number		Westminster Schoo	ols by Year	921	217	367	440	446	471	546	671	794	867	892	1038	1038	1,111	1,211	1,311
Cumulative	number of p	ed to New er Schools	39	7	13	16	15	16	19	24	29	31	32	37	37	39	43	47	
Total Portabl	e Classrooms	Projected on all so	chool sites	39	46	52	55	54	55	58	63	68	70	71	76	76	78	82	86



#### <u>Scenario #1 - Status Quo Capacity with Addition to Queen Elizabeth Elementary School, and Placement of</u> <u>Portables to Accommodate Growth</u>

Of all scenarios studied, the costs and funding associated with Scenario #1 has the highest level of responsiveness to the distribution of enrolment growth at New Westminster Schools, however there would be no Ministry funding for locating new portables to accommodate growth, as new portables are viewed as temporary structures that are generally considered an operating expense for school districts. Portables also have higher life cycle costs, including operation, maintenance, and energy costs.

New Westminster School District has physical site limits at schools including undersized and insufficient site area available for the projected additional portables in Scenario #1.

Although Scenario #1 (Status Quo with use of Portable Classrooms) is the lowest cost of the three scenarios, adding new portables would have significant impact on the school district's operating budget, as portables do not receive capital funding.

Portable placement at New Westminster schools is generally restricted due to actual site limitations, including undersized sites, layout of existing facilities, areas with steep topography and limited buildable site area which may not be suitable for portable placement.

Most school sites in the New Westminster School District are significantly below the required school site size standards pursuant to Provincial Area Standards and existing school site areas are generally fully maximized.

Scenario #1 is the least desirable from an educational and facility and site management perspective and therefore is not recommended.



## Scenario #2 – Combination of School Additions and New Schools with current grade configuration at Queen Elizabeth Elementary (K-4) and Queensborough Middle (Gr. 5-8)

This scenario would see the 13-classroom addition to Queen Elizabeth Elementary (targeted for completion in 2025), the Ministry supported interior alterations creating 4-classrooms at both Qayqayt Elementary and Fraser River Middle and the new 25-classroom Fraser River Elementary school currently in business case development. This strategy also includes a 25-classroom secondary wing expansion to Queensborough Middle School combined with a 10-classroom middle school addition, a new 23-classroom middle school in the West End of the Fraser River Community, and a new 23-classroom elementary school in the Glenbrook Community at Hume Park.

In this scenario, the existing grade configuration at Queen Elizabeth Elementary (K-4) and Queensborough Middle (Gr. 5-8) would remain unchanged. This strategy provides 3,029 permanent new K-12 seats to New Westminster Schools by 2037.

#### <u>Scenario #2 – Combination of School Additions and New Schools with current grade configuration at Queen</u> <u>Elizabeth Elementary (K-4) and Queensborough Middle (Gr. 5-8)</u>

School	Qayqayt Elementary ppported interior alteration) 4 classrooms								Numbe	er of Cla	srooms	Added	By Year					
	Description	Proposed Seats	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Qayqayt Elementary (Ministry supported interior alteration)	4 classrooms	93		2	2													
Fraser River Middle (Ministry supported interior alteration)	4 classrooms	100			4													
Queen Elizabeth Elementary (2 storey/ 13 classroom approved addition)	13 classroom addition	303				13												
New Fraser River Elementary School (Ministry supported - business case development)	4 Kindergarten + 21 = 25 classrooms	565						25										
Queensborough Middle Addition	Queensborough Middle Addition 10 classrooms 2								10									
NEW West End Area Middle School	Queensborough Middle Addition         10 classrooms         2           NEW West End Area Middle School         23 classrooms         5									23								
NEW Secondary Wing Addition to Queensborough Middle	25 classrooms	625											25					
NEW Hume Park Elementary School	4 Kindergarten + 19 = 23 classrooms	519																23
Number	r of Classrooms ad	dded by Year		2	6	13		25	10	23			25					23
	d/Underway Add			46	146	303		565	250	575			625	I				519
Cumulative number of classrooms added	l to New Westmir	nster Schools by Year		2	8	21	21	46	56	79	79	79	104	104	104	104	104	127
Cumulative number of proposed sea		Westminster lools by Year		46	192	495	495	1,060	1,310	1,885	1,885	1,885	2,510	2,510	2,510	2,510	2,510	3,029
Total K-12 Enrolment			6,958	7,167	7,354	7,551	7,734	7,832	7,957	8,054	8,222	8,318	8,386	8,463	8,501	8,571	8,672	8,807
Capacity (including underway/propo	sed seats)		6,263	6,309	6,455	6,758	6,758	7,323	7,573	8,148	8,148	8,148	8,773	8,773	8,773	8,773	8,773	9,292
Total Capacity Surplus (Shortfall)			(695)	(858)	(899)	(793)	(976)	(509)	(384)	94	(74)	(170)	387	310	272	202	101	485
% Utilization			111%	114%	114%	112%	114%	107%	105%	99%	101%	102%	96%	96%	97%	98%	99%	95%

#### Scenario #2 – Elementary Schools

In this scenario, district-wide elementary enrolment would remain above capacity until completion of the ministry-supported new 25-classroom Fraser River elementary in 2027.

Overall capacity utilization for all elementary schools in the District is 117% in the current year and is expected to remain over 110% until four elementary capital expansion projects are completed by 2027, after which utilization will remain slightly below 100%. The completion of a new elementary school at Hume Park is estimated to be required in 2037 to address longer term growth.



ELEMENTARY	ACTUALS							PR	OJECTIO	NS						
(Scenario #2)	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	203
Connaught Heights Elementary																
Enrolment	152	160	151	151	148	145	139	140	143	146	147	148	148	148	148	148
Operating Capacity	132	132	132	132	132	132	132	132	132	132	132	132	132	132	132	132
Herbert Spencer																
Elementary																
Enrolment	503	491	492	484	483	460	462	463	456	456	450	446	444	443	443	443
Operating Capacity	457	457	457	457	457	457	457	457	457	457	457	457	457	457	457	457
F.W. Howay Elementary																
Enrolment	113	128	125	128	130	125	122	118	120	122	128	130	136	137	140	143
Operating Capacity	174	174	174	174	174	174	174	174	174	174	174	174	174	174	174	174
Skwo:wech																
Elementary																
Enrolment	427	435	423	443	447	456	470	477	499	515	531	543	554	561	569	57
Operating Capacity	460	460	460	460	460	460	460	460	460	460	460	460	460	460	460	460
Lord Tweedsmuir																
Elementary																
Enrolment	392	393	402	392	395	384	367	361	367	378	378	379	379	380	381	382
Operating Capacity	370	370	370	370	370	370	370	370	370	370	370	370	370	370	370	37
Lord Kelvin Elementary																
Enrolment	584	612	604	628	662	660	675	663	680	668	659	658	658	659	658	657
Operating Capacity	419	419	419	419	419	419	419	419	419	419	419	419	419	419	419	419
Qayqayt	415	415	415	413	415	415	413	415	415	415	413	413	415	415	413	1 -1.
Elementary																
Enrolment	615	647	657	663	681	672	660	680	694	702	711	718	724	730	735	73
Operating Capacity	502	548	594	594	594	594	594	594	594	594	594	594	594	594	594	594
Queen Elizabeth																
Elementary*			1										1			-
Enrolment	488	523	550	567	595	609	639	645	651	663	675	682	685	682	674	662
Operating Capacity	274	274	274	577	577	577	577	577	577	577	577	577	577	577	577	577
New Fraser River								Enro	olment is s	ubject to	comprehe	ensive sch	ool catch	ment		
Elementary Enrolment										and prog	ram locati	on review				
Operating Capacity						565	565	565	565	565	565	565	565	565	565	56
New Hume Park																
Elementary																**
Enrolment																
Operating Capacity																51
ELEMENTARY TOTAL	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	203
Enrolment	3,274	3,389	3,404	3,456	3,541	3,511	3,534	3,547	3,610	3,650	3,679	3,704	3,728	3,740	3.748	3,75
Operating Capacity	2,788	2.834	2,880	3,450	3,183	3,748	3,534 3,748	3,748	3,810	3,050 3,748	3,079 3,748	3,704 3,748	3,728	3,740 3,748	3,748 3,748	4,26
Elementary Capacity Surplus			1	,			l í	,		ĺ,	<u> </u>	Ĺ		Ĺ Ź		
(Shortfall)	(486)	(555)	(524)	(273)	(358)	237	214	201	138	98	69	44	20	8	0	517
<b>Elementary Capacity Utilization</b>	117%	120%	118%	109%	111%	94%	94%	95%	96%	97%	98%	99%	99%	100%	100%	889

SD#40 - CAPITAL EXPANSION STRATEGY SCENARIO #2 - Combination of School Additions and New Schools With current Grade Configuration at Queen Elizabeth Elementary (K-4) and Queensborough Middle (Gr. 5-8)

\*Queen Elizabeth Elementary enrolment in this table is based on current K-4 configuration

\*\*The timing of a proposed New Elementary School at Hume Park has been placed in 2037 (year 15) as it is subject to longer term residential growth and comprehensive school catchment and program location review

With both new elementary schools included in this scenario located on the mainland and without an expanded addition to Queen Elizabeth Elementary, scenario #2 would not adequately address projected Grade K-5 enrolment growth in the geographically isolated Queensborough Community where enrolment at Queen Elizabeth Elementary is projected to remain well above capacity.

#### Scenario #2 – Middle Schools

Without an expanded addition to Queen Elizabeth Elementary to facilitate a move of Grade 5 students from Queensborough Middle to Queen Elizabeth Elementary included in scenario #2, a proposed 10-classroom addition to Queensborough Middle will be required as early as 2028.

In this scenario, district-wide middle school enrolment is projected to increase from 114% capacity utilization in 2022 to a peak of 132% by 2027. Capacity utilization will decrease to 116% upon completion of a proposed 10-classroom addition to Queensborough Middle in 2028 and decrease to 90% upon completion of a proposed 23-classroom middle school in the West End in 2029. Capacity utilization is then projected to continue to increase gradually to 98% by 2037.



MIDDLE	ACTUALS	PROJECTIONS														
(Scenario #2)	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Fraser River																
Middle														-		
Enrolment	631	631	642	679	683	708	729	776	770	778	788	822	828	833	838	846
Operating Capacity	500	500	600	600	600	600	600	600	600	600	600	600	600	600	600	600
Glenbrook																
Middle									-							-
Enrolment	656	630	700	755	779	815	812	824	818	837	848	868	880	880	880	880
Operating Capacity	575	575	575	575	575	575	575	575	575	575	575	575	575	575	575	575
Queensborough																
Middle*																
Enrolment	371	386	408	451	487	528	539	526	536	527	538	546	552	567	580	590
Operating Capacity	375	375	375	375	375	375	625	625	625	625	625	625	625	625	625	625
New West End Middle		Enrolment is subject to comprehensive school catchment and program location														
Enrolment												review				
Operating Capacity								575	575	575	575	575	575	575	575	575
MIDDLE TOTAL	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Enrolment	1,658	1,647	1,750	1,885	1,949	2,051	2,080	2,126	2,124	2,142	2,174	2,236	2,260	2,280	2,298	2,316
Operating Capacity	1,450	1,450	1,550	1,550	1,550	1,550	1,800	2,375	2,375	2,375	2,375	2,375	2,375	2,375	2,375	2,375
Middle Capacity Surplus	(208)	(197)	(200)	(335)	(399)	(501)	(280)	249	251	233	201	139	115	95	77	59
(Shortfall)	(200)	(197)	(200)	(335)	(339)	(301)	(200)	249	231	233	201	139	115	90		59
Middle Capacity Utilization	114%	114%	113%	122%	126%	132%	116%	90%	89%	90%	92%	94%	95%	96%	97%	98%

\*Queensborough Middle enrolment in this table is based on current Gr. 5-8 configuration

#### Scenario #2 – Secondary Schools

Scenario #2 proposes a new 25-classroom secondary wing expansion at Queensborough Middle in 2032 to accommodate projected Grade 9-12 enrolment growth in the Queensborough Community.

Prior to the new school opening in 2032, district-wide secondary enrolment is projected to increase from 100% capacity utilization in 2022 to 125% by 2031. Extended day or timetable modifications at New Westminster Secondary may be considered to address overcrowding prior to completion of the proposed secondary wing expansion at Queensborough Middle.

SECONDARY	ACTUALS	PROJECTIONS														
(Scenario #2)	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
New Westminster Secondary																
Enrolment	2,026	2,131	2,200	2,210	2,244	2,270	2,343	2,381	2,488	2,526	2,533	2,523	2,513	2,551	2,626	2,741
Operating Capacity	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025
New Secondary Wing Addition		Enrolment is subject to comprehensive school														
to Queensborough Middle		catchment and program location review														1
Enrolment																
Operating Capacity											625	625	625	625	625	625
SECONDARY TOTAL	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Enrolment	2,026	2,131	2,200	2,210	2,244	2,270	2,343	2,381	2,488	2,526	2,533	2,523	2,513	2,551	2,626	2,741
Operating Capacity	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,650	2,650	2,650	2,650	2,650	2,650
Secondary Capacity Surplus (Shortfall)	(1)	(106)	(175)	(185)	(219)	(245)	(318)	(356)	(463)	(501)	117	127	137	99	24	(91)
Secondary Capacity Utilization	100%	105%	109%	109%	111%	112%	116%	118%	123%	125%	96%	95%	95%	96%	99%	103%

The proposed 25-classroom secondary wing expansion to Queensborough Middle in 2032 would alleviate capacity pressures at New Westminster Secondary and accommodate secondary school students residing on Lulu Island in the Queensborough community locally.

Scenario #2 (Combination of School Additions and New Schools with current grade configuration at Queen Elizabeth Elementary and Queensborough Middle) includes proposed expansions and new schools in all three communities, however, the current grade configuration is not consistent with the elementary (grade K-5) and middle school (grade 6 to 9) configuration for the rest of the School District. Scenario #2 is not desirable from an educational and facility management perspective and is not recommended for accommodating growth between 2023 and 2037.



# Scenario #3 – Combination of more School Additions and New Schools with grade configuration changes at Queen Elizabeth Elementary (K-5) and Queensborough Middle (Gr. 6-8) beginning in 2025

This scenario would see an 8-classroom expansion in addition to the approved 13-classroom expansion to Queen Elizabeth Elementary, and the Ministry supported interior alterations creating 4-classrooms at both Qayqayt Elementary and Fraser River Middle. Two new elementary schools are proposed as part of scenario #3: one located at the Fraser River Middle / Simcoe Park site and a second located at Hume Park. This strategy also includes a new West End middle school and a future 25-classroom secondary wing expansion to Queensborough Middle School will be required. Concurrent to the 25-classroom secondary wing for secondary students at Queensborough middle, 5 classrooms would also be required to support the growing middle school population. The timing and scope of the middle school addition supporting middle school learners differs from scenario #2 as the proposed 8-classroom expansion at Queen Elizabeth Elementary would create capacity to move grade 5 students from Queensborough Middle to the elementary school in 2025.

Scenario #3 would provide 3,090 permanent new K-12 seats to New Westminster Schools by 2037.

New Westminster Schools is working on completing site acquisitions to expand the Queensborough Middle and Hume Park sites. The District is also working with the City to determine the feasibility of securing a future middle school site in the West End.

## <u>Scenario #3: Combination of more School Additions and New Schools with grade configuration changes at Queen</u> <u>Elizabeth Elementary (K-5) and Queensborough Middle (Gr. 6-8)</u>

	Project	Total Underway/	Actual Seats						Number	of Class	ooms Ad	ded By Y	ear					
School	Description	Proposed Seats	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Qayqayt Elementary																		
(Ministry supported	4 classrooms	93		2	2													
interior alteration)																		
Fraser River Middle																		
(Ministry supported	4 classrooms	100			4													
interior alteration)																		
Queen Elizabeth Elementary	13																	
(2 storey/ 13 classroom	classroom	303				13												
approved addition)	addition																	
Queen Elizabeth Elementary																		
(Proposed expansion to	8 classroom	186				8												
accommodate grade reconfiguration)	addition	100				°												
accommodate grade reconjiguration)																		
	4																	
New Fraser River	kindergarten	565						25										
Elementary School	+ 21	505						25										
	classrooms																	
NEW West End Area	23	575								23								
Middle School	classrooms	575								23								
NEW Secondary Wing Addition to	25	625											25					
Queensborough Middle		025											25					
Addition to Queensborough Middle	5 classrooms	125											5					
for Grades 6 to 8 Growth		125																
NEW Hume Park	4																	
Elementary School	kindergarten	519																23
	+ 19			2	6	21		25		23			30					22
	Classrooms ac		-		-	489		25 565		-			30 750					23 519
Cumulative number of classrooms a	Jnderway Addi			46	146	489		505		575	-		750					213
cumulative number of classrooms a		ools by Year		2	8	29	29	54	54	77	77	77	107	107	107	107	107	130
Cumulative number of seats added to	New Westmin	ster Schools		40	102	C01	C01	1.240	1.240	1 0 3 1	1 0 3 1	1 0 3 1	2.574	3.574	3.574	2 5 7 1	2 5 7 4	2 000
		by Year		46	192	681	681	1,246	1,246	1,821	1,821	1,821	2,571	2,571	2,571	2,571	2,571	3,090
Total K-12 Enrolment			6,958	7,167	7,354	7,551	7,734	7,832	7,957	8,054	8,222	8,318	8,386	8,463	8,501	8,571	8,672	8,807
Capacity (including underway/propose	d seats)		6,263	6,309	6,455	6,944	6,944	7,509	7,509	8,084	8,084	8,084	8,834	8,834	8,834	8,834	8,834	9,353
Total Capacity Surplus (Shortfal	I)		(695)	(858)	(899)	(607)	(790)	(323)	(448)	30	(138)	(234)	448	371	333	263	162	546
% Utilization			111%	114%	114%	109%	111%	104%	106%	100%	102%	103%	95%	96%	96%	97%	98%	94%



#### Scenario #3 – Elementary Schools

In Scenario #3, district-wide elementary enrolment would remain above capacity until most of the proposed capital expansion projects are completed pursuant to the above table.

Overall capacity utilization for all elementary schools in the District is 117% in the current year and is expected to remain over 109% until four capital expansion projects are completed by 2027, after which utilization will remain between 88% to 99%. The completion of a new elementary school at Hume Park is estimated to be required in 2037 to address longer term growth.

The approved expansion project for Queen Elizabeth Elementary will need to be amended to include a 3<sup>rd</sup> storey with 8 more classrooms. The expanded addition proposed at Queen Elizabeth Elementary would create capacity to move Grade 5 students back from Queensborough Middle School in 2025 creating relief at this site in the short-term.

ELEMENTARY ACTUAL PROJECTIONS (Scenario #3) Connaught Heights Elementary Enrolment **Operating Capacity** Herbert Spencer Elementary Enrolment Operating Capacity 457 457 F.W. Howay Elementary Enrolment Operating Capacity Skwo:wech Elementary Enrolmer Operating Capacity Lord Tweedsmuir Elementary Enrolmen 402 392 395 384 367 361 378 378 379 379 370 370 370 370 370 370 370 370 370 370 370 370 370 Operating Capacity Lord Kelvi Elementary Enrolmen Operating Capacity 419 419 419 419 419 419 419 419 419 419 419 Qayqay Elementary 660 680 Enrolment 657 663 681 672 **Operating Capacity** 594 594 594 594 594 594 594 594 594 594 594 594 Queen Elizabeth Elementary Enrolment 822 828 Operating Capacity New Fraser Rive Enrolment is subject to comprehensive school catchment Elementary and program location review Enrolmen **Operating Capacity** 565 565 565 565 565 565 565 565 565 New Hume Park \* Elementary Enrolment Operating Capacity ELEMENTARY TOTAL 3,274 3.389 3.404 3.588 3.659 3.647 3.658 3.679 3.747 3.783 3.815 3.844 3.871 3.888 3.897 3.900 Operating Capacity 2,788 2,834 2,880 3,369 3,369 3,934 3,934 3,934 3,934 3,934 3,934 3,934 3,934 3,934 3,934 4,453 Elementary Capacity Surplu (486) (555) (524) (219) (290) Elementary Capacity Utilization 117% 120% 118% 107% 109% 93% 93% 94% 95% 96% 97% 98% 98% 99% 99% 88%

With Grade Configuration changes to Queen Elizabeth Elementary (K-5) and Queensborough Middle (Gr. 6-8) in 2025 to align with configuration of all other elementary and middle schools

SD#40 - CAPITAL EXPANSION STRATEGY SCENARIO #3 - Combination of School Additions and New Schools

\*Queen Elizabeth Elementary enrolment with Grade 5 students moved from Queensborough Middle in 2025 \* Enrolment at New Hume Park Elementary is subject to comprehensive school catchment and program location review



With Grade 5 students moved back to Queen Elizabeth Elementary from Queensborough Middle, scenario #3 would more effectively accommodate projected Grade K-5 enrolment growth in the geographically isolated Queensborough Community, while also eliminating a significant space shortfall for Grade 6-8 students at Queensborough Middle School.

#### <u>Scenario #3 – Middle Schools</u>

This Scenario includes a proposed new 23-classroom middle school in the West End which is anticipated to be completed in 2029 in addition to a 5-classroom middle school expansion which is to be completed concurrently with the new 25-classroom (625 capacity) secondary wing at Queensborough Middle in 2032.

At the middle school level, district-wide enrolment is projected to increase from 114% capacity utilization in 2022 to 126% by 2028. Upon completion of a proposed new 23-classroom middle school in the West End in 2029, district-wide middle school capacity utilization will decrease to 94% and gradually grow to 96% by 2037.

MIDDLE	ACTUALS							PRC	JECTIC	NS						
(Scenario #3)	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Fraser River																
Middle																
Enrolment		631	642	679	683	708	729	776	770	778	788	822	828	833	838	846
Operating Capacity	500	500	600	600	600	600	600	600	600	600	600	600	600	600	600	600
Glenbrook																
Middle								1	1	1						-
Enrolment		630	700	755	779	815	812	824	818	837	848	868	880	880	880	880
Operating Capacity		575	575	575	575	575	575	575	575	575	575	575	575	575	575	575
Queensborough																
Middle*						-	-	r	1	1					-	
Enrolment	371	386	408	319	369	392	415	394	399	394	402	406	409	419	431	440
Operating Capacity	375	375	375	375	375	375	375	375	375	375	500	500	500	500	500	500
New West End Middle							• •	Enro	olment is	s subjec	t to con	npreher	sive sc	hool cat	chment	and
Enrolment										I	orogram	locatio	n reviev	v		
Operating Capacity								575	575	575	575	575	575	575	575	575
MIDDLE TOTAL																
Enrolment	1,658	1,647	1,750	1,753	1,831	1,915	1,956	1,994	1,987	2,009	2,038	2,096	2,117	2,132	2,149	2,166
Operating Capacity	1,450	1,450	1,550	1,550	1,550	1,550	1,550	2,125	2,125	2,125	2,250	2,250	2,250	2,250	2,250	2,250
Middle Capacity Surplus (Shortfall)	(208)	(197)	(200)	(203)	(281)	(365)	(406)	131	138	116	212	154	133	118	101	84
Middle Capacity Utilization	114%	114%	113%	113%	118%	124%	126%	94%	94%	95%	91%	93%	94%	95%	96%	96%
*Queensborough Middle enrolr	nent with Gr	ade 5 stud	ents mov	ed to Our	een Elizal	oth Flor	entary in	2025								



#### Scenario #3 – Secondary Schools

Scenario #3 also proposes a new 25-classroom secondary wing expansion at Queensborough Middle in 2032 to accommodate projected Grade 9-12 enrolment growth in the Queensborough Community.

Extended day or timetable modifications at New Westminster Secondary may be required as a temporary measure to address overcrowding prior to the new school opening.

It should be acknowledged that NWSS will be over capacity by 2037 which is a result of the mainland growth of New Westminster and that a larger high school at Queensborough will not adequately address the demands of growth.

SECONDARY	ACTUALS							PRO	OJECTIO	NS						
(Scenario #3)	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
New Westminster																
Secondary																
Enrolment	2,026	2,131	2,200	2,210	2,244	2,270	2,343	2,381	2,488	2,526	2,533	2,523	2,513	2,551	2,626	2,741
Operating Capacity	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025
New Secondary Wing																
Addition to			Enrolment is subject to comprehensive school													
Queensborough Middle											catchme	nt and p	rogram l	ocation r	eview	
Enrolment																
Operating Capacity											625	625	625	625	625	625
SECONDARY TOTAL																
Enrolment	2,026	2,131	2,200	2,210	2,244	2,270	2,343	2,381	2,488	2,526	2,533	2,523	2,513	2,551	2,626	2,741
Operating Capacity	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,025	2,650	2,650	2,650	2,650	2,650	2,650
Secondary Capacity	(1)	(106)	(175)	(185)	(219)	(245)	(318)	(356)	(463)	(501)	117	127	137	99	24	(91)
Surplus (Shortfall)	(1)	(100)	(113)	(100)	(213)	(245)	(310)	(550)	(-+00)	(301)		127	107	55	24	(31)
Secondary Capacity Utilization	100%	105%	109%	109%	111%	112%	116%	118%	123%	125%	96%	95%	95%	96%	99%	103%

Scenario #3 (Combination of more School Additions and New Schools with grade configuration changes at Queen Elizabeth Elementary and Queensborough Middle) includes proposed expansions and new schools in all three communities and, with grade configuration changes in the Queensborough Community, is very desirable from an educational facility management perspective and is therefore the preferred facilities expansion scenario for accommodating enrolment between 2023 and 2037.



## **Recommended Strategy**

The recommended strategy is a phased approach consistent with Scenario #3 as demonstrated below, which includes an expanded addition to Queen Elizabeth Elementary and grade configuration changes at Queen Elizabeth Elementary and Queensborough Middle beginning in 2025.

	2000	0000	0004	2025	0000	0007	0000	0000	0000	0004	0000	0000	0004	0005	0000	0007
ELEMENTARY SCHOOL		2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
CONNAUGHT HEIGHTS	-	100	454	454	440	4.45	100	1.10	4.40	110	4 4 7	4.40	110	440	440	110
Enrolment:	_	160	151	151	148	145	139	140	143	146	147	148	148	148	148	148
Operating Capacity:		132	132	132	132	132	132	132	132	132	132	132	132	132	132	132
HERBERT SPENCER																
Enrolment:	-	491	492	484	483	460	462	463	456	456	450	446	444	443	443	443
Operating Capacity:	457	457	457	457	457	457	457	457	457	457	457	457	457	457	457	457
F.W. HOWAY																
Enrolment:	-	128	125	128	130	125	122	118	120	122	128	130	136	137	140	143
Operating Capacity:	174	174	174	174	174	174	174	174	174	174	174	174	174	174	174	174
NEW FRASER RIVER		Enrolment is subject to comprehensive school catchment and progr											gram			
Enrolment:											tion re					
Operating Capacity:						565	565	565	565	565	565	565	565	565	565	565
NEW HUME PARK																
Enrolment:																*
Operating Capacity:																519
SKWO:WECH										_		_		_		
Enrolment:	-	435	423	443	447	456	470	477	499	515	531	543	554	561	569	577
Operating Capacity:	460	460	460	460	460	460	460	460	460	460	460	460	460	460	460	460
LORD TWEEDSMUIR	-	1					1		1		1	1				
Enrolment:	-	393	402	392	395	384	367	361	367	378	378	379	379	380	381	382
Operating Capacity:	370	370	370	370	370	370	370	370	370	370	370	370	370	370	370	370
LORD KELVIN	<u> </u>															
Enrolment:	584	612	604	628	662	660	675	663	680	668	659	658	658	659	658	657
Operating Capacity:	419	419	419	419	419	419	419	419	419	419	419	419	419	419	419	419
QAYQAYT			-	-	-			-		-			-			
Enrolment:	615	647	657	663	681	672	660	680	694	702	711	718	724	730	735	738
Operating Capacity:	502	548	594	594	594	594	594	594	594	594	594	594	594	594	594	594
QUEEN ELIZABETH*																
Enrolment:	488	523	550	699	713	745	763	777	788	796	811	822	828	830	823	812
Operating Capacity:	274	274	274	763	763	763	763	763	763	763	763	763	763	763	763	763
MIDDLE SCHOOL	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
FRASER RIVER																
Enrolment:			0.40	679	683	700	700	776	770	778	788	822	828	833		846
	631	631	642	010	000	708	729							000	838	040
Operating Capacity:	631 500	631 <b>500</b>	642 600	600	600	<b>600</b>	729 600	600	600	600	600	600	600	600	838 600	600
	500								600	600	600	600	600			
Operating Capacity:	500								<b>600</b> 818	<b>600</b> 837	<b>600</b> 848	<b>600</b> 868	<b>600</b> 880			
Operating Capacity: GLENBROOK	500	500	600	600	600	600	600	600	0					600	600	600
Operating Capacity: GLENBROOK Enrolment:	<b>500</b> 656 <b>575</b>	<b>500</b> 630	<b>600</b> 700	<b>600</b> 755	<b>600</b> 779	<b>600</b> 815	<b>600</b> 812	600 824 575	818 <b>575</b>	837 <b>575</b>	848 <b>575</b>	868 <b>575</b>	880 <b>575</b>	600 880 575	<b>600</b> 880 <b>575</b>	600 880 575
Operating Capacity: GLENBROOK Enrolment: Operating Capacity:	<b>500</b> 656 <b>575</b>	<b>500</b> 630	<b>600</b> 700	<b>600</b> 755	<b>600</b> 779	<b>600</b> 815	<b>600</b> 812	600 824 575	818 <b>575</b>	837 <b>575</b> s subje	848 575 ect to co	868 575 ompreh	880 575	600 880 575 schoo	<b>600</b> 880 <b>575</b>	600 880 575
Operating Capacity: GLENBROOK Enrolment: Operating Capacity: NEW WEST END MIDDLE	<b>500</b> 656 <b>575</b>	<b>500</b> 630	<b>600</b> 700	<b>600</b> 755	<b>600</b> 779	<b>600</b> 815	<b>600</b> 812	600 824 575	818 <b>575</b>	837 <b>575</b> s subje	848 575 ect to co	868 575 ompreh	880 575 ensive	600 880 575 schoo	<b>600</b> 880 <b>575</b>	600 880 575
Operating Capacity: GLENBROOK Enrolment: Operating Capacity: NEW WEST END MIDDLE Enrolment:	<b>500</b> 656 <b>575</b>	<b>500</b> 630	<b>600</b> 700	<b>600</b> 755	<b>600</b> 779	<b>600</b> 815	<b>600</b> 812	600 824 575 Enro	818 <b>575</b> Iment i	837 <b>575</b> s subje and	848 575 ct to co progra	868 575 ompreh m loca	880 575 ensive tion rev	600 880 575 schoo view	600 880 575 I catchi	600 880 575 ment
Operating Capacity: GLENBROOK Enrolment: Operating Capacity: NEW WEST END MIDDLE Enrolment: Operating Capacity:	500 656 575	<b>500</b> 630	<b>600</b> 700	<b>600</b> 755	<b>600</b> 779	<b>600</b> 815	<b>600</b> 812	600 824 575 Enro	818 <b>575</b> Iment i	837 <b>575</b> s subje and	848 575 ct to co progra	868 575 ompreh m loca	880 575 ensive tion rev	600 880 575 schoo view	600 880 575 I catchi	600 880 575 ment
Operating Capacity: GLENBROOK Enrolment: Operating Capacity: NEW WEST END MIDDLE Enrolment: Operating Capacity: QUEENSBOROUGH* Enrolment: Operating Capacity:	<b>500</b> 656 <b>575</b> 371 <b>375</b>	500 630 575 386 375	600 700 575 408 375	600 755 575 319 375	600 779 575 369 375	600 815 575 392 375	600 812 575 415 375	600 824 575 Enro 575 394 375	818 575 Iment i 575	837 575 s subje and 575	848 575 ect to co progra 575	868 575 ompreh im loca 575	880 575 ensive tion rev 575	600 880 575 schoo view 575	600 880 575 I catchi 575	600 880 575 ment 575
Operating Capacity: GLENBROOK Enrolment: Operating Capacity: NEW WEST END MIDDLE Enrolment: Operating Capacity: QUEENSBOROUGH* Enrolment:	<b>500</b> 656 <b>575</b> 371 <b>375</b>	500 630 575 386 375	600 700 575 408 375	600 755 575 319 375	600 779 575 369 375	600 815 575 392 375	600 812 575 415 375	600 824 575 Enro 575 394 375	818 575 Iment i 575 399 375	837 575 s subje and 575 394 375	848 575 ect to co progra 575 402 500	868 575 ompreh m loca 575 406	880 575 tion rev 575 409	600 880 575 schoo view 575 419 500	600 880 575 I catchi 575 431 500	600 880 575 ment 575 440 500
Operating Capacity: GLENBROOK Enrolment: Operating Capacity: NEW WEST END MIDDLE Enrolment: Operating Capacity: QUEENSBOROUGH* Enrolment: Operating Capacity:	500 656 575 371 375 2022	500 630 575 386 375	600 700 575 408 375	600 755 575 319 375	600 779 575 369 375	600 815 575 392 375	600 812 575 415 375	600 824 575 Enro 575 394 375	818 575 Iment i 575 399 375	837 575 s subje and 575 394 375	848 575 ect to co progra 575 402 500	868 575 ompreh m loca 575 406 500	880 575 tion rev 575 409 500	600 880 575 schoo view 575 419 500	600 880 575 I catchi 575 431 500	600 880 575 ment 575 440 500
Operating Capacity: GLENBROOK Enrolment: Operating Capacity: NEW WEST END MIDDLE Enrolment: Operating Capacity: QUEENSBOROUGH* Enrolment: Operating Capacity: SECONDARY SCHOOL NEW WESTMINSTER Enrolment:	500 656 575 371 375 2022 2,026	500 630 575 386 375 2023 2,131	600 700 575 408 375 2024 2,200	600 755 575 319 375 2025 2,210	600 779 575 369 375 2026 2,244	600 815 575 392 375 2027 2,270	600 812 575 415 375 2028 2,343	600 824 575 Enro 575 394 375 2029 2,381	818 575 Ilment i 575 399 375 2030 2,488	837 575 s subje and 575 394 375 2031 2,526	848 575 oct to co progra 575 402 500 2032 2,533	868 575 575 mpreh m loca 575 406 500 2033 2,523	880 575 eensive tion rev 575 409 500 2034 2,513	600 880 575 schoo view 575 419 500 2035	600 880 575 I catchi 575 431 500 2036 2,626	600 880 575 ment 575 440 500 2037 2,741
Operating Capacity: GLENBROOK Enrolment: Operating Capacity: NEW WEST END MIDDLE Enrolment: Operating Capacity: QUEENSBOROUGH* Enrolment: Operating Capacity: SECONDARY SCHOOL NEW WESTMINSTER Enrolment:	500 656 575 371 375 2022 2,026	500 630 575 386 375 2023 2,131	600 700 575 408 375 2024 2,200	600 755 575 319 375 2025 2,210	600 779 575 369 375 2026 2,244	600 815 575 392 375 2027 2,270	600 812 575 415 375 2028 2,343	600 824 575 Enro 575 394 375 2029 2,381	818 575 Ilment i 575 399 375 2030 2,488	837 575 s subje and 575 394 375 2031 2,526	848 575 oct to co progra 575 402 500 2032 2,533	868 575 575 mpreh m loca 575 406 500 2033 2,523	880 575 eensive tion rev 575 409 500 2034 2,513	600 880 575 schoo view 575 419 500 2035	600 880 575 I catchi 575 431 500 2036 2,626	600 880 575 ment 575 440 500 2037 2,741
Operating Capacity: GLENBROOK Enrolment: Operating Capacity: NEW WEST END MIDDLE Enrolment: Operating Capacity: QUEENSBOROUGH* Enrolment: Operating Capacity: SECONDARY SCHOOL NEW WESTMINSTER Enrolment: Operating Capacity:	500 656 575 371 375 2022 2,026 2,025	500 630 575 386 375 2023 2,131	600 700 575 408 375 2024 2,200	600 755 575 319 375 2025 2,210	600 779 575 369 375 2026 2,244	600 815 575 392 375 2027 2,270	600 812 575 415 375 2028 2,343	600 824 575 Enro 575 394 375 2029 2,381	818 575 Ilment i 575 399 375 2030 2,488	837 575 s subje and 575 394 375 2031 2,526	848 575 ct to cc progra 575 402 2032 2,533 2,025	868 575 pmpreh m loca 575 406 500 2033 2,523 2,523 2,025	880 575 eensive tion rev 575 409 500 2034 2,513 2,025	600 880 575 schoo view 575 419 500 2035 2,551 2,025	600 880 575 I catchi 575 431 500 2036 2,626 2,025	600 880 575 ment 575 440 500 2037 2,741 2,025
Operating Capacity: GLENBROOK Enrolment: Operating Capacity: NEW WEST END MIDDLE Enrolment: Operating Capacity: Operating Capacity: SECONDARY SCHOOL NEW WESTMINSTER Enrolment: Operating Capacity: NEW SECONDARY WING	500 656 575 371 375 2022 2,026 2,025	500 630 575 386 375 2023 2,131	600 700 575 408 375 2024 2,200	600 755 575 319 375 2025 2,210	600 779 575 369 375 2026 2,244	600 815 575 392 375 2027 2,270	600 812 575 415 375 2028 2,343	600 824 575 Enro 575 394 375 2029 2,381	818 575 Ilment i 575 399 375 2030 2,488	837 575 s subje and 575 394 375 2031 2,526	848 575 cct to cc progra 575 402 2032 2,533 2,025 Enrol	868 575 575 406 500 2033 2,523 2,025 ment is	880 575 eensive tion rev 575 409 500 2034 2,513 2,025 subject	600 880 575 schoo view 575 419 500 2035	600 880 575 I catchi 575 431 500 2036 2,626 2,625 mprehe	600 880 575 ment 575 440 500 2037 2,741 2,025 ensive
Operating Capacity: GLENBROOK Enrolment: Operating Capacity: NEW WEST END MIDDLE Enrolment: Operating Capacity: Operating Capacity: SECONDARY SCHOOL NEW WESTMINSTER Enrolment: Operating Capacity: NEW SECONDARY WING AT QUEENSBOROUGH	500 656 575 371 375 2022 2,026 2,025	500 630 575 386 375 2023 2,131	600 700 575 408 375 2024 2,200	600 755 575 319 375 2025 2,210	600 779 575 369 375 2026 2,244	600 815 575 392 375 2027 2,270	600 812 575 415 375 2028 2,343	600 824 575 Enro 575 394 375 2029 2,381	818 575 Ilment i 575 399 375 2030 2,488	837 575 s subje and 575 394 375 2031 2,526	848 575 cct to cc progra 575 402 2032 2,533 2,025 Enrol	868 575 575 406 500 2033 2,523 2,025 ment is	880 575 eensive tion rev 575 409 500 2034 2,513 2,025 subjectment a	600 880 575 schoo view 575 419 500 2035 2,551 2,551 2,025 ct to co	600 880 575 I catchi 575 431 500 2036 2,626 2,625 mprehe	600 880 575 ment 575 440 500 2037 2,741 2,025 ensive
Operating Capacity: GLENBROOK Enrolment: Operating Capacity: NEW WEST END MIDDLE Enrolment: Operating Capacity: Operating Capacity: SECONDARY SCHOOL NEW WESTMINSTER Enrolment: Operating Capacity: NEW SECONDARY WING AT QUEENSBOROUGH Enrolment:	500 656 575 371 375 2022 2,026 2,025	500 630 575 386 375 2023 2,131	600 700 575 408 375 2024 2,200	600 755 575 319 375 2025 2,210	600 779 575 369 375 2026 2,244	600 815 575 392 375 2027 2,270	600 812 575 415 375 2028 2,343	600 824 575 Enro 575 394 375 2029 2,381	818 575 Ilment i 575 399 375 2030 2,488	837 575 s subje and 575 394 375 2031 2,526	848 575 cct to cc progra 575 402 2032 2,533 2,025 Enrol schoo	868 575 575 406 500 2033 2,523 2,523 2,025 ment is	880 575 eensive tion rev 575 409 500 2034 2,513 2,025 subject ment at rev	600 880 575 schoo view 575 419 500 2035 2,551 2,025 ct to con nd prog iew	600 880 575 I catchi 575 431 500 2036 2,626 2,626 2,025 mprehe gram lo	600 880 575 ment 575 440 2037 2,741 2,025 ensive cation
Operating Capacity: GLENBROOK Enrolment: Operating Capacity: NEW WEST END MIDDLE Enrolment: Operating Capacity: QUEENSBOROUGH* Enrolment: Operating Capacity: SECONDARY SCHOOL NEW WESTMINSTER Enrolment: Operating Capacity: NEW SECONDARY WING AT QUEENSBOROUGH Enrolment: Operating Capacity:	500 656 575 371 375 2022 2,026 2,025	500 630 575 386 375 2023 2,131 2,025	600 700 575 408 375 2024 2,200 2,025	600 755 575 319 375 2025 2,210 2,025	600 779 575 369 375 2026 2,244 2,025	600 815 575 392 375 2027 2,270 2,025	600 812 575 415 375 2028 2,343 2,025	600 824 575 Enro 575 394 375 2029 2,381 2,025	818 575 Iment i 575 399 375 2030 2,488 2,025	837 575 s subje and 575 394 375 2031 2,526 2,025	848 575 ct to cc progra 575 402 500 2032 2,533 2,025 Enrol schoo 625	868 575 575 406 500 2033 2,523 2,025 ment is I catch 625	880 575 eensive tion rev 575 409 500 2034 2,513 2,025 subject ment al rev 625	600 880 575 schoo view 575 419 500 2035 2,551 2,025 ct to con nd prog iew 625	600 880 575 I catchi 575 431 500 2036 2,626 2,025 mprehe gram lo 625	600 880 575 ment 575 440 500 2037 2,741 2,025 ensive cation 625
Operating Capacity: GLENBROOK Enrolment: Operating Capacity: NEW WEST END MIDDLE Enrolment: Operating Capacity: QUEENSBOROUGH* Enrolment: Operating Capacity: SECONDARY SCHOOL NEW WESTMINSTER Enrolment: Operating Capacity: NEW SECONDARY WING AT QUEENSBOROUGH Enrolment: Operating Capacity:	500 656 575 371 375 2022 2,026 2,025 2,025	500 630 575 386 375 2023 2,131 2,025 2023	600 700 575 408 375 2024 2,200 2,025	600 755 575 319 375 2025 2,210 2,025	600 779 575 369 375 2026 2,244 2,025	600 815 575 392 375 2027 2,270 2,025 2027	600 812 575 415 375 2028 2,343 2,025 2028	600 824 575 Enro 394 375 2029 2,381 2,025	818 575 Iment i 575 399 375 2030 2,488 2,025 2030	837 575 s subje and 575 394 375 2031 2,526 2,025	848 575 ct to cc progra 575 402 2,533 2,025 Enrol schoo 625 2032	868 575 575 406 500 2033 2,523 2,025 ment is I catch 625 2033	880 575 ensive tion rev 575 409 500 2034 2,513 2,025 subjec ment a rev 625 2034	600 880 575 schoo view 575 419 500 2035 2,551 2,025 ct to col nd prog iew 625 2035	600 880 575 I catchi 575 431 500 2036 2,626 2,626 2,625 gram lo 625 2036	600 880 575 ment 575 440 500 2037 2,741 2,025 ensive cation 625 2037
Operating Capacity: GLENBROOK Enrolment: Operating Capacity: NEW WEST END MIDDLE Enrolment: Operating Capacity: QUEENSBOROUGH* Enrolment: Operating Capacity: SECONDARY SCHOOL NEW WESTMINSTER Enrolment: Operating Capacity: NEW SECONDARY WING AT QUEENSBOROUGH Enrolment: Operating Capacity: DISTRICT TOTALS	500 656 575 371 375 2022 2,026 2,026 2,025 2,025	500 630 575 386 375 2023 2,131 2,025 2023 7,167	600 700 575 408 375 2024 2,200 2,025 2024 7,354	600 755 575 319 375 2025 2,210 2,025 7,551	600 779 575 369 375 2026 2,244 2,025 2026 7,734	600 815 575 392 375 2027 2,270 2,270 2,025 2027 7,832	600 812 575 275 2028 2,343 2,025 2028 7,957	600 824 575 Enro 394 375 2029 2,381 2,025 2029 8,054	818 575 Iment i 575 2030 2,488 2,025 2030 8,222	837 575 s subje and 575 394 375 2031 2,526 2,025 2,025 2031 8,318	848 575 575 402 500 2032 2,533 2,025 Enrol school 625 2032 8,386	868 575 575 406 500 2033 2,523 2,025 ment is I catch 625 2033 8,463	880 575 ensive tion rev 575 409 500 2034 2,513 2,025 subject ment al rev 625 2034 8,501	600 880 575 schoo view 575 419 500 2035 2,551 2,025 ct to con nd prog iew 625 2035 8,571	600 880 575 I catchi 575 431 500 2036 2,626 2,626 2,025 mprehe gram lo 625 2036 8,672	600 880 575 ment 575 440 500 2037 2,741 2,025 cation 625 2037 8,807
Operating Capacity: GLENBROOK Enrolment: Operating Capacity: NEW WEST END MIDDLE Enrolment: Operating Capacity: QUEENSBOROUGH* Enrolment: Operating Capacity: SECONDARY SCHOOL NEW WESTMINSTER Enrolment: Operating Capacity: NEW SECONDARY WING AT QUEENSBOROUGH Enrolment: Operating Capacity:	500 656 575 371 375 2022 2,026 2,026 2,025 2,025 2,025 6,958 6,263	500 630 575 386 375 2023 2,131 2,025 2023 7,167 6,309	600 700 575 2024 2,200 2,025 2024 7,354 6,455	600 755 575 319 375 2025 2,210 2,025 7,551	600 779 575 369 375 2026 2,244 2,025 2,244 2,025	600 815 575 392 375 2027 2,270 2,270 2,025 2027 7,832 7,509	600 812 575 415 375 2028 2,343 2,025 2028 7,957 7,957 7,509	600 824 575 Enro 394 375 2029 2,381 2,025 2029 8,054	818 575 Iment i 575 2030 2,488 2,025 2030 8,222 8,084	837 575 s subje and 575 394 375 2031 2,526 2,025 2,025 2031 8,318 8,084	848 575 575 402 500 2032 2,533 2,025 Enrol school 625 2032 8,386 8,834	868 575 575 406 500 2033 2,523 2,025 ment is I catch 625 2033 8,463	880 575 ensive tion rev 575 409 500 2034 2,513 2,025 subject ment al rev 625 2034 8,501	600 880 575 schoo view 575 419 500 2035 2,551 2,025 ct to con nd prog iew 625 2035 8,571	600 880 575 I catchi 575 431 500 2036 2,626 2,626 2,025 mprehe gram lo 625 2036 8,672	600 880 575 ment 575 440 500 2037 2,741 2,025 cation 625 2037 8,807

## Recommended Strategy – Consistent with Scenario #3



Additional studies as to the precise timing and sizing of the proposed additions and new schools will need to be conducted, with the LRFP and Capital Plan adjusted accordingly. The following sections of the LRFP include detailed space utilization considerations for each 'Communities of Schools' region for implementation of the recommended capital expansion strategy.

Strategic Recommendations 7.1 – School District Capacity Expansion Scenarios

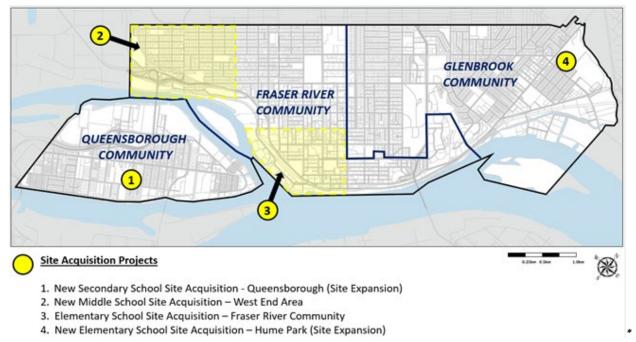
- Ensure that all learners are counted and projected enrolment is as accurate as possible in determining the space requirements for capital projects and associated Ministry funding.
- Determine more precisely, the possibility, timing, and financial viability of site acquisitions to facilitate the future expansion of Queensborough Middle with a new Secondary Wing and the development of a new elementary school at Hume Park.
- Collaborate with the City of New Westminster and the development community to identify opportunities to locate a new middle school in the West End area of New Westminster.
- Support the space utilization and expansion strategies for the Queensborough, Fraser River, and Glenbrook Communities summarized in the Long Range Facilities Plan.
- Support amending the approved addition to Queen Elizabeth Elementary to include a 3<sup>rd</sup> storey with 8 additional classrooms.
- Upon completion of the expanded addition to Queen Elizabeth Elementary, support relocating Grade 5 students back from Queensborough Middle to Queen Elizabeth Elementary, resulting in a grade configuration at both schools that is consistent with the rest of the District.



# **CHAPTER 9 - SUMMARY OF RECOMMENDATIONS**

# 9.1 SUMMARY OF EXPANSION AND SITE ACQUISITION RECOMMENDATIONS

The "priority map" below provides a visual representation of recommended new school sites and site expansions for the District to accommodate projected enrolment growth.



The yellow circles represent future new school site acquisition proposals with numerical prioritization that may be subject to change based on annual review of actual enrolment growth and Five-Year Capital Plan prioritization by the Board of Education.

A comprehensive School Catchment, Program Location and Grade Configuration Review should be considered in the future, to align student accommodation with the proposed expansions and new schools in the Glenbrook, Fraser River, and Queensborough communities of schools and to balance enrolment with operational capacities for schools in the District.

New Westminster Schools should consider the following school and site expansions to accommodate projected growth and space shortfall at the elementary, middle, and secondary school levels:

### 1. Elementary School Recommendations:

To address short-term and long-term enrolment pressures at the elementary school level, New Westminster Schools should:

pursue funding approval of the new K-5 Fraser River Elementary school currently in design phase, with a nominal capacity of 80K + 525E, to address long term growth in the Fraser River Community;



- pursue a site acquisition to expand the Hume Park site to a size suitable for a new K-5 elementary school with a nominal capacity of 80K + 475E, to address long term growth in the Glenbrook Community beyond 2037.
- Pursue a site acquisition in the Fraser River Zone for another K-5 elementary school to address long term growth in the Fraser River Community beyond 2037.

#### 2. Middle School Recommendation:

To address enrolment pressures at the middle school level, New Westminster Schools should:

- pursue a site acquisition in the West End for a new 575 operating capacity (605 nominal capacity) middle school in the Fraser River Community to relieve projected enrolment shortfall at both Fraser River Middle and Glenbrook Middle.
- pursue a site acquisition to expand the Queensborough Middle site to accommodate a 125 capacity middle school addition, combined with a 625 capacity Secondary Wing (see below).

#### 3. <u>Secondary School Recommendation</u>:

To address long-term enrolment pressures at the New Westminster Secondary and accommodate the rapidly growing secondary school-age population in Queensborough, New Westminster Schools should:

- Pursue a site acquisition to expand the Queensborough Middle site to a size suitable for a 625 capacity Secondary Wing expansion to accommodate the rapidly growing secondary school age population locally in the Queensborough Community.
- Consider alternatives for secondary school expansion to New Westminster Secondary.

### 4. Alternate Program Recommendations:

To address the long-term need for a suitable, financially viable and permanent accommodation of alternate programs, New Westminster Schools should consider:

- Pursuing a site acquisiton to accommodate alternate programs including RCAP and POWER; or
- Creating long term accommodation for alternate programs on existing or expanded District owned assets.



# 9.2 SUMMARY OF STRATEGIC RECOMMENDATIONS

In addition to the recommended expansion strategy above, New Westminster Schools should consider the following strategic recommendations highlighted throughout this plan:

- Allow flexibility to provide grade configuration options for unique circumstances or to locate programs to support specific student needs.
- Review locations and long-term accommodation requirements of District Choice Programs and Alternate Programs.
- Explore use of District space to replace existing leased premises for existing Alternate Programs.
- Continue to closely monitor recently approved, ongoing, and future residential development applications in the City of New Westminster
- Collaborate with Metro Vancouver and City of New Westminster on determining the timing and impact of land use development plans and policy initiatives on school-age population growth in the District.
- Continue to manage available space based on existing practice to support before and after school child care and community uses in schools where practical.
- Where space is not available within schools for child care facilities, the District should support initiatives by community partners in the provision of child care, early learning, and before and after school programming across communities.
- A comprehensive School Catchment Program Location and Grade Configuration Review should be considered to align student accommodation with proposed new schools in the Glenbrook, Fraser River and Queensborough Community of Schools.
- Where the District determines that there is a need for a comprehensive School Program Location and Grade Configuration Review, the District will undertake consultation and engagement with the public to provide feedback to the Board of Education before decisions are made.
- Explore options to replace leased spaces for program accommodation with more permanent, suitable and financially sustainable location solutions preferable on District-owned sites.
- Explore short-term and long-term strategies to maximize the utilization of existing facilities in areas of high enrolment growth which may include:
  - Increasing childcare on school grounds, prioritizing before and after school care for school age children only.
  - Sustainable Cohort Management, to accommodate projected school age population within operational capacities of schools.



- Timetable modification for Middle and Secondary schools as a temporary measure, where overcrowding emerges and where adding portable classrooms is not an option due to site limitations.
- Establishing a 3-year portable placement strategy to accommodate enrolment growth in consultation with City of New Westminster.
- Work closely with Coast Mountain Bus Company and TransLink to coordinate appropriate Transit bus routes and schedules for Students attending New Westminster Secondary.
- Continue to support organized ride share programs for New Westminster Secondary students residing in the Queensborough community.
- Encourage community transportation safety improvements by the City of New Westminster and other community partners to promote active transportation.
- Strive to maintain all schools in Good/Fair condition with a target Facility Condition Index of 0.3 or lower.
- Strive to reduce seismic risk at schools when completing school expansions, ongoing maintenance, and minor capital improvements.
- Explore options to reduce the need for portables, by way of enrolment management, school expansions and alignment of enrolment with capacity.
- Consider the possibility of extended day or timetable modifications for Middle and Secondary schools as a temporary measure, where overcrowding emerges, and portable location is not an option due to site limitations.
- Advocate for additional government funding in the form of the Annual Facilities Grant and School Enhancement Program to reduce any deferred maintenance and extend the useful life of schools.
- Advocate for additional government funding for HVAC system upgrades and replacement to support the improvement of ventilation in school district facilities.
- Identify physical accessibility barriers to and within district facilities and advocate for government funding to improve physical accessibility through building upgrades or capital improvements.
- Advocate for additional government funding in the form of the Carbon Neutral Capital Program, with innovative projects to achieve carbon neutrality.
- Identify opportunities to improve energy efficiency, climate resiliency and sustainability of all facilities through capital improvements.
- Ensure that all learners are counted and projected enrolment is as accurate as possible in determining the space requirements for capital projects and associated Ministry funding.
- Determine more precisely, the possibility, timing, and financial viability of site acquisitions to facilitate the future expansion of Queensborough Middle with a new Secondary Wing, and to facilitate the development of a new elementary school at Hume Park.



- Collaborate with the City of New Westminster and the development community to identify opportunities to locate a new middle school in the West End area of New Westminster.
- Support the space utilization and expansion strategies for the Queensborough, Fraser River, and Glenbrook Communities summarized in the Long Range Facilities Plan.
- Support amending the approved addition to Queen Elizabeth Elementary to include a 3<sup>rd</sup> storey with 8 additional classrooms.
- Upon completion of the expanded addition to Queen Elizabeth Elementary, support relocating Grade 5 students back from Queensborough Middle to Queen Elizabeth Elementary, resulting in a grade configuration at both schools that is consistent with the rest of the District.

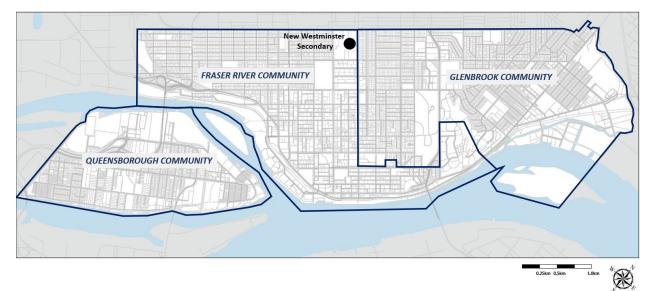
# **APPENDIX A**

**PROJECTED ENROLMENT, CAPACITY AND UTILIZATION TABLES** 





#### New Westminster Secondary



New Westminster Secondary Capacity 2,025 2,50 2 179 2,000 Students 1,500 500 2021 2022 2023 2024 2027 2030 2032 2033 2034 2035 2025 2031 Regular In catchment Regular Out of Catchment Sigma Program Operating Capacity French Imme - - - Enro New Westminster Secondary (OC=2,025) New Westminster Secondary is the only secondary school in SD40, accomodating students from all three communities.

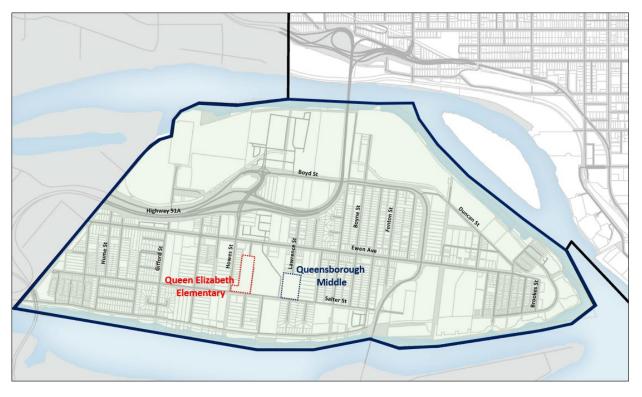
New Westminster Secondary is a multi-track school with regular, and french immersion and the SIGMA alternate program. Students registered in the International Baccalaureate (IB) program at New Westminster Secondary are coded as regular program students in the database used for the projections and graphics in this Long Range Facilities Plan.

A Seismic Replacement project at expanded capacity was recently completed in 2020, which increased capacity to 2,025.

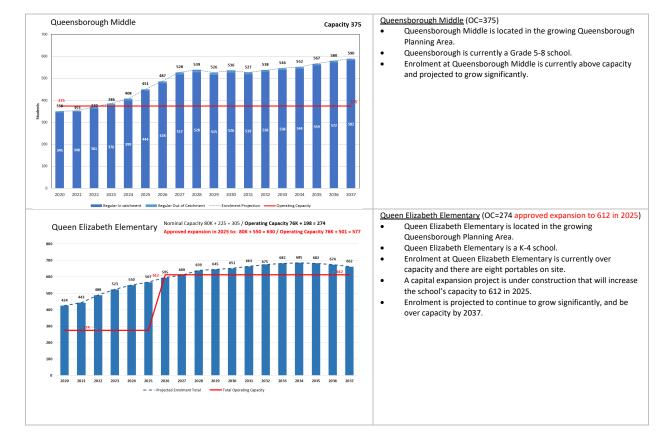
Enrolment is projected to increase steadily, exceeding capacity in 2023, and be significantly over-capacity by 2037.

The table above does not include international students.



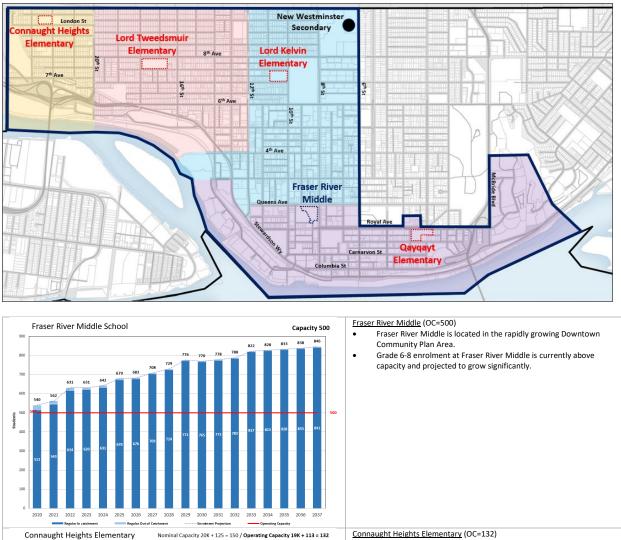


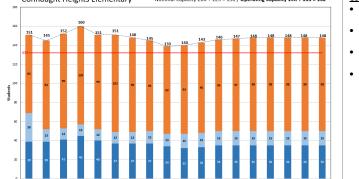
### **QUEENSBOROUGH COMMUNITY OF SCHOOLS**





### FRASER RIVER COMMUNITY OF SCHOOLS

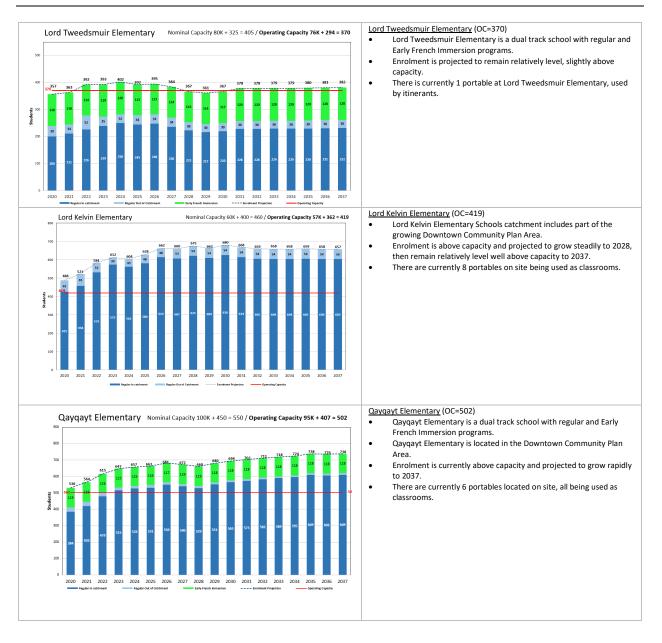




- Connaught Heights Elementary (00-12)
   Connaught Heights Elementary is a dual track school with regular and Montessori programs.
- Enrolment is projected to remain relatively level above operating capacity for the foreseeable future.
- The 22<sup>nd</sup> Street Station Frequent Transit Development Area is located in the Connaught Heights Elementary catchment.
- The City of New Westminster indicated that there may be long term growth resulting from the 22<sup>nd</sup> Street Station Area Plan currently being developed.

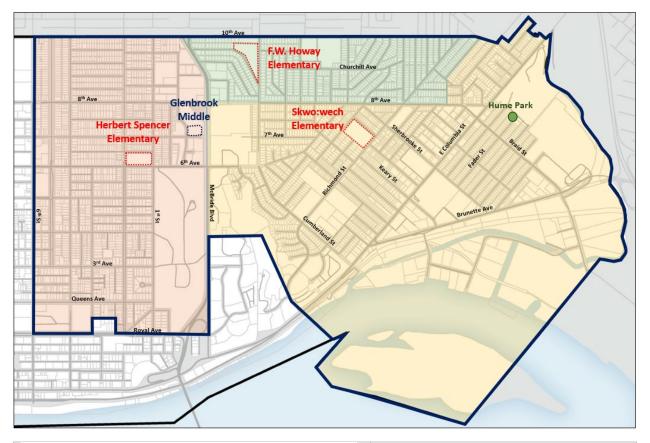
#### LONG RANGE FACILITIES PLAN Appendix A – Projected Enrolment, Capacities and Utilization Tables

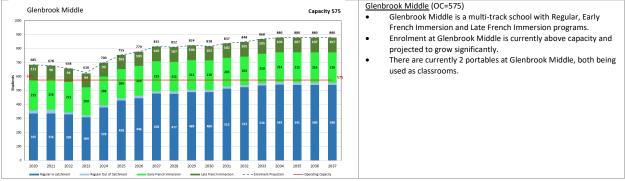
#### New Westminster Schools





#### **GLENBROOK COMMUNITY OF SCHOOLS**

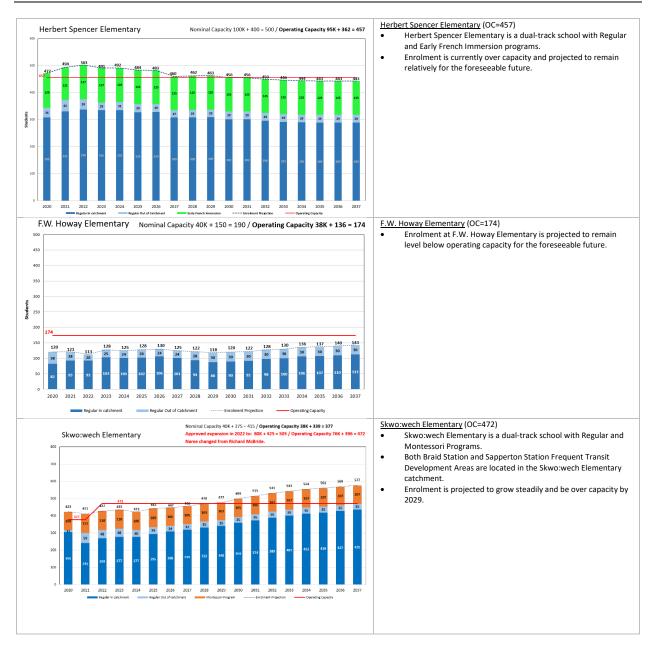




# LONG RANGE FACILITIES PLAN

Appendix A – Projected Enrolment, Capacities and Utilization Tables





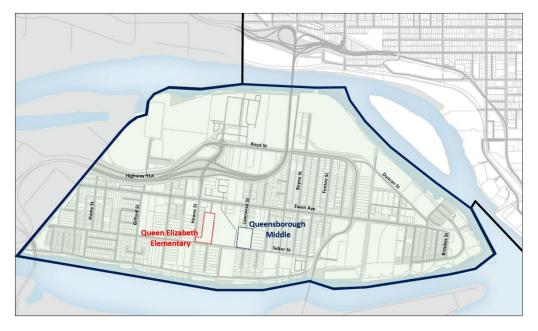
# **APPENDIX B**

**AERIAL PHOTOS OF SD40 OWNED PROPERTIES** 





**QUEENSBOROUGH COMMUNITY** 



## **Queensborough Middle**

833 Salter Street (Current Area: 1.59 hectares / 3.94 acres)

216 Campbell Street (Current Area: 0.24 hectares / 0.59 acres)

218 Campbell Street (Current Area: 0.24 hectares / 0.59 acres)

Combined Current Area: 2.07 hectares / 5.12 acres)





# Queen Elizabeth Elementary

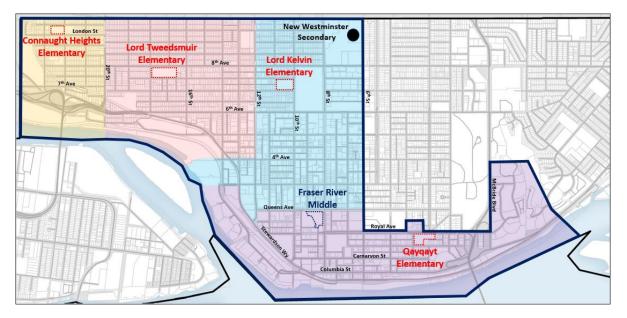
921 Salter Street (Current Area: 1.75 hectares / 4.32 acres)





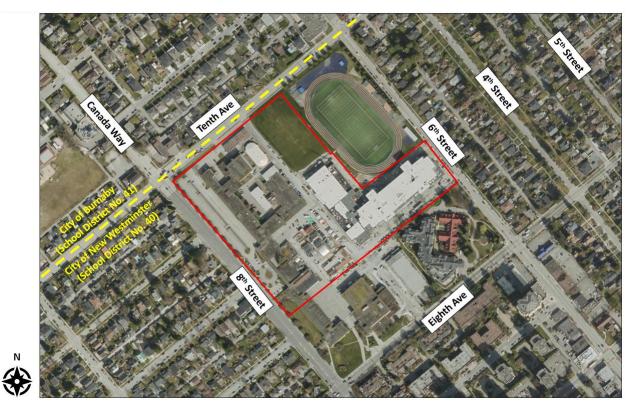


# FRASER RIVER COMMUNITY



New Westminster Secondary

735 Eighth Avenue (Current Area: 8.59 hectares / 21.23 acres)





## Fraser River Middle & School Board Office<sup>1</sup>

800 Queens Avenue (Current Area: 1.34 hectares / 3.31 acres)<sup>2</sup>



 $<sup>^{\</sup>rm 1}$  Includes Board office and purpose-built daycare located on site.

<sup>&</sup>lt;sup>2</sup> Future Fraser River Elementary has been proposed at this site, which would result in further intensification of the undersized middle school site.



## **Connaught Heights Elementary**

2201 London Street (Current Area: 0.89 hectares / 2.20 acres)



# Lord Tweedsmuir Elementary

1714 Eighth Avenue (Current Area: 2.00 hectares / 4.95 acres)







### Lord Kelvin Elementary

1010 Hamilton Street (Current Area: 1.31 hectares / 3.23 acres)



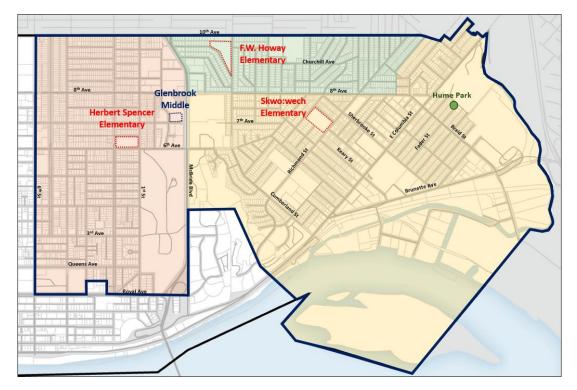
Qayqayt Elementary

85 Merivale Street (Current Area: 1.30 hectares / 3.21 acres)





# **GLENBROOK COMMUNITY**



### **Glenbrook Middle**

701 Park Crescent (Current Area: 0.58 hectares / 1.42 acres)





## Herbert Spencer Elementary

605 Second Street (Current Area: 1.22 hectares / 3.01 acres)





# F.W. Howay Elementary

91 Courtney Crescent (Current Area: 1.69 hectares / 4.18 acres)





# Skwo:wech Elementary

331 Richmond Street (Current Area: 1.87 hectares / 4.63 acres)





## Hume Park (Home Learners Program)

521 Fader Street (Current Area: 0.18 hectares / 0.47 acres) 522 Fader Street (Current Area: 0.09 hectares / 0.23 acres) Combined Current Area: 0.27 hectares / 0.70 acres)



# **APPENDIX C**

# ACTIVE AND RECENTLY APPROVED RESIDENTIAL DEVELOPMENT APPLICATIONS BY CATCHMENT





#### **Elementary School Catchment Totals**

Connaught Heights Elementary	Short term units (1 to 5 yrs)	Mid to Long Term units (6 to 10 yrs)	Long Term Units (10 to 25 yrs)
Single Family	3		
Townhouse			
Low Rise			
High Rise			
Total	3		
Herbert Spencer Elementary	Short term units (1 to 5 yrs)	Mid to Long Term units (6 to 10 yrs)	Long Term Units (10 to 25 yrs)
Single Family	20		
Townhouse	15		
Low Rise	341		
High Rise	233		
TiigiTNi3e			
Total	609		
°	609 Short term units (1 to 5 yrs)	Mid to Long Term units (6 to 10 yrs)	Long Term Units (10 to 25 yrs)
Total	Short term	-	-
Total Howay Elementary	Short term units (1 to 5 yrs)	-	-
Total Howay Elementary Single Family	Short term units (1 to 5 yrs) 3	-	-
Total Howay Elementary Single Family Townhouse	Short term units (1 to 5 yrs) 3	-	-
Total Howay Elementary Single Family Townhouse Low Rise	Short term units (1 to 5 yrs) 3 14	-	-
Total Howay Elementary Single Family Townhouse Low Rise High Rise	Short term units (1 to 5 yrs) 3 14 280	-	-
Total Howay Elementary Single Family Townhouse Low Rise High Rise Total	Short term units (1 to 5 yrs) 3 14 280 297 Short term	units (6 to 10 yrs)	(10 to 25 yrs)
Total Howay Elementary Single Family Townhouse Low Rise High Rise Total Lord Kelvin Elementary	Short term units (1 to 5 yrs) 3 14 280 297 Short term units (1 to 5 yrs)	units (6 to 10 yrs)	(10 to 25 yrs)
Total Howay Elementary Single Family Townhouse Low Rise High Rise Total Lord Kelvin Elementary Single Family	Short term units (1 to 5 yrs) 3 14 280 297 Short term units (1 to 5 yrs) 15	units (6 to 10 yrs)	(10 to 25 yrs)
Total Howay Elementary Single Family Townhouse Low Rise High Rise Total Lord Kelvin Elementary Single Family Townhouse	Short term units (1 to 5 yrs) 3 14 280 297 Short term units (1 to 5 yrs) 15 18	units (6 to 10 yrs)	(10 to 25 yrs)

	Short term	Mid to Long	Long Term
Lord Tweedsmuir Elementary	units (1 to 5	Term units	Units (10 to
Lord Tweedsman Liementary	yrs)	(6 to 10 yrs)	25 yrs)
Single Family	12		
Townhouse	34		
Low Rise	94		
High Rise			
Total	140		
	Short term	Mid to Long	Long Term
Qayqayt Elementary	units (1 to 5	Term units	Units (10 to
	yrs)	(6 to 10 yrs)	25 yrs)
Single Family			
Townhouse	5		
Low Rise	140		
High Rise	1,623	1,526	
Total	1,768	1,526	
	Short term	Mid to Long	Long Term
Queen Elizabeth Elementary	units (1 to 5	Term units	Units (10 to
	yrs)	(6 to 10 yrs)	25 yrs)
Single Family	37		
Townhouse	751	125	
Low Rise		125	
High Rise			
Total	788	250	
	Short term	Mid to Long	Long Term
Skwo:wech Elementary	units (1 to 5	Term units	Units (10 to
Cinala Family	yrs)	(6 to 10 yrs)	25 yrs)
Single Family	9		
Townhouse	64		88
Low Rise	598		4.022
High Rise	768		4,938
Total	1,439	4 88.5	5,026
Grand Total	5,548	1,776	5,026
Total Active/Recently Approved Residential Un			12,350

F.W. HOWAY ELEMENTARY 297 UNITS CONNAUGHT LORD TWEEDSMUIR HEIGHTS ELEMENTARY 3 UNITS ELEMENTARY HERBERT LORD SPENCER 140 UNITS KELVIN ELEMENTARY ELEMENTARY SKWO:WECH ELEMENTARY 609 UNITS 6,465 UNITS 504 UNITS QUEEN ELIZABETH ELEMENTARY .... 1,038 UNITS QAYQAYT ELEMENTARY 3,294 UNITS

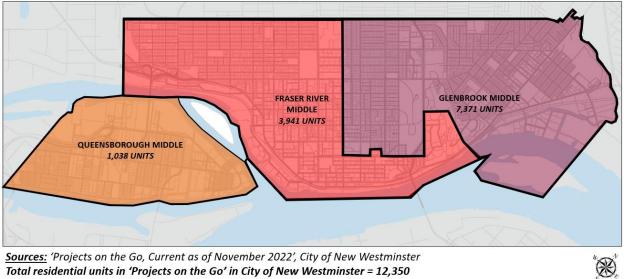
<u>Sources:</u> 'Projects on the Go, Current as of November 2022', City of New Westminster Total residential units in 'Projects on the Go' in City of New Westminster = 12,350 Includes projects that are currently under review, and projects that have been approved or had final inspection within the last year

### LONG RANGE FACILITIES PLAN Appendix C – Active and Recently Approved Residential **Development Applications by Catchment**



#### **Middle School Catchment Totals**

Queensborough Middle	Short term units (1 to 5 yrs)	Mid to Long Term units (6 to 10 yrs)	Long Term Units (10 to 25 yrs)
Single Family	37		
Townhouse	751	125	
Low Rise		125	
High Rise			
Total	788	250	
Fraser River Middle	Short term units (1 to 5 yrs)	Mid to Long Term units (6 to 10 yrs)	Long Term Units (10 to 25 yrs)
Single Family	30		
Townhouse	57		
Low Rise	424		
High Rise	1,904	1,526	
Total	2,415	1,526	
Glenbrook Middle	Short term units (1 to 5 yrs)	Mid to Long Term units (6 to 10 yrs)	Long Term Units (10 to 25 yrs)
Single Family	32		
Townhouse	93		88
Low Rise	939		
High Rise	1,281		4,938
Total	2,345		5,026
Grand Total	5,548	1,776	5,026
Total Active/Recent Approved Residential	'		12,350



Sources: 'Projects on the Go, Current as of November 2022', City of New Westminster Total residential units in 'Projects on the Go' in City of New Westminster = 12,350 Includes projects that are currently under review, and projects that have been approved or had final inspection within the last year



# Secondary School Catchment Totals

New Westminster Secondary	Short term units (1 to 5 yrs)	Mid to Long Term units (6 to 10 yrs)	Long Term Units (10 to 25 yrs)
Single Family	99		
Townhouse	901	125	88
Low Rise	1,363	125	
High Rise	3,185	1,526	4,938
Total	5,548	1,776	5,026
Total Active/Recent Approved Residential	•		12,350